# Outcomes Related to Change in Types of Capital

## Replacement Resources: Indicator 3B[[1]](#footnote-1)

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| **OTLA Standard Outcome Indicator Reference Sheet** |
| **Name of Indicator:**  3B – Number of collective structures or institutions within a system with **replacement** **resources** that enable them to continue to address labor rights issues, claim their rights or fulfill their duties |
| **Name of Result Measured**: Increased replacement resources associated with systemic improvements in workers’ rights |
| **DESCRIPTION** |
| **General Definition(s):** **[“Collective structures or institutions”](https://norc.sharepoint.com/sites/9426-OTLAMEServices/Shared%20Documents/Common%20indicator%20tool/TOsC%20Guidebook--June%202024%20Updates.docx%22%20%5Cl%20%22_Institutions)**  can be interpreted two ways. First, they can be social structures that are collectively created and are continuously altered over time. Institutions can also be “a set of rules governing interpersonal behaviors” (sometimes called “the rules of the game”) that are not owned or possessed by a single actor; rather, they are shared by a larger group or society. See World Bank publication “[The role of institutions in development](https://documents.worldbank.org/en/publication/documents-reports/documentdetail/575481468740986684/the-role-of-institutions-in-development)” for more information.**[“System”](https://norc.sharepoint.com/sites/9426-OTLAMEServices/Shared%20Documents/Common%20indicator%20tool/TOsC%20Guidebook--June%202024%20Updates.docx%22%20%5Cl%20%22_System)** is a group of interacting, interrelated, or interdependent elements forming a complex whole. Almost always defined with respect to a specific purpose. The terms system and structure are sometimes used interchangeably. See [[Introduction to Systems Thinking](https://thesystemsthinker.com/wp-content/uploads/2016/03/Introduction-to-Systems-Thinking-IMS013Epk.pdf)](https://thesystemsthinker.com/wp-content/uploads/2016/03/Introduction-to-Systems-Thinking-IMS013Epk.pdf) for more information. **[“Replacement resources”](https://norc.sharepoint.com/sites/9426-OTLAMEServices/Shared%20Documents/Common%20indicator%20tool/TOsC%20Guidebook--June%202024%20Updates.docx%22%20%5Cl%20%22_Resources)** are inputs and forms of natural, physical and financial capital (e.g., funding, computers/tech support, vehicles), which may initially be provided by the project or program, but eventually must be provided by local system actors, institutions or structures, that are equipped, capable and motivated to provide and maintain replacement resources. Over time, [a sustained source of resources](https://www.fantaproject.org/sites/default/files/resources/Exit-Strategies-Synthesis-ExecSummary-Jan2017.pdf) for each input previously provided by the project is required for sustainability. **“That enable them to continue to address labor rights issues, claim their rights or fulfill their duties.”** This qualifier indicates that only structures or institutions who have replacement resources that allow them to better address labor rights issues, claim their rights or fulfill their duties may be counted toward the indicator. Resources that do not meaningfully change structures or institutions’ ability to perform these actions should not be included.  |
| **Guidance on Aligning Project Indicator Terms with Standard Outcome Indicator Terms:** **“Collective structures or institutions”** * *Grantees should include in their project indicator definitions the types of collective structures or institutions that will be considered for this indicator.*

**“System(s)”** * *Include in project indicator definitions the specific systems that will be considered for this indicator and the boundaries for those systems.*

**Replacement resources** * *Include in project indicator definitions the specific replacement resources that will be considered for this indicator.*

**“That enable them to continue to address labor rights issues, claim their rights or fulfill their duties”** * *Include in project indicator definitions the criteria that will be used to determine whether replacement resources enable actors to better address the specific labor rights, claim the specific rights or fulfill the specific duties their project is working to improve.*
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| **Calculation(s):** *How, specifically, will you measure each indicator? For example, if you are collecting data from a survey, which questions from the survey, and which response options to those questions, will you use to determine whether a person counts toward the indicator?* |
| **Unit of Measure:** Number of collective structures or institutions*[Ensure the project indicator has the same unit of measure]* |
| **Disaggregated by:** *How do you plan to disaggregate the data for reporting?* |
| **How will this indicator be used?** *(optional)***:** *What are the reasons this indicator is important for or relevant to the project? How is progress related to the indicator understood, measured, and defined by local actors in the system?*  |
| **PLAN FOR DATA COLLECTION** |
| **Data Source:** *Where will you obtain the data used to report on this indicator?* |
| **Method of Data Collection and Construction:** *How will you collect the data?*  |
| **Reporting Frequency:** *How often will you report on the indicator? (Most indicators will be reported biannually, but some may be reported more or less frequently, depending on project requirements and data availability.)* |
| **Individual(s) Responsible at Grantee Organization:** *Which project roles will be responsible for collecting, analyzing, and reporting on the data? These may be separate people, e.g., MEL specialist, MEL manager, etc.* |
| **TARGETS AND BASELINE** |
| **Baseline Timeframe:** *When will you collect baseline data and what timeframe will those data represent? (If you are relying on other people’s data, the timeframe for the data may be earlier than the timeframe in which you collect it.)* |
| **Rationale for Targets** *(optional)***:** *What are the reasons you chose your targets?* |
| **DATA QUALITY ISSUES** |
| **Dates of Previous Data Quality Assessments and Name of Reviewer(s):** *When did you check the quality of the data?* |
| **Date of Future Data Quality Assessments** *(optional)***:** *When will you check the quality of the data?* |
| **Known Data Limitations:** *What challenges may there be to collecting accurate data? Are there known inaccuracies in the data (e.g., certain populations that are not included in the results) that should be considered when interpreting the data?* |
| **CHANGES TO INDICATOR** |
| **Changes to Indicator:** *What changes have been made to the indicator over the course of the project?* |
| **Other Notes** *(optional)****:***  *What other issues or considerations related to the indicator need to be noted?* |
| **THIS SHEET LAST UPDATED ON:** |

1. See MEL Plan Fillable Templates for Worker Rights Projects, including the Learning for Action (L4A) Agenda (available at: <https://www.dol.gov/sites/dolgov/files/ILAB/Learning-for-Action-L4A-Agenda-Template-CLEAN-508.docx>); Complexity-Aware Logic Model (available at: <https://www.dol.gov/sites/dolgov/files/ILAB/Project-Logic-Model-Template-combined-page-CLEAN-508-1.docx>); and MEL Process Diary (available at: <https://www.dol.gov/sites/dolgov/files/ILAB/Process-Diary-Template-CLEAN-508.docx>). [↑](#footnote-ref-1)