## UNITED STATES DEPARTMENT OF LABOR

+ + + + +

NATIVE AMERICAN EMPLOYMENT AND TRAINING COUNCIL

+ + + + +

MEETING

THURSDAY MAY 16, 2024

+ + + + +

The Federal Advisory Council met in a hybrid meeting at the Rosen Plaza Hotel Orlando, Florida and virtually at 1:00 p.m. EDT, Joseph Quintana, Chair, presiding.

## PRESENT

JOSEPH QUINTANA, Region VI, Chair KAY SEVEN, Vice Chair, Other Discipline KATHY ATKINS, Region III LORA ANN CHAISSON, Region IV ROBIN COUNCE, Region IV PATRICIA HIBBELER, Region VI ROBERT HOULE, Region V CANDACE LOWRY, Region III HOLLY MORALES, Region VI ERWIN PAHMAHMIE, JR., Region IV ANGEL PEER, Region V KAY SEVEN, Other Disciplines DARIUS LEE SMITH, Region IV OMER TAMIR, Other Disciplines DARRELL WALDRON, Region I & II ORLANDO WAUNEKA, Region VI WINONA WHITMAN, Region VI

JACOB WOJNAS, Other Discipline

ALSO PRESENT

HEIDI CASTA, Deputy Administrator, Department of Labor

NATHANIEL COLEY, Incoming Designated Federal Officer

B.C. ECHOHAWK, Tribal Tech, LLC

DUANE HALL, Federal Project Officer

JACK JACKSON, Tribal Liaison, Department of Labor

JOSEPH PLICK, Attorney, Department of Labor ANNETTE SUMMERS

JOSE JAVIER RODRIGUEZ, Assistant Secretary of Labor for Employment and Training

KIM VITELLI, Designated Federal Official,
Administrator, Office of Workforce
Investment, Employment and Training
Administration

## CONTENTS

Call to Order	4
Review Minutes and Follow-up of motions and resolutions from the December 2023 Council Meeting	8
Review and Approval of Agenda	8
Department of Labor Leadership Welcome	9
Election of NAETC Officers	82
Review Election Results/Seat New Officers	128
Sub-Committee Report: CENSUS	129

## P-R-O-C-E-E-D-I-N-G-S

2

1

(1:10 p.m.)

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

MR. COLEY: This is the beginning of our Native American Employment and Training Council. I'm Nat Coley. I'm a designated federal officer from council.

We're going to go ahead and get started now. I'm going to turn the microphone over to Robert to start with opening prayer.

I ask everyone to stand, MEMBER HOULE: I want to welcome everyone to please. this gathering and ask that our creator watch over us, protect us, give us guidance, help us with our words, help us with understanding one another and the needs of our people, give us strength to speak and to be heard, also to remember those that are in need, those that have suffering or illnesses and that we provide whatever assistance we can, to those individuals during our prayers, during remembrance, and during the actions that we take today.

1 I ask that everyone please do their 2 part to humble and as courteous be as as 3 possible, to protect us as we journey, and ask 4 the creator to watch over us at all times. 5 There is a lot of things that we can do, a lot of things that we can achieve, and 6 7 individually, we can do our best, but together 8 as a group, we have solidarity and strength in 9 which --10 MR. COLEY: Thank you, Robert. So 11 now we'll do our roll call. Sorry. Kathy 12 Adkins? Kathy's taking care of -- oh, there 13 you are. 14 Oh, she might not. Just to make 15 sure we're in order that voices be heard, 16 especially by the court reporter, Nat Coley, 17 speaking, that we are using our push to talk 18 mics. 19 We need to use those in order to get 20 started. So I'll start with the roll call. 21 Kathy Atkins?

ATKINS:

MEMBER

Kathy

22

Atkins,

1	representing Region 3.
2	MR. COLEY: Lora Ann Chaisson?
3	MEMBER CHAISSON: Lora Ann Chaisson,
4	representing Region 4.
5	MR. COLEY: Robin Counce?
6	MEMBER COUNCE: Robin Counce, Region
7	4, present.
8	MR. COLEY: And Robin's online.
9	Patricia Hibbeler?
10	MEMBER HIBBELER: Present, Patricia
11	Hibbeler, other disciplines.
12	MR. COLEY: Robert Houle?
13	MEMBER HOULE: Robert Houle, Region
14	Г
	5, present.
15	MR. COLEY: Candace Lowry?
15	MR. COLEY: Candace Lowry?
15 16	MR. COLEY: Candace Lowry?  MEMBER LOWRY: Candace Lowry, Region
15 16 17	MR. COLEY: Candace Lowry?  MEMBER LOWRY: Candace Lowry, Region  3, present.
15 16 17 18	MR. COLEY: Candace Lowry?  MEMBER LOWRY: Candace Lowry, Region  3, present.  MR. COLEY: Holly Morales? Holly is
15 16 17 18	MR. COLEY: Candace Lowry?  MEMBER LOWRY: Candace Lowry, Region  3, present.  MR. COLEY: Holly Morales? Holly is  present. Erwin Pahmahmie?

1	MEMBER PEER: Angel Peer, Region 5,
2	present.
3	MR. COLEY: Joseph Quintana?
4	CHAIR QUINTANA: Joseph Quintana,
5	Region 4.
6	MR. COLEY: Gary Rickard? Kay
7	Seven?
8	VICE CHAIR SEVEN: Kay Seven, Other
9	Disciplines, present.
10	MR. COLEY: Darius Lee Smith?
11	MEMBER SMITH: Darius Lee Smith,
12	present, representing Region 4.
13	MR. COLEY: Omer Tamir?
14	MEMBER TAMIR: Omer Tamir, present.
15	MR. COLEY: Darrell Waldron?
16	MEMBER WALDRON: Present, Regions 1
17	and 2, Darrell Waldron.
18	MR. COLEY: Orlando Wauneka?
19	MEMBER WAUNEKA: Orlando Wauneka,
20	present, Region 6.
21	MR. COLEY: Winona Whitman? Is
22	Winona online?

1	MEMBER WHITMAN: Oh, good morning,
2	Winona Whitman, Region 6, representing Hawaii.
3	MR. COLEY: Jacob Wojnas?
4	MEMBER WOJNAS: Present, Other
5	Disciplines.
6	MR. COLEY: Thank you all. We have
7	a quorum. Next on our agenda, to start, we
8	wanted to have a chance to review minutes from
9	our last meeting, our previous council.
10	And I think we've not printed those
11	minutes out because they're so large. So we've
12	given the council time to take a look at those
13	on our DINAP website.
14	So we'll continue that practice if
15	you want to take a look at that tonight, we'll
16	vote on that tomorrow to accept those minutes.
17	MEMBER ATKINS: It should be in the
18	packet.
19	MR. COLEY: Yes, so, oh, I'm sorry,
20	thank you for your yes, so, you can take a
21	chance to take a look at those minutes from the
22	last meeting tonight and we'll take a vote on

those tomorrow accepting those.

And part of that are the result of those resolutions or the recommendations that we made to the DOL secretary, acting secretary, as well as a response.

So those are all in our packets that we have, so we'll vote on those tomorrow.

So if everyone had a chance in your packet this morning to take a look at the agenda, it has some revisions, particularly about voting process. So we'll talk about that shortly.

But what I'd like to do is get us started with having a discussion. And we'll start that discussion off by introducing our Assistant Secretary, Jose Javier Rodriguez.

Mr. Secretary, if you'd like to address the committee, council.

SECRETARY RODRIGUEZ: Good afternoon. Thank you very much. It's an honor to be here with you. I'll be very brief. I know the council has a lot of business.

I just wanted to share and reiterate the strong commitment of the Biden-Harris Administration, of Acting Secretary Julie Su, as well as the Department of Labor to our share of work, not just reducing unemployment among native people, but strengthening and in some cases creating those pathways to better jobs and careers for native people, and especially for Native American youth.

And I also want to underline the commitment, not just to their shared objective but also to how we do that.

And in doing so, I think the best way to investigate a reference, I guess, is the President's December 2023 Executive Order, fostered Tribal Led Economic Development.

And in trying, a whole government approach and in the Department of Labor, a whole of labor approach to our good jobs agenda, this council is absolutely critical to us, particularly at the Employment and Training Administration.

1 And when I highlight the work that 2 we have done in partnership, I want to thank 3 you for the time you've spent. I know that it has been a lot of 4 5 I know that it hasn't necessarily been time. It comes at a cost. 6 easy. 7 But I appreciate what you all are I want to welcome the new members as 8 doing. 9 well. And just highlight that there are six 10 recommendations. 11 I mentioned earlier that my tenure 12 here at the Department of Labor could be 13 measured in weeks. 14 But one of the things that I did 15 have an honor to do was to review your 16 recommendations and reissue a response. 17 And Ι very much appreciate 18 alignment, right, between the Department of 19 Labor and the work that you've been doing. And I think it's a fair statement to 20 21 say that all of the recommendations have formed

joint work together

part

of

our

22

and

will

continue to form part of our joint work together, in terms of the difficult work and the necessary work in engaging grantees in the changes necessitated by the Census data.

That work, the council, obviously, has been vital in that work and will continue to be vital.

When it comes to ensuring that grantees known about all the resources that the Department is bringing to bear, making sure that they are communicating opportunities and making sure that, for example, in a lot of our technical guidance, making it clear that tribal organizations are encouraged to look at some of our discretionary grant opportunities.

The technical assistance, right, trying to enhance the technical assistance that we provide through DINAP and enhance that partnership and a number of other things that we're working on together.

So I look forward to the discussion.

Again, welcome to the new member and thank you

1 for your continued service. 2 MR. COLEY: Thank you, Acting 3 Secretary. I'm sorry, assistant Secretary, 4 Jose Javier Rodriguez. 5 So we'll go to allow Kim Vitelli to give us some remarks and then we'll take the 6 7 opportunity to have a dialogue before 8 leaderships sign on. So, Kim, are you still 9 online? 10 MS. VITELLI: I am. Let me see if I 11 can also get my video to work. Hopefully, you 12 all can see me. 13 MR. COLEY: We can see you. We can. 14 MS. VITELLI: Great. Ι just 15 completely lost visibility of everything else 16 on my computer, so I'll give that a second to 17 come back and to play, and in the meantime just 18 say it's really wonderful to see all of you. 19 I'm sorry that I can't be there in 20 I'm really grateful, though, that you 21 were able to meet in person, our agency leader,

Assistant Secretary Rodriguez, and hear

22

his

passion and commitment to our joint work.

And I have, of course, a lot of faith and confidence in the whole DINAP team and Chief Coley and Deputy Heidi Casta.

For those of you who I haven't met yet, I should have introduced myself. My name is Kim Vitelli.

I'm the Administrator of the Office of Workforce Investment at the Employment and Trading Administration. So, DINAP is part of ETA and is part of my office and the Office of Workforce Investment.

We oversee the Formula Grants, the Workforce Innovation and Opportunity Grants, Formula Grants to states, alongside many competitive employment and training grant opportunities, some of which tribes are also, even some of the tribes here, are grant recipients of.

So things like our reentry employment opportunities grants like Pathway

Home and growth opportunities, some of our

youth investments like Youth Build, dislocated worker grants, which tribes are eligible for, those are all in our office.

I am not able to pull up the things
I was going to say to you. So I'm going to do
it from memory.

And I want to keep it short anyway because you have a lot of work in front of you and I know you also want to be able to ask
Assistant Secretary Rodriguez questions.

Some of the things that I wanted to to share with you be able is that our commitment to continuing to work alongside all of the grantees, whether they are managed by the Employment and Training Administration and the Section 166 program or are working with BIA in the one set by the 477 program, we've been working really hard to make sure that we're continuing to not just administer the grants in a way that the tribal nations expect us to and that the tax payers expect us to, but also to really support grantee success.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

We've heard your feedback in the past about the desire for continued and strong technical assistance, and we'll have a chance to talk, I'm sure, the DINAP team is going to be able to talk more specifically about the technical assistance efforts, that we've put more effort into making sure that we're present where you are so that we can deliver technical assistance and that we're aiming that TA in the places that you need it most.

We've also remained strong partners in the 477 work group, Tribal and Federal Agency workgroup, so that we can make sure that we're continuing to both influence and also be supportive of the whole government effort in order to facilitate the access to resources for tribal nations, and also once tribal nations get those resources, to be able to use them as easily and without barriers as we possibly can make happen.

I want to flag for you if you haven't seen it previously some of our Yes WIOA

Can themed guidance letters, some of which have been on, for instance, allowable uses of outreach to make sure that, to be as clear as possible.

The WIOA funds, the grantee funds that you and your organizations have received, can be used to reach people to let them know about our services, to let them know about grantee services, and that that's totally allowable.

There have sometimes been some questions about the extent to which grantees could conduct that outreach, and we know how important it is.

We also, not that long ago, in February, released guidance on reducing administrative barriers to programs overseen by the Employment and Training Administration.

Actually, some of the DINAP grantees have not been -- have not been putting that many barriers in place, but for the grants that had, or if anyone was unsure about what was

required and not required, that training and employment guidance letter, that sub-regulatory guidance from us, really lays out different ways that grantees can take action in order to services deliver more quickly, to start services earlier, when someone walks into a grantee's office, walks into an American job center, so that folks aren't tied up paperwork.

There's a certain process by which grantees determine eligibility, but there had been many grantees across all of our grant programs that were sort of getting caught up in collecting such an extensive amount of paperwork that it was really delaying services.

And so that guidance is to help facilitate the quicker services and to clarify where paperwork might not be necessary or where it can be more easily met.

One other thing that I'll mention before we start -- before we start question and answer is just that the Department of Labor has

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

issued several different funding opportunity announcements, including three just this week.

One is on workforce pathways for youth, which is for organizations that deliver out of school time services on a national basis. That's a little over \$20 million by September, and then make another \$20 million available in the fall.

Just yesterday, we made available the Building Pathways for Infrastructure Jobs funding opportunity announcement.

We have posted this previously and made awards previously, so this is the second round of that same grant.

And when my IT is working own better, I'll drop links into the chat of where we have previously done like an overview of funding that opportunity announcement, including walkthrough did а that we specifically for tribal grantees.

And we did that last year. It would still be relevant now because it's the same

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

funding opportunity announcement.

And then lastly, we're publishing, we just published today, Critical Sector Job Quality. And that focuses on the hospitality industry, direct care workforce, and disaster resilience.

Two sets of those grants have both sort of startup development track grants as well as scaling grants for someone who is really already doing something in this area and is ready to take it to scale.

So some of those developmental grants can be on the smaller side, and scaling grants are on the larger side.

I'll be around. I'll be staying both here for a lot of today's meeting. I need to step out at some point. And I'll be listening in tomorrow for any technical questions.

But let me hand the floor back, because I know you want to be able to talk to
Assistant Secretary Rodriguez in person.

MR. COLEY: This is Nat Coley. Thank you. So, I'd like to acknowledge anyone who would like to ensue, have any questions for the Acting Secretary or Kim, please use your push to talk mics. We have a court reporter for each session. So I'll acknowledge Kay Seven.

VICE CHAIR SEVEN: Yes, Kay Seven, other disciplines. Thank you for being here this afternoon. I'm really blessed that I can return to the council for another full two years.

In our last council, I've not seen yet in previous councils where a council created a strategic plan to guide our work for a two-year period.

In our discussions there, the issues that I voice is working with the Department of Labor, is for our Native American Employment and Training Council to speak more like I happen to speak, more like the past few years is industry sectors and occupations in demand.

And what does that look like in

Indian Country with tribal nations? I don't know if there's a subject matter expert out there that can say, well, I've done a lot of research on tribal nations and these are the key industry sectors and the occupations in demand and build a platform of activity that can build a scale to allow individuals to enter employment.

I happen to sit on the Federal Advisory Committee with the U.S. Department of Energy with the Energy Workforce Advisory Board.

And so that's been real interesting work the last six months. And I know that labor is mentioned quite a bit in the documents for doing or preparing a report for the Secretary of Energy in June.

And in that report, it talks about working with the tribal colleges and tribal nations.

And I see the Department of Labor as a key partner in how is it that we work with

the Secretary of Energy to create perhaps the idea of a national training center or centers to prepare youth or prepare workforce for the energy sector industry, wherever it may be?

So, it's working with the national labs, it's working with rural development preparations.

I understand, I spoke to a lady here who thinks she was appointed to, or hired by a rural development council in New Mexico, because she is native.

I understand there's an increasing interest to, how is it that we recruit and include the marginalized and underrepresented populations.

So I think our work is to understand what industry sectors are key to tribal nations? Is it energy? Is it hospitality? Is it natural resources? Is it manufacturing?

So that we can guide or issues to the secretary on how is it that the building is interacting with the White House, with the

Department of Interior, other federal agencies, to say that the Secretary Su can reach out to energy or to interiors, and say, you know, can we slice off some of your budgets to bring over here to the Department of Interior to build a platform for those training centers that tribal nations are talking about if that becomes an interest of tribal leaders, the tribal communities, places that all grantees, whether we're a WIOA, a Section 166, or a public 102477 tribe, and prepare and send off a citizen from our community to that training center rather than all of us across the country trying to build these little training centers fragmented way.

I always go back to when the Workforce Innovation and Opportunity Act came in. And Secretary Perez at that time, I listened to the announcement that he did.

And he said that the Workforce Innovation and Opportunity Act is about, is what Congress wants, is to address that

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

fragmentation of governmental services on the hill here.

This legislation is about silo implosion, addressing fragmentation. So on behalf of tribal nations, how is it that there are voices, Secretary can address how is it that we build an unfragmented way of addressing Indian Countries' needs for tribal nations, whether we live in urban areas or whether we live on tribal land.

So, that's my comment. I'm really excited that we have an opportunity to work together for the next two years and see what impact we can have with our voice working with multiple partners.

Another term that I heard out of the Energy Workforce Advisory Board intermediaries. Ι understand Department of Labor has intermediary proposals and how is it as tribal nations working as a whole can become an intermediary when we talk about workforce development, is that the intermediary

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

specialist for energy, is it the specialist for hospitality for tribal gaming, so forth.

So I wanted to express those concerns to the table, to you, and how is it that we're able to have access to the full building and where those subject matter experts are, key people to address our initiatives.

Thank you.

SECRETARY RODRIGUEZ: Well, I think that -- thank you very much for your comments, and I think the easiest way to address your comments is to say that the questions you are posing and the strategies that you are exploring are a core part of our mission and how we are delivering it.

And so one key word here is partnership, right, that comes throughout. I mentioned earlier how important this partnership is to our work, but in the current context where the Biden-Harris Administration is putting into play unprecedent investments across so many industries, in infrastructure,

in energy, a lot of critical sectors that we've been talking about as pathways to jobs, but there's also been unprecedented collaboration between departments, right?

We have been working closely with transportation, energy, treasury, commerce, and that, as I said, that is also unprecedented, and as you mentioned, offers a lot of opportunities.

And another partnership -- and another partnership that is key here is that core to the Biden-Harris Administration's emphasis on quality jobs is partnership with industry, right?

And this goes to part of your question, which is that that focus, particularly in our workforce development, is industry specific, it's pathway specific, it's region specific, often.

A strategic plan -- a strategic plan is absolutely helpful, but how such strategies get implemented on the ground, obviously, a

strategic plan can't speak to, right?

from partnership. And that comes And that's why it's been so essential for us to sure make we're connecting everyone connecting folks to the workforce boards, that folks making sure know about apprenticeships, right?

Apprenticeship itself is a partnership, right? It's a partnership between the apprentices and the employer, but it's also oftentimes when you do it, it's a partnership with industry groups, with labor, and with some of the other partners.

So, you mentioned intermediaries, and in our partnership, that's been one of the investments that the Biden-Harris Administration has made to make it easier for - to make it easier to bring apprenticeships online particularly in those industries where they were not traditional.

And I say were not traditional because at this point, apprenticeship is

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

absolutely a go-to model in a lot of industries where it originally wasn't, right?

So we are in -- it's a new day in terms of apprenticeship specifically. But when you mentioned intermediaries, to be clear, we're talking about, I'm talking about sort of like middlemen.

We're talking about intermediaries that at no cost are available to provide support for organizations that are trying to bring online new apprenticeship programs.

So this is one resource that I'll mention, but there are a lot. But I think in summary, the kind of issues that you're talking about and the kind of challenges you're trying to tackle specifically how do we make sure that all of these opportunities that are coming online flow through and benefit everyone?

That is core to what we are trying to work through. And so this partnership here will be essential as we move forward.

DINAP, if you want to add anything?

1 No, I agree with what MR. COLEY: you said. 2 Just the investments that we're 3 making and the priority that we're placing on working and developing the needed workforce are 4 5 definitely evident in this administration, particularly in DOL's efforts. 6 7 I'm going to acknowledge Candace and 8 then Darrell and then Robert. So, Candace 9 Lowry. 10 MEMBER LOWRY: Candace Lowry, Region 11 Good evening. Thank you for joining us, 12 Assistant Secretary Rodriguez. 13 I have three questions. The first 14 question is, in the past, the past secretaries 15 were very instrumental in supporting a Good 16 Days Job Summit that was held last year in 17 Washington, D.C. 18 Is there any efforts taking place to 19 do that again on a larger scale where more of 20 the grantee communities can be a part of that?

mentioned earlier other discretionary grants.

And the second question is, you

21

1 And I know, Kim, she mentioned, too. 2 Is there any way that we can get 3 copies of those? Or are those links sent 4 specifically to us? 5 And also, a copy of the resources that you were just mentioning. 6 7 SECRETARY RODRIGUEZ: Great. Thank you for those questions. The first question I 8 9 think related to an event, right? 10 And Ι suspect that the interest 11 level may be flowing from the Good Jobs and Tribal Communities event last year. 12 13 do know that one of And I 14 council's recommendations, which we agree with, 15 is how do we continue to do more of those, 16 right, for multiple reasons, to help enhance 17 workforce development? 18 know that in So, I our formal 19 response, we mentioned that we would want to 20 try to, well, at least consider similar event like that and timing it with the White House 21

Tribal Nations Summits.

1 So, the answer to the first question is yes, and I think we should continue the 2 3 discussion about that. 4 The second question was related to 5 the grants? The grantees? MEMBER LOWRY: And with the first 6 7 one, open it up to a larger area of tribal grantees and tribal areas involved. 8 9 Before, it was a smaller event. 10 open it up where it's on a larger scale, where 11 more tribes can come up to Washington 12 participate. 13 SECRETARY RODRIGUEZ: I don't know 14 if DINAP anything to say, but that's has 15 definitely feedback that I could --16 MR. COLEY: Yes, thank you. 17 SECRETARY RODRIGUEZ: -- use as we 18 organize the next one. 19 MR. COLEY: Yes, thank you. This is 20 Nat Coley. Yes, we think that where it makes sense for us to have that wider forum, we would 21 22 definitely like to highlight the efforts that

1 we're working toward here. 2 One point of order, I wanted to give 3 Heidi Casta who is also here, a chance 4 introduce herself. I apologize, Heidi. 5 No, thank you, MS. CASTA: Nat. Heidi Casta. You had mentioned me. 6 I am a 7 Deputy in the Office of Workforce Investment in 8 ETA. 9 I am really delighted to be here in 10 this council meeting. Thank you. 11 MR. COLEY: And if you had any -- I 12 think Kim had a comment. Kim, I acknowledge 13 you if you want to respond to a couple of 14 questions. 15 MS. VITELLI: Do you mean me? 16 MR. COLEY: Kim Yes, I'm sorry, 17 Vitelli. 18 MS. VITELLI: Yes, I would just echo 19 what Assistant Secretary Rodriquez said, 20 particularly on the strength and potential that 21 is inside the apprenticeship intermediaries.

For those of you that are new to the

council, we have had members of our team from the Office of Apprenticeship come and give presentations to the council.

And I know that they are -- I don't think they're on the agenda today because you've got sort of core business with the council today, but we can arrange for them in the future as well to make sure that we're sharing all that information.

I'm going to start dropping a bunch of links in the chat, to our funding opportunity announcements, and those will be in your notes.

Know I'm not expecting you to in the room copy those down. But just so that they can be in your notes. And I can do the same to make sure, Candace, to your point, about making sure that everyone understands how to get in touch with the apprenticeship intermediaries. I can put those links in the chat as well.

SECRETARY RODRIGUEZ: And one thing maybe, I can suggest that we follow up on is

also, Kim, to highlight where there are set asides or priority consideration for Native people or Native American youth, just to highlight that, where we've done it. Sorry, Kim.

MS. VITELLI: Sure.

SECRETARY RODRIGUEZ: Were you on

mute?

MS. VITELLI: Sure, thank you. That's right, so we've in a couple different grants in the past tried to make it clear that tribes were eligible and try to think through where tribes had given us information in the past that the funding opportunity announcements had not been easy to compete for, and then have made a couple of changes to make them easier to compete for, both for smaller organizations as well as for tribes.

The Workforce Pathways for Youths funding opportunity announcement, for instance, is largely aimed at organizations that can serve people that aren't normally served, so

that includes rural areas and it includes organizations that can serve Native American youth.

And our Youth Build Funding opportunity announcement, that grant by statute has a statutory match, but it was worded in such a way we were able to make an adjustment in the funding opportunity announcement to waive that match for Youth Build.

Several of our -- the funding opportunity announcements that I named have both a, like a plating grant option to apply for and a scaling option.

And that's particularly so that organizations that aren't necessarily ready to launch a large scale project, and of course, some tribes are able to launch those large scale projects.

But where a tribe or other smaller organizations are ready to step into something new but not ready to really sort of like compete with like a very large organization,

creating that intermediate step in those smaller grants allows us to get resources to organizations that have a lot to give and to be able to like prepare them to also be able to chase larger grants later with some of those development phases as the funding opportunity announcements.

The executive order, 14122, asked us to not just sit in our roles and not just keep doing the things that we have been doing.

I mean, we have made some progress, but really asks us to take it to the next level. And so we are looking at all of the funding opportunity announcements that we would be doing in like the next cycle to see where we can even further make changes to make them more accessible to tribes.

And the executive order asks us to specifically consider where we can establish tribal set asides.

And so we are going to be doing that to see where we can do that. It'll depend,

too, on like the sort of statutory framework that we have for each of those many programs.

But that is something that we're taking very seriously and taking a look at.

So, in addition to the links that I put in the chat, we'll also try to remain in a posture where we're giving you information on a regular basis, not just those of you in the room but also all of our tribal grantees to make sure that folks know about the different funding opportunities.

And when I was going off of memory before I had access to my document, there was one other grant program that I wanted to tell you about.

And I put it in the chat. And that's the Workforce Opportunity in Rural Communities Grant, which is specifically designed for small organizations that operate in rural areas in Appalachia, Mississippi Delta, and the Northern Border Region.

Those regions are named in our

appropriations language so like the geography is sort of fixed, but they are also designed specifically to be easy to apply for, for small organizations that are trying to make this part of something bigger and the resources are a little bit easier to put together like puzzle pieces with other initiatives, a little bit than easier some of our other grant opportunities. So I'll put that information in the chat as well. MR. COLEY: Thank you, Kim. And I

MR. COLEY: Thank you, Kim. And I know we only have the Assistant Secretary Rodriguez for a little bit longer. So we'll go to Darrell and then Robert, and then if anyone else has a quick question for the Assistant Secretary.

MEMBER WALDRON: Thank you. I too am delighted that you are here. It's good that we aren't just here talking to ourselves.

MR. COLEY: Darrell Waldron.

MEMBER WALDRON: Oh, sorry, Darrell Waldron, Region 1 and 2.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1 MR. COLEY: Use your mic. 2 MEMBER WALDRON: Is it working? 3 push button -- there it is. Okav. So we're 4 delighted that -- I want to kind of bring you 5 back to some of the problems we're having at home. 6 represent urban areas, 7 8 Vermont down to New York City. And there is 80 percent of the skilled labor force is between 9 10 ages 60 and 67 and are retiring in massive 11 numbers. But their racism is alive and well, 12 13 So these very large union groups in my right? 14 they are all unionized, have area, 15 strong political authority with supporting. 16 But the labors union has over 20,000 17 people in it, right? And so they get involved with the elections. 18 19 And what happens is our people are 20 the last to get in, right? So it has always 21 been an argument and has always been a fight.

The federal government has written

wonderful policies and regulations. They are not usually enforced, or when enforced, they take so long, the job's already hired.

But once you get on the jobs, you are harassed so badly that you quit. We had 80 women at my organization meeting with Region 1 Department of Labor officials and a couple from D.C. complaining that they were women in the trades, carpenters, and they were so hassled on the job that they had to eat their lunch in the Porta Potties, and then a lot of times they were tipped over, right?

And so it led to them quitting. And the same thing with other ethnic groups.

is And there tremendous so opportunity to thrust people into the our middle class sector, but those enforcements need to be happening on the job, because it is real when you're on those jobs and you've got 30 40 seasoned labor workers orthere you're the new guy on the block and they're giving you those hate eyes.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1 I am a strong believer in training 2 facilities that specialize in training certain 3 segments of the population. I support with Kay these training 4 5 institutions, but I think that they should be 6 local. Shouldn't have to leave home to be 7 trained. 8 I've been up to the carpenter's 9 union. I've talked those unions to there, labors union, electricians union, and there is 10 11 a desire, it appears. 12 have not been able to the qet 13 funding. I had a building line up. It was 14 \$2.7 million for purchase. 15 willing to put in over \$8 million in infrastructure in there for all of 16 17 the skills trades. 18 I could not get the building off of 19 our New England tack. 20 So it is very frustrating when you 21 see so much opportunity. And I get it, because 22 it is there.

I mean, it is tremendous there. But there's no enforcement. And the reality of it is that racism, that this is mine, you know, and I'm going to protect it, is there.

I was talking to somebody that's at

I was talking to somebody that's at this conference today who they were skilled labor. They came into the Rhode Island area to work.

I guess it was about maybe a dozen of them. And they were just almost into fistfights because the people there felt like they were taking their jobs.

So I would love to see an opportunity to build these training centers in the areas where we are there, right, with services.

Some in Regions 1 and 2, that particular building was 35,000 square feet. Secretary Marty Walsh came to my office, met for two hours.

He did a tour of the building. Very impressive building. So I just wanted to say,

I mean, you guys are doing your end there, but on the local end there needs to be enforcement, right?

So, when WIOA came on board, it talked about access the WIB Boards, right? Or the Governor's Workforce Boards, which ended up being the WIB Boards because you had to had somebody die on the Governor's Workforce Board to get a position.

Took me ten years to get on the Governor's Workforce Board. I'm on the Governor's Workforce Board now. And I am blown away by the opportunities and the amount of dollars for training.

And so you are absolutely right, partnershipping is the key, right? But you've got to feel good about your partner when you come and you sit at the table.

The last thing I'll mention is that I feel, and I've been here a long time, working for my community for a very long time, and I'm chief of my nation on my mom's side and on my

dad's side, I'm Narragansett.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

And the poverty is just overwhelming. Sometimes, we just feed them.

We have food programs.

But the legislative language that's going in this new bill, and one of the major in education process problems is from Native community, from the non-Native communities that have authority and have control over these programs, an opportunity for them to really understand what's going on in Indian Country.

It takes an Indian individual a long time to ask for help, right?

And so by the time we do get them to ask for help and then we try to really enforce the partnership, it's just a piece of paper with scratching on it, we begin to lose them.

I was talking to a woman today, 21-year-old alcoholic, came in from one of the nations, hooked up with some guy online, was beat the hell out of, and just bruised all over

1 her body, and just trying to make a living for herself out of her area. 2 So there's some real stories there. 3 4 think you have the lanquage. It's been 5 great. It's wonderful. I see it. The point spreads on those federal contracts. 6 7 there's no real enforcement. 8 The language in the bills seemed to lack understanding. This new one has some stuff in 9 10 it that we're concerned about, particularly the 11 minors percentage on administration, 10 12 percent. 13 Some of our grantees are \$50,000, 14 \$80,000. I think 70 percent of them are under 15 That is a real killer for their \$100,000. 16 program, almost like it's а force got 17 clustering or something, right? 18 And those don't always play well in 19 the sandbox sometimes with others. And so, 20 we're a little concerned about that, a little afraid of it. 21

So I wish we had more time.

22

I'm

impressed that you spent the amount of time here that you have.

And so, I'm appreciative and I have a little more hope. I had an opportunity to meet Secretary Su and I had a very warm feeling with her.

And it's just a matter of getting the education out and getting it to you guys and so that you can do something about it.

Marty Walsh did. I mean, he was very active for us. And I fear we have the same. But the re-educating, re-educating, re-educating every time we have a new advisory board and a new administration is frustrating.

So I just say that to you. You've done the work previously. There's no enforcement. It is real when you get there and you've got 20,000 men supporting a governor that's running for office and then wins, and then you try to get access to that and you call him on the phone and say, hey, we put you in what are you doing about all there, these

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

people trying to take our jobs?

So, I'll just say that to you.

Thank you very much. Darrell Waldron, Regions

1 and 2.

SECRETARY RODRIGUEZ: So thank you very much for your question, for your advocacy.

I think I will say at the outset that it is -
I think that you mentioned the Acting Secretary, Julie Su.

If she were here, I think she would also share a sense of, to put it the least, frustration with what you described, you and others have had to deal with in terms of fighting for a seat at the table, making sure that the doors are open to opportunity.

And what I will say is that at the Employment and Training Administration, our job, and our job here, specifically what we do is, among other things, we oversee training programs that are run by the federal government, and dislocated worker programs.

We are not an enforcement agency of

the type that you mentioned, and I know that can be frustrating to kind of put out an alphabet soup of who does that enforcement.

But that is the system that we have.

Many of those enforcement, and in terms of some

of the issues that I think you hinted to, many

of those enforcement agencies are within the

Department of Labor.

Depending on the issue, it could be, for example, Contract Compliance or LMMS for labor-related issues.

And with respect to those, I know that the Acting Secretary has talks about renaissance and enforcement just to make sure that it's a level playing field.

But many of those issues are labor, but outside the Department of Labor, so the National Labor Relations Board, the EEOC.

But to the extent that perhaps we can provide that in some, where those enforcement agencies are, et cetera, that might be something that we could share with you.

But I think that with respect to our work here, with the Employment and Training Administration, absolutely when we are doing our work about trying to create and expand these opportunities, where there are these enforcement needs, definitely we can lift them up and kind of help orient folks as to where those things should be.

And oftentimes, particularly in the northeast, you're also talking about state governments as well that have enforcement.

But I'm sorry to throw all that sort of, sometimes it's alphabet soup and I know that can be frustrating.

But to the extent that we can at least help point in the right direction with a particular issue, maybe that can be something we can help with. And, please.

MS. CASTA: I'd like to just point out, this is Heidi Casta from ETA, that we do have a Know Your Rights part of our website on DOL that really, it's like workers.gov, where

if individuals have questions about what's going on in their worksite, whether it's a wage issue, an enforcement issue, they can follow the guidelines.

It's just like a quick one-pager.

Happy to share it with DINAP so we can make sure that it's in the digest for the next iteration.

But it is a nice tool that is just really simple to follow so that people can know where they actually need to file a complaint or file a compliance request, to help trigger some of that enforcement. Thanks.

Thank you, MR. COLEY: Darrell. Looking for ways to quarantee that there's equity projects is important on an characterization of what the need is, Ι appreciate that, raising that. Robert Houle?

MEMBER HOULE: Thank you, Nat
Robert Houle, Region 5. Assistant Secretary
Rodriguez, thank you for being here.

Thank you for taking your time off

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1 important busy schedule, I'm sure. of your 2 Lots going on. 3 I want to go back to what Kay had 4 mentioned earlier. We need to look at industry sectors in key areas that are in demand. 5 And I represent one that is near and 6 7 dear to my heart. For over 30 years, I've been 8 healthcare professional, particularly in tribal organizations, in that the healthcare 9 10 professional, the needs, the programs, 11 funding is at a critical stage in my opinion. We're funded partially by 12 Indian 13 Health Services, we're funded partially through 14 grants, we're funded partially through third-15 party billing. Behavioral health, I think Darrell 16 17 already mentioned the number one death rate in 18 Indian Country or Indian people is suicide. 19 And that's preventable. And it 20 hurts me to know that that's preventable but 21 it's still occurring.

a lack

have

We

22

medical

of

professionals, behavioral health professionals, semi-professional individuals in our nursing areas, in our healthcare sector.

represent for the most part rural setting. My tribe's in far northern I spent several years up in Alaska Wisconsin. remember of the where I some rates individuals that have homes without running water or proper sewer, clean air.

That infrastructure adds to health concerns. Notwithstanding the suicide rate, but heart disease is another area that is rampant within Indian Country.

Cancer rates. Cancer rates are another one. The COVID-19, we were affected proportionately larger than any other sector within the United States.

And now we're facing not just massive but fentanyl rates that are causing early deaths, and things that have to be done to help us in those areas.

The one area that Darrell just

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

mentioned as well is alcohol use. Expecting mothers, so maternal healthcare for expecting mothers is another area that is solely needed for further enhancement, further professionals, for us to reach out and do a better job at providing that care to that mom and that new baby.

Then we have safe and affordable housing for our tribal nation. That all adds up to a dire need in one of the categories that I would propose we focus on.

I know there's been some efforts in the past, and I want to say thank you to the various agencies for the assistance and the service, but we need to do more.

It's not enough. We are suffering.

Our people are dying, dying too young, and we

need help in all sectors, be it urban or rural.

So, I'll leave everyone with that.

And I just want to say again to Assistant

Secretary Rodriguez, I appreciate your

listening and I appreciate your efforts, and I

1 look forward to further dialogue. Thank you. 2 SECRETARY RODRIGUEZ: Thank you for 3 your comments and of course I'll open it up to 4 Kim or anybody from DINAP if they want to -- if 5 they want to amplify. think like other council Τ 6 But. 7 members, to a large extent, I think you are language at the Department 8 speaking our 9 Labor in terms of some of the -- some of the 10 priorities that we have been operating under 11 these last few years. 12 One of the things, particularly 13 under Acting Secretary Julie Su, is that the 14 healthcare workforce has been one of 15 sectors that has been elevated as a critical 16 sector. 17 And not just elevated, but is the 18 critical sector in one of our core priorities 19 in terms of what are we trying to do. 20 And part of that is, so that work is about the future healthcare workforce. 21

there are two reasons and sort of two parts to

that strategy.

Number one is that we want to make sure that we have better job quality for those already in the healthcare sector.

And a key partnership for us in that has been working with labor. But when I say job quality, one of the things that we want family sustaining wages, right, benefits, and a career pathway, and not just jobs, right?

We don't want jobs where you're fighting to keep up with the minimum wage, right? And we talked earlier about how Native people are underrepresented in management occupations, and I think you alluded to COVID, where Native people are overrepresented in those occupations that are frontline and were impacted by COVID and set back.

And so I think that, so that's part of the strategy why healthcare, the healthcare pathways into good healthcare jobs for the future workforce, is critical.

The other reason is that for all

workers, right, access to healthcare is critical, right?

So if we are standing up a better healthcare workforce in the future, that is helping all of us and all workers in the future.

So, I'm kind of speaking in generalities, but there are things that we could go into detail on.

So for example, with a lot of the authority that we've had with some of -- with some of our funding, we have been able to act on this strategy with nursing apprenticeship, for example.

Also in some of our dislocated worker grants, specifically responding to the national health emergency related to opioids, we have put a focus on opioid treatment related health professions, right?

So there are multiple areas where we have been using our authority to try to lean into this strategy of prioritizing pathways to

1 quality jobs in healthcare. 2 again, anything that Kim But 3 anybody at DINAP wants to add to that, be 4 helpful, if any. 5 MR. COLEY: Thank you, Assistant did you have anything you 6 Secretary. Kim, 7 wanted to add? 8 MS. CASTA: No, that was really 9 wonderful. No, just everything that Assistant 10 Secretary Rodriguez said. 11 MR. COLEY: Yes, and I would note, 12 Robert, we had an intern at DINAP who actually 13 responded to Kay's suggestion that we look at 14 some of our labor market data. 15 did. Не looked He at our 16 participant data in our GPMS system and see and 17 match where we're directing our participants. And he found a direct correlation 18 19 between some of the industry trends and where 20 we're sending our participants. 21 So the second top O\*NET code, the 22 occupational code, wasn't in healthcare. So I

1 think we're focusing on the right sectors based 2 on our GPMS 166 reporting data. 3 So it's something encouraging to see 4 that in that data, that trend, and we'll be 5 making some of this information available. Our other intern, Jobany Osorio, who 6 7 is currently in the room, Nat Coley from DOL 8 speaking, sorry, he'll be presenting to 9 just the things that tomorrow some of he's 10 found in international practices with countries 11 and how they are supporting their indigenous 12 populations and I think some of the things he 13 found will be something for us to consider 14 implementing through some of our subcommittee 15 deliberations. 16 So thank much, Robert. you so 17 Assistant Secretary? Anyone else have 18 question? Acknowledging Patricia Hibbeler. 19 Patricia Hibbeler, MEMBER HIBBELER: 20 Other Disciplines. I just want to echo what 21 all of my colleagues have said so far today.

Clearly, we see that from our tribe

in reservation and the issues that have been discussed, the need for a training center, and then really what Robert discussed regarding healthcare.

We are at CSKT in Montana looking at reassuming Public Law 280, which means a lot to us for healthcare and how to build out our tribal health services around healthcare.

We cannot attract staff. We can't attract employees. So we've been in Montana, guess what we talk about, has been discovered as a vacation community.

Most of our homes have been purchased. Or if they were rentals before, they've been turned into VRBOs.

And now in one community on our reservation, you cannot buy a home for under \$750,000.

And that's on the reservation. So we can't attract our doctors and our nurses and our dentists and the individuals we need to come and staff our healthcare to move to our

part of the country.

So that's a dilemma that we deal with when we kind of look at workforce holistically. It's not always the training but it's being able to provide them a viable living to come and work for the tribe.

I don't know what kind of reaching across the aisles have happened between DOL and HUD and housing and kind of looking at out of the box thinking about how we solve some of these different holistic problems.

Those are some of the things that we're dealing with that I just wanted to make sure were out there.

I think the other thing I want to say is Confederated Sales in tribes in a recent grantee with the Department of Energy for thriving communities.

I'm not sure if you're aware about that. It is a vehicle electrification project. We're certainly a rural community.

For us, that seemed kind of a

strange thing to get into. They're really wanting to start projects in rural areas.

We don't have the expertise to do this. But the beauty with the project is as it's developed by the Department of Energy, it's not the money that flows, it's the expertise that flows to help you solve these difficult problems.

So there is a whole team of contractors that's being assigned to CSKD to work for us over the next year they have to develop a strategic plan around vehicle electrification.

So it's really kind of a different way to think about the money that could flow into tribes or our urban programs for DOL and bring them the expertise to solve the difficult problems and bring that out of box thinking forward with that expertise that could be provided.

So, I just wanted to make sure that you were aware of how other federal departments

1 are beginning to think about their resources. 2 SECRETARY RODRIGUEZ: Absolutely. 3 Thank you for sharing what is happening in your 4 community, and for your question. 5 As a South Floridian, I can kind of understand to some extent, it doesn't sound 6 7 like to quite the extent that you can, sort of the impact of kind of being a hot market and a 8 9 lot of people wanting to move there, what the 10 impact is on those who live there and are 11 trying to continue to afford living there, 12 right? 13 So I just want to acknowledge that. 14 And I think that in addition to acknowledging 15 that, so I was at a meeting of all of our 16 Department of Labor agency heads yesterday, and 17 this was one of the questions that came up. 18 The cost of housing. And obviously, 19 we are Department of Labor. So we are not --20 we are not directly dealing with the cost of 21 housing.

We are indirectly dealing with, by

having a good jobs agenda. What I will say is that the crisis around the cost of housing in so many parts of the country absolutely impacts our work very directly.

Τ don't need to give a lot of examples. I know that you can imagine. But programs, for many of our example, assist disadvantaged youth, right, to re-enter the workforce, to get a second shot at a career.

And the high cost of housing absolutely is a factor in trying to figure out what is the next step, right?

And in a lot of communities that are investing in youth, a lot of these youth are trying to stay in those same communities but are finding it challenging, right?

And I'm not going to give specific examples, but I'm thinking of a couple here in Florida, right, where some parts of Florida that are much more affordable than others, right?

And so if you're from a particular

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

community and your community is investing to help make sure that you're well prepared for a career, and you're looking around and it's hard to stay there, that obviously impacts our work at the Department of Labor, what we're trying to do and trying to serve the communities that we're trying to serve and the populations that we're trying to serve.

So there are some small interventions that we have. So for example, the Youth Build Program is a great partnership.

It's a pre-apprenticeship program where the work experience that young people get is on affordable housing.

But that's obviously a very small intervention. The larger intervention that we do, and frankly, this is part of the conversation, was just making sure that we have better jobs, quality jobs, to make sure that folks have those economic opportunities, but acknowledging this challenge.

But I will acknowledge this

challenge is one that we are collectively and have been talking about. How do we build it into our work?

You mentioned Department of Energy,

if I'm not mistaken, and, yes, we have been, as

I said earlier, we have unprecedented level of

interdepartmental and interagency

collaboration.

We are racing as quickly as we can to put together workforce strategies related to these unprecedented investments in infrastructure and in some many areas, but including in clean energy.

And there are historic investments.

And we have absolutely had our work cut out for us in standing up a lot of these pathways and partnering with other departments and other agencies.

And we hope to continue that work as informed by how it impacts you all and how we can work together.

I don't know if anybody has anything

1 to add. 2 MR. COLEY: Thank you to Secretary 3 Rodriguez. So we've been going for some time. 4 We'll let Jack Jackson who's online, we'll hear 5 from Jack Jackson and we'll take a quick break. And when we come back, we'll hear 6 7 from Joseph Plick, just some guidelines and rules that we want to make sure that we're all 8 9 as a new committee tuning into. And then we'll discuss our election 10 11 of new officers before our census subcommittee, 12 with Jonas Jacob, which Jonas is on the line. 13 So we'll turn it over to 14 Jackson. 15 MR. JACKSON: Yes, good afternoon. 16 Are you all able to hear me? 17 MR. COLEY: Yes, we can. 18 JACKSON: Great. Wonderful. MR. 19 Thank you, Nate, for this opportunity, thank you, council, for allowing me to provide 20 21 some updates to you all as you gather there

down in Orlando.

Unfortunately, I was not able to join you all this time, but I am grateful that I am able to join you virtually.

My name is Jack Jackson. I am the tribal liaison at the Office of Congressional and Intergovernmental Affairs, Department of Labor.

nation. I've been doing this, I've been in this position now for going on my third year, and really feel an honor to be able to -- be able to represent tribal governments and tribal organizations here at the Department of Labor, working very closely with many of our agencies, including ETA and others, to ensure that those concerns from tribes, tribal organizations, are brought up to the highest level.

So I know many of you there in the audience, so it's great to see you all again.

I'm just going to, due to time, focus on two updates on some major projects we've been working on at Labor.

The first is the -- in 2021 at the White House Tribal Nation Summit, President Biden announced that the Department of the Interior and 16 other federal agencies, which includes Department of Labor, have formally committed to protecting tribal treaty rights and agency policymaking and regulatory processes.

In response, the White House Council American Affairs of Native and the Tribal Treaty Rights MOU Work Group are in the process of creating a training curriculum for federal tribal consultation when agencies on considering tribal treaty rights and reserve rights.

Right now, the work group is reviewing a five-part federal training series on tribal treaty rights, tribal treaty and reserve rights.

Just for some information on that, course one is understanding tribal treaties and reserve rights.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

Episode One is looking at the unique status of tribal nations. Episode Two is looking at treaties, the supreme law of the land.

Episode Three, beyond the paper, the power of reserve rights. Episode Four, treaty and actions today.

And the fifth episode in that series is being developed now. I've been working with the work group on just reviewing it, making sure we're saying the right things.

And overall, the training will be rolled out at some point later this year.

The second project, and Kim alluded to earlier, is Executive Order 14112. At least year's White House Tribal Nation Summit, President Biden signed this historic executive order on reform in federal funding and support for tribal nations to better enhance our trust responsibility and promote the next era of tribal self-determination.

This executive order certainly

demonstrates the Biden-Harris Administration's respect for tribal sovereignty and commitment to making sure the next era of tribal sovereignty by ensuring that tribal nations have greater autonomy over how they invest tribal funding.

The executive order also directs agencies to make federal funding less burdensome and more accessible for tribal nations.

Of course, the aim is to boost tribal economies and support future generations of Native Americans by setting up policies to create more financial autonomy as well as additional room for self-governance with the hope of allowing tribes to increase ownership of their needs and services.

To fulfill this promise, the executive order requires federal agencies to take action to ensure federal funding for tribes is accessible, flexible, and equitable.

It creates a one-stop shop for

federal funding available to tribes. It better supports the federal trust responsibility by assessing unmet federal obligations to support tribal nations.

To coordinate implementation of this executive order, a new White House Council on Native American Affairs Committee on Executive Implementation has been launched, and this is co-chaired by the White House Office of Management and Budget, OMB, and the White House Domestic Policy Council.

Beginning last March, or this March, the implementation committee has met a number of times where we are provided regulatory -- we are provided opportunities for the DPC and OMB to share key information and also for agencies to write updates and for everyone to share best practices.

Department of Labor's primary representatives on this committee who will provide oversight for the agency's overall work on the issues are myself and Carolyn Angus-

Hornbuckle.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

She's Assistant Secretary for Administration and Management in the Office of the Assistant Secretary for Administration and Management.

With this new executive order, within this new executive order implementation forces committee, two task have been established that will meet bi-weekly and will drivers be the real of the executive implementation.

First, a tribal budget task force, which is chaired by LMB, will lead the work described in Section Four of the executive order.

The DOL's primary representatives for this tribal budget task force is Collin

Becht. He's a part of the ETA team in our

Departmental Budget Center, Office of the Assistant Secretary for Administration and Management.

The second task force is a tribal

reform, tribal fund and reform task force, and they will lead the work described in Section Five of the executive order.

Leading those efforts, representing DOL, is Thomas Kodiak. He is the Administrator, Office of Grants Management, under ETA, and of course, Kim, part of that task force.

The White House knows that each federal agencies are different and no one size fits all plan will work.

As such, all agencies are expected to take ownership of the executive order implementation work outside of regular committee meetings.

So to kick us all off at DOL, we have hosted two internal brainstorming sessions. I want to thank Kim for bringing together ETA colleagues to focus on specific programs to reform administrator processes.

Collin has also started a comprehensive list of ETA programs, grant

opportunities for which tribes are eligible, regardless of whether they -- regardless of whether they are any tribes that currently receive funding or not.

Collin B. has also sent out a fillable tracker for all agencies to use to highlight their accomplishments, review pending actions, identify potential areas of exploration, when it comes to funding reform.

The first due date on that tracker was yesterday, and we were able to get that in.

I want to thank Heidi Casta for her work and putting together a pretty comprehensive tracker.

So that is all there with OMB now for their review.

For the tribal budget task force,

OMB will be sending questions around agencies

to consider when thinking about how to

identify, include programs to assess.

OMB will provide guidance in August, at which time agencies will be tasked with

conducting agency-specific assessments.

These assessments are not due until May of next year, May of '25.

The White House Council on Native

American Affairs is planning to host tribal

consultation on implementation this summer.

But they expect that the level of specificity to be much greater at the agency level, and are encouraging agencies to conduct consultation on EO implementation at the agency level as well.

So I have reached out to our work group and asked ab out whether EEO should be hosting our own tribal consultation and what that would look like.

I did get some feedback that this would be useful. We can keep the questions somewhat broad and can use some of the questions that were used in the ETA online dialogue about access to grants.

I believe that we need to host this tribal consultation so that we can hear from

tribal leaders directly on their expectations of the EEO and its impact at the Department of Labor and some of the barriers and possible solutions under the executive order.

I think we should also hear from grantees, their challenges to grant access. The hope to use these meetings -- the hope is to use these meetings as an opportunity for us federal agencies to check in, track progress, hold each other accountable, and share best practices across agencies.

But ultimately, OMB and DPC will develop a set of recommendations for the federal government to take steps toward better living up to its stressed responsibilities.

For all of us to have been in this game as long as we have, we know that the federal governments and their budget formulation really needs to know more and hear from tribal leaders.

So I think this is a great opportunity for all of us, from the federal

1 level through our tribal communities, to come 2 together and to be able to work and fulfilling 3 the expectations of the executive order. 4 And lastly, there were some talks 5 about grants and grant opportunities. created a tribal newsletter that I send out 6 7 every week. And I like to include updates and 8 information 9 about of those some grant 10 opportunities. 11 So that goes out to all of the 574 12 federally recognized tribes. And with that, I 13 will open it up for questions. 14 Kay Seven? MR. COLEY: 15 VICE CHAIR SEVEN: Kay Seven, Other 16 Disciplines. Good to see you, Jack. 17 MR. JACKSON: Hello, Kay. 18 VICE CHAIR SEVEN: So, Jack, I was 19 wondering, I'm very -- I enjoyed listening to 20 the information update on the Executive Order 21 112 and the information that the Department of

gathering, as well as the other

Labor

is

federal agencies.

And with OMB, I guess has a tracker available. I don't know if anybody at the table has asked the question, one thing we should track is for tribal -- the information that we're tracking about tribes is how many of those tribes use the authority of Public Law 102477.

And how many agencies have agreements with the Department of the Interior as that tribe is address their tribal nation building through workforce development?

MR. JACKSON: Yeah, we have talked about including that in our tracker. Work continues on this.

And I'm really thankful to have folks with more brainpower than me in our work group. And we'll definitely look at this and include that where it is feasible.

VICE CHAIR SEVEN: Right. I think at our conference this week, I heard that currently the Department of the Interior has 78

477 plans that represent 298 tribes.

Nine plans are pending approval. So that increases the number of tribes involved or using that authority. Thank you.

MR. JACKSON: Thank you.

MR. COLEY: Any other questions for Jack before we take a quick break and then turn to Joe Plick? Darrell?

it MEMBER WALDRON: There goes. I'll be quick, and my question is fairly simple, although I totally understand and I appreciate that urban Indian organizations ride the coattails of on the authority of 100 sovereignty, and we percent behind are sovereignty so that the laws are beneficial to our people.

But 75 percent of the population resides off reservation. Are some of these opportunities extended to them in the language?

Or should this be something we should be fostering partnerships with our local tribes?

Some the tribes are rurally located

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1 in the urban areas. There's just a tremendous 2 amount of opportunity for training. Thank you. 3 MR. JACKSON: Thank you. MR. COLEY: Thank you, Jack. 4 This 5 is Nat Coley. So we'll take a 10-minute break if we can, and when we come back, we'll hear 6 7 from Joseph Plick, just a few thoughts about keeping us in order with our FACA duties. 8 And then we'll discuss our election 9 10 of our new members. And then we'll turn to our 11 Jacob Wojnas and our census committee. 12 So 10 minutes. So that's 2:42. 13 (Whereupon, the above-entitled 14 matter went off the record at 2:32 p.m. and 15 resumed at 2:46 p.m.) 16 MR. COLEY: Okay, I think we have 17 quorum back in the room. In the our 18 consideration of time, and we had some pretty 19 hefty items on our agenda, is Joe Plick back on the call, on the line? 20 21 MR. PLICK: Yes, I'm here. Can you 22 hear me, Nat?

1 MR. COLEY: Okay, thank you. This is 2 Nat Coley and I'm going to turn it over to Joe 3 Plick for just a brief overview for just some of the things that we need to consider as a 4 5 FACA committee, and many of us know who has been on the committee for decades, so you know 6 7 it a little more than I do. And then we'll discuss our election 8 9 I proposed something and I just want progress. to make sure that the council takes control of 10 11 that process and implements it in a way that's preferable to the council. 12 13 So, I'll turn it over to you, Joe, 14 and then we'll ensue with our election process. 15 MR. PLICK: Oh, okay, thanks, Nat. 16 And I apologize to those of you who have been 17 on the committee for decades. 18 You've probably heard this 19 before. So, I'm Joe Plick. I'm counsel for 20 FOIA, in the Information Law Department. 21 And among my responsibilities under

the Information Law Rubric is providing advice

1 on federal advisory committee acts. 2 So I'm going to give you a quick 3 overview of FACA, which basically sets 4 rules and procedures for committees that are 5 created to advise the federal government. Little bit of background, federal 6 governments have relied on committees almost 7 since its founding. 8 The first committee was established 9 10 in 1794 by George Washington, and today there 11 are over 1,000 committees. 12 So Congress eventually recognized 13 that as the number of committees grew that, 14 while they served a valuable purpose, there 15 just wasn't a lot of sunshine on their 16 activities. 17 in 1972, the Federal Advisory So 18 Committee Act was passed, allowing for some 19 accountability and insight into how they were 20 operating. 21 So the FACA governs the

establishment, operation, and termination of

committees that are established to advise and/or give recommendations to the executive branch.

They provide advice in accordance with the committee's statutory authorization, if there is one, as well as the charter.

And they give advice that has to be relevant that agency's going to act on.

Committees need to be acting promptly.

And the access of accountability for committees through cost controls and recordkeeping requirements.

By assuring that the meetings are generally public, it allows the Congress and the public to be kept informed about their activities by making the process transparent.

So the act allows committees to either be established by statute, like this committee is, like your committee is, the President can create committees, or statutes can also authorize agencies to have committees when they need them in certain circumstances.

And then agency heads can also establish committees if they see a particular need and go through a number of steps.

Once the need for a committee has been established by statute or whatever means, the committee has to be chartered.

The committee charter is approved by what's called the Committee Secretariat at the General Services Administration, which has been charged with overseeing the Federal Advisory Committee Act process.

There has to be a consultation with GSA when a committee is established. In the case of a statutory committee, it's a less stringent consultation process than when an agency wants to set up a discretionary committee, though.

And there's some ceiling on discretionary committees to sort of control how many there are around the government, but that wouldn't apply to this committee, which again is established by statute.

The statute requires that committees be balanced in terms of points of view and functions to be performed.

In addition, the particular enabling legislation may impose additional requirements on the structure of the committee, and that's okay, too.

FACA requires that committee meetings generally be public, requires detailed minutes to be kept, it requires advanced public notice of a committee meeting, so the public has an opportunity to attend.

That's accomplished by publishing a notice in the federal register at least 15 days ahead of the committee meeting and of course now, using the internet, websites and things, to also notify the public.

Again, the public can attend. A member of the public can be permitted to file a written statement, either before the meeting or within a reasonable time afterwards.

Since the purpose of making it

available to the public is so the public can observe.

There's no requirement that the public, members of the public be allowed to speak. That's something that can be worked out and should be in the notice if members of the public are going to be permitted to speak, and it should be done in cooperation between the designated federal official and the chairperson.

As I mentioned before, detailed minutes have to be kept of each meeting. The fact that the meeting is being recorded doesn't in and of itself satisfy that requirement. There also have to be written minutes.

At one point, GSA allowed the audio or video recording to stand in for the minutes, but members of the public kind of complained because it was awfully hard to see what had happened in a committee meeting if you had to watch two days of the meeting or listen to two days of audio, whereas the minutes sort of

serve as an index. So they went back to saying, no, it's got to be minutes, written minutes.

The minutes have to be certified by the chair within 90 days of the meeting. Committees' charters have to be renewed every two years.

In the case of a statutory committee, you just keep going. If you were discretionary, the committee actually has to be rechartered and reestablished every two years.

So agencies have a number of responsibility for the committees that they're running.

They have to ensure, first of all, that the advice and recommendations of the committee are not inappropriately influenced by either the appointing authority or any special interest.

It's supposed to reflect the independent judgment of the committee. The committee is a department wide committee

management office, which you probably won't interact with, who sort of exercises overall control and supervises the establishment procedures and the reporting of accomplishments of committees.

It maintains and ensures reports and records are kept and ensures that if there are FOIA requests for committee records that those are responded to appropriately.

The more important person for you is Nat, who is the designated federal officer for the committee.

Under the statute, the designated federal officers has number of а The DFO approves or calls responsibilities. the meetings, approves the agenda, of course attends, has the ability to adjourn the meeting if he makes a determination that it's in the public interest.

I've never actually seen that happen. It's there in case a committee is doing something that is really just way outside

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

of what its mandate is. The DFO can just stop the meeting.

And then has the ministerial tasks of maintaining records on costs and membership and making sure that the records are available to the public, and just overall ensuring efficient operations.

And there a number of reports that GSA requires. If you're not aware, the General Services Administration has a database of every Federal Advisory Committee Act committee that has a lot of information, the charters, the balance plans, information about reports, information about the members and the membership.

It's actually an interesting, useful tool. GSA requires annual reports of committee activity.

There has to be a report if any meetings of the committee are closed. And I'll talk in a second about how and why a committee meeting might be closed, just so you're aware

of it.

And certain committee materials actually get filed with the Library of Congress. I'll take a second and just mention although we haven't seen it in a while, every once in a while, the General Accountability Office, an arm of Congress, will do an audit of agencies, FACA committee management, and maybe make recommendations to Congress.

So it could happen. There's nothing that I know of that's active right now.

Talking quickly about closed meetings, it is possible to close a meeting to the public, but there's limited circumstances under which you can do it, and I don't know if this committee would ever encounter a situation where it would want or need to close a meeting.

The reasons basically track exemptions in the Federal Freedom of Information Act. In order to do it, the agency head has to approve it and it has to undergo a review and basically an approval by, in the

case of the Department of Labor, the Solicitor of Labor.

And it has to be done at least 30 days in advance of the meeting.

The reasons why you might close a meeting would be if you were going to have witnesses come in basically and talk about things of individuals and they'd be sharing personal information that you might want their candor on but you wouldn't want to make public.

You could close a meeting for that.

For example, I don't know if it's ever happened, but the Department has a committee that deals with medical issues related to one of its worker's compensation programs.

And so there might be a need to have workers who are suffering the injuries that the program compensates for come in and talk about them.

You can also close a meeting if you were going to have companies come in and talk about proprietary information and share

information that they wouldn't otherwise want to make public.

So things like that. Kinds of things that would affect the Department of Labor. Of course there are committees that might be dealing with national security issues who could close meetings as well.

And then I want to talk about subcommittees really quickly. Committees can establish subcommittees, again with the approval of the designated federal official.

And some committees are not subject to FACA requirements regarding open meetings and balance and all those things.

But they have to report back to the full committee. And the full committee has to deliberate on their recommendations and then before passing them on to the agency.

So if a subcommittee were to start reporting directly to the agency, it would become in effect a separate FACA committee and have to be chartered and follow all those

rules.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

And that's not to that say public. subcommittee meetings can be The agency has discretion to decide how it wants subcommittees t.he to operate and would coordinate with the chair and the committee on how that would happen.

There has been in the past, I don't know if there is one currently floating around, a bill to amend FACA that would change that and require subcommittee meetings to be public.

But it hasn't gone anywhere. So in addition to the subcommittees, there are a couple of other types of things that don't have to take place in open meeting.

GSA's regulations talk about territory work. So if you were to say assign a couple of members to draft a regulation for the next meeting, it wouldn't be a full subcommittee, but you just tasked a couple of people with getting together to do that, they could do that and then bring that back and it

wouldn't have to be public, as well as
administrative matters.

I think you received an ethics

briefing earlier that didn't have to be public.

The briefing that I'm giving you now actually doesn't have to be public, either, but we're doing it in a public meeting today.

Other things, like if you were coming to the Department of Labor to the Frances Perkins Building and we needed the logistics involved in getting you into the building and things like that, and we had to have a meeting about that, it wouldn't have to be public.

On the other hand, shifting gears, public availability. Public availability of records, that's a key component of FACA.

The Act basically says that the whole -- most of the records available to the committee are publicly available.

There's an exception if an agency provides material to the committee and that

1 material would be protected by FOIA exemptions, then it doesn't -- the committee can see it, 2 3 but it doesn't have to be made public. 4 And again, I mentioned that there that Congress might be looking 5 might 6 I don't know if they're doing it this FACA. 7 year. 8 I just want to make you generally aware of it. This is kind of in closing. 9 would require a little bit more information 10 11 about members to be made available and 12 process for identifying and selecting them. 13 A little bit more information about 14 potential conflicts of interest and how they're 15 handled by the agency. 16 And as I said before, they would 17 subject subcommittees to the same open meeting 18 requirement as the parent. 19 So those are the basic things 20 wanted to hit. If there's any time, I'm happy 21 to take any questions. 22 MR. COLEY: This is Nat Coley.

1 Darrell Waldron? So 2 WALDRON: in MEMBER the past 3 we've gone on and off record when we wanted to 4 discuss something amongst ourselves. 5 Is that still available to us as a tool? 6 That's a difficult one. 7 MR. PLICK: 8 Generally, everything is supposed to be public 9 unless you are operating under one of 10 exemptions for allowing a closed meeting. 11 I'm not quite sure, when you talk 12 about going off the record, if it's a public 13 meeting, how you would accomplish that. 14 MR. COLEY: This is Nat Coley. Ι 15 think the question is toward something like if 16 we're seeking advice on operationalizing some 17 type of aspect of developing resolutions or 18 things like that and we ask the court reporter 19 to stop recording for a second while we figure 20 out what we're supposed to do next --21 MR. PLICK: Okay, yes, that would be

okay, yes.

Yes.

1 MR. COLEY: Kay Seven? 2 VICE CHAIR SEVEN: So I've got the 3 opportunity to participate on another federal 4 advisory committee. 5 shared with Nat how the U.S. Energy's 6 Department of Energy Workforce 7 Advisory Board runs their meetings. And it's real interesting because we 8 9 talk about sharing information with our public. And so how do we do that using FACA? 10 11 And I think that could be part of 12 our strategy. How is it that we maybe look at 13 how another federal advisory committee 14 their meetings and maybe follow their format. 15 think Because Ι we have our 16 committees and we have our work. And on the 17 Department of Energy, we have committee work. 18 lot of committee do а 19 outside of our public meetings. But 20 chair of those committees at a public meeting

will report back to the chair and to the public

and then have public comment period where the

21

1 public can comment on what the committee work 2 is as they report to the chair. 3 So I'd like to maybe look at how, we 4 beginning with this council, look 5 structure that becomes transparent and 6 sharing with our public. 7 MR. COLEY: Thank you, Kay, and I 8 think Joseph talked about just the sunshine 9 factor. This is Nat Coley. of factor the 10 Sunshine law where 11 light should be shining on everything we do, and in cases where it goes dark, there should 12 13 rationale and approval for be some 14 process. 15 But good seque. Thank you, Joseph. 16 We appreciate your time. MR. PLICK: Yes, thank you. 17 18 Kay just set us up for a MR. COLEY: 19 good seque into the decision on who will lead 20 us into those decisions of how we operate for the next two years. 21 22 I had originally sent out sort of a

1 poll to nominate folks for the chair, vice 2 chair, and did not include the secretary, but 3 Duane advised me of the process. And I was made aware that we have a 4 traditional processes. So I don't know if you 5 did respond to the survey and nominate folks 6 for chair and vice chair. 7 8 I'd like to just poll the committee 9 members on how we want to proceed at this point 10 as far as nominating, submitting interests, or 11 how would we like to proceed with selecting our 12 chair, vice chair, and secretary. 13 Any thoughts from folks? Darrell 14 and then Kay? 15 MS. SUMMERS: Unfortunately, 16 cannot hear you at the moment. I'm sorry. 17 MEMBER WALDRON: I got the broken 18 one. 19 MS. SUMMERS: Perfect. Thank you. 20 MR. COLEY: These mics are pretty 21 expensive so we --22 MEMBER WALDRON: Well, mine doesn't

light up, so I can't tell.

MR. COLEY: Paul's going to take care of that.

MR. WALDRON: So that's how we've done it in the past, we would nominate, like I nominate Nat Coley and then et cetera, et cetera.

And then there would be the discussion. They can talk about it. And we used to break for lunch when we did that, then come back, and call the vote.

MR. COLEY: Kay, would you like to comment? Kay Seven?

VICE CHAIR SEVEN: I believe that
the preference is to have voting for our
officers in person, because we have some new
members, we have old members, and as to learn
together and through our nomination process for
a reason why a person is being nominated for
the position so that it can inform all members
of our intent moving forward as a leadership of
this council.

1	I would also want to ask, if we did
2	an online vote last week, there was less than
3	one day's notice to participate in that
4	Thursday meeting.
5	I already had a commitment that I
6	had to be at.
7	MR. COLEY: Oh, yeah, that's no
8	problem.
9	VICE CHAIR SEVEN: And then also, if
10	such a thing occurred, do we get the results of
11	how that poll came out?
12	MR. COLEY: Yes. This is Nat Coley.
13	So, yeah, that was sent out back in, I think it
14	was March.
15	But I think moving forward, we'll
16	proceed with our traditional process. And do
17	we have any I think a lot of people did
18	respond to the poll.
19	So those folks that have already
20	thought about it, then move forward with making
21	nominations.
22	MEMBER MORALES: Isn't on that list

1 you could just by that in person. 2 MR. COLEY: Yeah, I think that every 3 -- this is Nat Coley. Everyone who responded to the poll is in the room, so they can just 4 5 restate their nominations while we're here in the public. 6 7 unless, So I mean, we have 8 results of that. We just have the top two. 9 But I think we can move forward and we can call nominations. 10 for Did you have comment, а 11 Darrell? 12 MEMBER WALDRON: I was just going to 13 say that poll was not open for the public. 14 way that we do here is open to the public. So, but I agree with Kay's comments. 15 16 The new people may not have known what it was 17 about or what perhaps they were agreeing to. Ι 18 think that's the issue. 19 MR. COLEY: -- my faux pas behind us 20 and we'll -- I appreciate grace in the room. I'm still learning and I'm not the youngest 21 22 person in the room.

1 I think the tall quy over there is 2 the youngest person in the room. So we'll give 3 him more grace than me. do of 4 So we have show any 5 nominations for chair? So we start Do we start with secretary first? 6 secretary? Start with the chairs. Do we have 7 nominations for chair of the Native American 8 9 Employment and Training Council? Kay Seven? 10 VICE CHAIR SEVEN: Kay Seven I submit the 11 representing Other Disciplines. nomination of Patricia Hibbeler who has served 12 13 as a member for the last two-year cycle. 14 Ι really respect the work that 15 Patricia has done over the last two-year 16 period, facilitating and guiding and leading 17 our way to a first ever strategic plan that 18 allows each council member to participate on a 19 committee, be involved, be engaged, with the 20 important work of the council. 21 nomination is for Patricia 22 Hibbeler.

1 MR. COLEY: Patricia Hibbeler, do 2 you accept the nomination? 3 MEMBER HIBBELER: Yes. 4 MR. COLEY: We have a yes. Lora 5 Ann? MEMBER CHAISSON: Yes, I'd like to 6 7 nominate Darrell Waldron. I've known Darrell 8 for 30 plus years. I've seen his work, his 9 leadership, which all of these people has great 10 leadership. 11 just work very closely with Darrell. When I call for Darrell 12 I know him. 13 me with certain issues in Indian help 14 Country, he's always been there, not just for 15 our tribe, but just for Indian Country as a whole. 16 17 And I think if you're going to be a 18 president of -- a chair of this board, that's 19 something that you must do is represent tribal 20 people across the country. 21 And so, not only reservation, but

urban as well, and he has that background.

so I strongly feel that he would be an
excellent chair. And so that's where my
nomination is going to.
MEMBER WALDRON: Thank you. I
accept.
MR. COLEY: Darrell accepts. Do we
have a nomination for chair? And do we accept
self-nominations as well?
Yes, so would anyone like to
nominate someone or nominate themselves?
Anyone? The new guy? Angel? Angel? Candace,
would you like to nominate someone or yourself?
Joseph, would you like to nominate
someone or yourself? No? Okay. I'm sorry?
We just established that you can nominate
yourself if you like. Anyone else?
So according to protocol, we will
move on to vice chair and then secretary, and
then have speeches from our candidates. Is
that how we proceed?
Okay, so we'll move to vice
president. Vice chair, I'm sorry. Nominations

1	for vice chair?
2	MEMBER WALDRON: Can you hear me?
3	MR. COLEY: Yes.
4	MEMBER WALDRON: Darrell Waldron,
5	Region 1 and 2. I'm sorry, guys. I'm making a
6	motion for vice chair for Erwin Pahmahmie who
7	has been with us for a very long time.
8	I've seen him grow from a young man
9	into a leader. He was part of the 166 and now
10	he's part of the 477, and I find his integrity
11	honorable.
12	So I think he would make a great
13	vice president.
14	MR. COLEY: Okay.
15	MEMBER PAHMAHMIE: I accept.
16	MR. COLEY: Erwin accepts.
17	MEMBER PAHMAHMIE: Thank you.
18	MR. COLEY: Any other nominations
19	for vice chair? Any self-nominations for vice
20	chair? Patricia Hibbeler?
21	MEMBER HIBBELER: Patricia Hibbeler,
22	Other Disciplines. I'd like to nominate Kay

1 Seven. 2 think she's taken some great 3 leadership of this committee and others forward, has a great 4 knowledge and great 5 connection not only with tribes 166 but also other federal departments. 6 7 MR. COLEY: Kay, do you accept the 8 nomination for vice chair? Kay accepts. other nominations for vice chair? 9 10 Nominations for secretary? I'm 11 sorry? Oh, Joseph. Nominations for Candace 12 Lowry as vice chair. Candace, do you accept 13 the nomination? 14 MEMBER LOWRY: Candace Lowry, I --15 MR. COLEY: Did I miss any other 16 hands? Nominations for secretary? Darrell 17 Waldron? 18

19

20

21

1	us.
2	MR. COLEY: Kathy, do you accept the
3	nomination for secretary?
4	MEMBER ATKINS: I accept the
5	nomination, Kathy Atkins, Region 3.
6	MR. COLEY: Kathy accepts. So, now
7	do we move into discussions? I'm sorry,
8	Patricia?
9	MEMBER HIBBELER: I nominate Holly
10	Morales. Holly is certainly very organized,
11	very dedicated to WIOA and other programs and
12	has a long set of experience in bringing
13	forward Alaska programs.
14	I think she would be a great
15	candidate for secretary.
16	MR. COLEY: Holly, do you accept?
17	MMEBER MORALES: Yes.
18	MR. COLEY: Holly accepts. Okay,
19	now do we move into reasoning from candidates
20	on why they should hold those posts? Or do we
21	resign tonight and have those discussions

intimately? Or where should be proceed now,

1	from the council? Any suggestions?
2	MEMBER WALDRON: I think we get it
3	on.
4	VICE CHAIR SEVEN: I think it's good
5	Kay Seven. I think it's a good idea to move
6	on. We're here at a convening of our national
7	group.
8	It would be a good thing to let them
9	know first thing in the morning of our decision
LO	to move forward.
L1	MR. COLEY: So you're saying we
L2	should proceed with the vote now? Okay. So
L3	for our chairs, Patricia, would you like to
L4	provide your reasoning for checking the box
L5	next to your name?
L6	MEMBER WALDRON: Excuse me, Darrell
L7	Waldron. Did we include the people on the
L8	phones?
L9	MR. COLEY: I'm sorry. Did anyone
20	online have any nominations for chair, vice
21	chair, or secretary? And if we could open up
22	the chat, perhaps there's something there.

1	So online we have Jacob. We also
2	have Winona. Any comments or nominations from
3	Jacob, Winona?
4	MEMBER WHITMAN: No comments from
5	Winona.
6	MR. COLEY: Jacob Wojnas?
7	MR. JACKSON: I don't have any
8	additional comments.
9	MR. COLEY: Thank you.
LO	MEMBER COUNCE: No comments from
L1	Robin Counce.
L2	MR. COLEY: Robin, thank you. Okay.
L3	So we'll start with Patricia.
L4	MEMBER HIBBELER: So, Patricia
L5	Hibbeler, Other Disciplines. Want to say I'm
L6	honored to be nominated for this opportunity.
L7	I have a number of years of
L8	experience in workforce development and working
L9	with federal programs in other departments,
20	both statewide and federal, and bringing
21	forward the issues that I think we're concerned
22	with and making sure that we have a strategy

1 and how to deal with them. 2 I think that's really important. Ι 3 think it's important that we don't jump out as 4 one voice, but we are a continual group and 5 voice that brings together the issues and leads them forward collectively through a strategy 6 7 moving us forward. 8 I think I have a lot of experience 9 in doing that. I think the strategic plan 10 started to bring us together in the last two-11 year session that we had, and really keeping us on track and keeping things moving forward. 12 13 still kind There's some of 14 administrative issues to work out through some of that. 15 16 I think in working directly with Nat 17 his and team, work out those we can 18 administrative issues and be even stronger as 19 forward into these next move two years.

MR. COLEY: This is Nat Coley.

Thank you, Patricia. Recognizing Darrell

Thank you.

20

21

1 Waldron. Thank you 2 MEMBER WALDRON: 3 much. I also am honored to be nominated. Τ 4 have had this position before. 5 I can tell you I would be a strong I don't have a problem speaking up for 6 voice. 7 our communities. 8 I would love to get more involvement 9 from community my grantee and expanding 10 environment for change and opportunity 11 requests from the Native American community who serves our public. 12 13 I have created some rapports on a 14 federal level. I also serve on many committees 15 where I have gained a great deal of experience. 16 And I would love the opportunity to 17 while really create change we have an 18 opportunity with this administration. 19 The time is closing. I think that 20 we've had a great deal of success with this 21 advisory board.

The last leadership did a great job.

1 We had the secretary's assistant here today who 2 spent some time, and I want to continue that 3 opportunity. 4 I would love the opportunity to be a 5 chair again. I have been here before. We had a great deal of success with Marty Walsh. 6 So 7 I'd love to lead you again. Thank you. 8 MR. COLEY: Thank you, Darrell. 9 do we ensue a vote for our chair? So all those 10 who are submitting votes for Patricia Hibbeler, 11 please raise your hand, and in the online 12 world, is that how we raise hands? 13 Oh, by that? Okay. Actually, we 14 have a QR code that we can bring up on the 15 screen and you can scan it with your phone and 16 submit your vote if you like. 17 MS. SUMMERS: Yes, I can do that. 18 code will have it for those The OR two 19 individuals. Does that work for you? 20 MR. COLEY: Yes. 21 MS. SUMMERS: Okay. 22 MR. COLEY: The individuals. In the

1	room, we prefer to write them on paper and pass
2	them down to Cynthia, who will tally the votes.
3	MS. SUMMERS: To those who are using
4	the QR code to vote, just a heads up that it
5	has it's outdated information, so it does
б	not capture everything for the other position.
7	So for right now, just focus on
8	chair.
9	MR. JACKSON: Annette, we won't be
10	using the online because of that. We're going
11	to do paper here, and then perhaps if we could
12	have the two folks who are online perhaps email
13	you, Annette?
14	MS. SUMMERS: Okay. Perfect.
15	MEMBER HOULE: Right now we're just
16	voting for chair?
17	MR. COLEY: Your vote for Patricia
18	Hibbeler or Darrell Waldron for chair, and you
19	can pass your votes down or pass them down to
20	Cynthia, who will tally them.
21	MEMBER COUNCE: Robin Counce, Region
22	4. Can you give me some clarification on how

1 people online are supposed to vote? 2 MR. COLEY: I'm sorry? So those 3 online, if you'd like to vote, if you could 4 submit your vote to Annette Summers in the 5 chat. MEMBER COUNCE: 6 Okay. 7 MR. COLEY: So you'll be selecting Summers anonymously, and you would 8 Annette 9 submit -- are you able to select a specific 10 person to chat with in the chat? Cynthia? 11 CYNTHIA: Yes. 12 MR. COLEY: Okay. 13 If you do a private chat CYNTHIA: 14 message just to Annette Summers, and then she 15 will let me know what those two votes are, but 16 I won't know who made the vote, but who you 17 voted for. 18 MR. COLEY: Any other votes that 19 haven't been collected in the room? Three 20 folks online. So those should be submitted to 21 Annette Summers online through a private chat.

So that's Winona and that's Robin

1 Counce and Jacob. While we tally those votes, should we move on to our vice chair? 2 3 So, Candace, would you like to 4 submit your reasoning for checking your box? 5 MEMBER LOWRY: I know most of you heard me this morning in the --6 Candace Lowry, Region 3. 7 So I know 8 most of you heard my speech this morning in the 9 general assembly. 10 I do think it's important that we 11 have a good mix of representation from 477 and Section 166 grantees, and that 12 also we are transparent and come to compromises of what 13 14 each entity can and cannot do and realize that 15 we will have Section 166 grantees that should be involved at all times within this council. 16 17 collaboration with Also, our 18 partners in Washington is great. The 19 information that we heard earlier from 20 secretary, I think we need to have more of 21 that.

а

And as

representative

on

22

this

council, we need to make sure that we are bringing that information back.

And I know we've talked about it before, about the resource guide. I know all this information is out on the web everywhere, but creating that one document, one guide, one place where this council puts information so that our regions can see those resources.

So if I'm elected as your vice chair, I also want to be mentored by the chair, by the leaders that we've had in this room for decades and absorb that information.

So I've been on this council now, this is my third term and I've learned a lot.

And this knowledge, it needs to be passed down.

It needs to be transferrable.

So I would love to work under whoever the next chair is to get that knowledge and get that knowledge to lead on the other individuals out in our communities that will be coming on to this council in the future, because we do need to think about the future of

this council and that is maintained.

And there will be individuals around that will make sure that we're doing what our charter says, we are getting that information out, we are supporting our leaders and doing the different resolutions and letters to Washington, the White House, the liaisons, so that we can make a difference and make changes within the WIOA program so that it stays around for years to come. Thank you.

MR. COLEY: Thank you, Patricia.

MEMBER LOWRY: Candace.

MR. COLEY: Oh, I'm sorry. Candace.

So sorry. Candace. And Duane Hall is in the back, Duane Hall. Duane Hall, thank you.

So just, Kay Seven, would you like to explain why your box should be checked?

VICE CHAIR SEVEN: Kay Seven, representing Other Disciplines. I thank you for the nomination to be on the ballot for the vice chair for this council.

I believe this is probably my eighth

two-year term. 2 Department of Labor Indian and Native American 3 Programs. This all began back in I think 1996 4 5 while at NINAETC in Souix Falls, South Dakota. 6 And two DINAP staff members, Duane Hall and 7 Athena Brown, pulled me aside and says, Kay, we 8 like how you stand up and you're very vocal. 9 You state ideas, opinions, about the 10 conversations going on. We really think you 11 should run for council, Kay. Our council currently at that time 12 13 consisted primarily of urban locations 14 there was no representation of reservations at 15 that time. 16 So that's how I came into my life 17 with the U.S. Department of Labor. Over the 18 years, I have been mentored by great people, 19 Tom Dowd, who once served as our DINAP chief,

It. was a

life with U.S.

So as members of the council, we

Lorenda Sanchez and Dr. Gipp, who served on the

council.

20

21

22

have an opportunity to sit amongst each other, share our knowledge from our areas of interest of where we're at in this country, and how we bring that together to formulate policy recommendations to the Secretary of Labor.

I would like to serve here looking at -- my experience is working here the last six months with another federal advisory committee.

I really have a respect for how that department provides oversight to an advisory committee.

They provide the tools, resources, that are needed to have good conversations year round versus having to wait for these two meetings per year and how we can get good work done through committee work.

But to keep it together, transparent, and as documented, and we have good reports going back and decisions made on how we work with a department to who decides what's going to go to the secretary from this

1 table. 2 So that's my interest serving as the 3 vice chair for this council. Thank you. 4 MR. COLEY: Thank you, Kay. Erwin? MEMBER PAHMAHMIE: Erwin Pahmahmie. 5 Region 4, Oklahoma. Yes, I'm very honored to 6 7 have been nominated. I know I've heard echoes of younger 8 9 folks stepping up to lead and to carry the baton or take the torch, whatever you want to 10 11 say on that thought. 12 But again, as diverse as this group 13 is, and I'm very proud to serve, this will be 14 my fourth time being here. 15 I had to think a minute, how many 16 times, how many other chairs have there been 17 before these ones? 18 And least three I can count at 19 before this. So knowing that, time goes by 20 quick. I've learned a lot participating here. I feel like times, listening and I 21

hate to say this, but sometimes we have to

1 deftly stop, pause, listen, reflect, and then 2 speak. 3 At times, speaking from the heart 4 and speaking from the mind are two different 5 things. And I really feel a lot of integrity amongst my peers here. 6 I'm very thankful, like Darrell had 7 I feel 8 said earlier, I have worked my way up. 9 very humbled to think of where I've come from 10 to where I am now. 11 And I want to share that knowledge and those experiences with people to ensure 12 13 that this council and the great work that we do 14 here carries on, because if we don't carry it 15 on and inspire others to, who will? 16 And with that being said, I'm very 17 Thank you for the nomination. 18 forward to your vote. Thank you. 19 Thank you, Irwin. MR. COLEY: Okay, 20 so now we will submit our votes via paper. 21 Jobany is going to collect those. 22 So our voting is for Candace Lowry,

1 Kay Seven, or Irwin Pahmahmie for vice chair. We're voting for vice chair only from one of 2 3 those three candidates. Those three folks online, 4 5 Counce, Jacob, and Winona, please share your votes via text to the number that was provided. 6 7 We're voting for vice chair, Candace Lowry, Kay Seven, or Irwin Pahmahmie. 8 9 Thank you all for submitting your 10 votes. This is Nat Coley. 11 Our votes for secretary, so we have two candidates for secretary. 12 So one is 13 preoccupied so we'll start with Holly Morales, 14 if you'd like to explain why your box should be 15 checked. Holly Morales? 16 MEMBER MORALES: Holly Morales, 17 Region 6, representing Alaska. Thank you, 18 Patricia, for your nomination. Completely 19 unexpected. 20 I feel honored to have my name next 21 to Kathy's, because she's amazing. I will say, 22 just so you know who I am, I have been working

1 under 477 for 26 years at CITC, Cook Inlet 2 Tribal Council. 3 Like Irwin, I slowly worked my way 4 up, and I think through that time, too, it's 5 helped me to slowly find my voice. And so I'm glad to be here. 6 This 7 will only like my second term on So I 8 committee. appreciate my vote, but, 9 honestly, I think if I didn't get it, you have 10 a good one in Kathy, too. So I'm feeling 11 pretty good about that. 12 MR. COLEY: Thank you, Candace. 13 Kathy, Ι mean, I'm sorry, not Patty, 14 Candace, Holly, not Darrell Hall, Holly, thank Sorry. Kathy Atkins? 15 you. 16 MEMBER ATKINS: Kathy Atkins, Region 17 I just wanted to thank you so much, Holly, 18 for those kind words. 19 I've actually done secretarial work 20 for the NINAETC conference for years. 21 been around since 1994. I'm giving around my 22 age here.

But it's a real honor to be voted for this position or nominated for this position. I did have the secretary -- I've had every position except Lorenda's position on the NINAETC and back and forth, back and forth.

But I remember one time when I was secretary and I think it was like my second year, and it was like, you have to take notes, make sure the notes are good.

So I handed in my minute sand they were like 20 pages long. I didn't realize you didn't have to take everything you wrote down.

But I am really honored. I would love to have this position, and I think I could do the position very well for you. And thank you for the nomination.

MR. COLEY: Thank you. Take your time. Kathy Atkins. So, yes, thank you Duane Waldron. So now we have -- once we've finished tallying our last result, we'll announce those, and then I will turn the microphone over to the chair to guide us through.

1 So right now we're casting our vote 2 for secretary between Kathy Atkins and Holly 3 Morales. So if you could write your vote on the sheet of paper, it's going to be collected. 4 5 Those online, Jacob, Robin, Winona, we're looking for your votes 6 for secretary, three votes from online. 7 8 If you need any help casting your 9 votes for those, please feel free to ask. We're looking for three votes from online --10 votes from online. 11 12 So once we finish tallying votes, 13 I'll turn our program over to our new chair who 14 will lead us. 15 We have a court reporter who is 16 recording everything. It will be entered in 17 the Library of Congress as part of our FACA 18 process, and we also have resources that are 19 catching all conversations οf our and 20 procedures and our notes. 21 So I think we're -- you won't have

to take many notes.

1	MR. JACKSON: Stepping in for Nat.
2	Stepping in for Nat, I have the honor to
3	present the results. Is this on?
4	For Chair, Patricia Hibbeler. For
5	Vice Chair, Erwin Pahmahmie. And for
6	Secretary, Holly Morales.
7	MR. COLEY: So we'll turn the
8	meeting over. We're going to go to Duane, and
9	I think Jacob can take us through our census
LO	subcommittee discussion. So I'll turn it over
L1	to you, our new chair, Patricia Hibbeler.
L2	MEMBER HIBBELER: Thank you. I will
L3	say, I don't think we could have gone wrong
L4	with anyone that was up for those three
L5	positions.
L6	But congratulations to the executive
L7	committee. And thank you for your confidence.
L8	So, I'm going to go ahead and move
L9	on to the next piece of the agenda, and that is
20	the subcommittee report.
21	Duane and Jacob? Thank you.
22	MEMBER WOJNAS: Great. Thank you,

1 Patricia. And please let me know if I'm not 2 coming through clearly in the room 3 point. And I'll keep my remarks here rather 4 5 The census workgroup has reconvened once since our December council meeting, at the 6 7 beginning of May. 8 And we took the opportunity to speak 9 with members of the DINAP team and review the 10 progress made by the Department since 11 beginning of the year. thanks to those who have 12 Special 13 joined our discussions from the Census Bureau 14 continued participation of and the BLS our 15 experts. 16 For those who were not able to join 17 us, I just wanted to share a few notable points of discussion. 18 19 The Department posted adult program 20 funding estimates to the DINAP website 21 February, based on 2014-2018 ACS data. 22 As a reminder, the statutory funding

formula allocates the total appropriation across programs according to poverty and unemployment statistics for eligible program participants.

Questions relating to employment

Questions relating to employment status have shifted from the decennial census to the community survey in 2005, leaving the Department the choice between an imperfect data source in the ACS and data that are now 20 years out of date.

The Department's intention to use the most up to date data has been accepted by the council.

Nevertheless, questions about implications and implementation remain as critical as ever.

Concerns around the accuracy of ACS estimates as the result of sampling methodology and respondent familiarity with the survey are not new.

The rate of undercount in any given community can vary dramatically from the

national average.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

Undercounting is often most significant in small, rural census blocks and reservation areas, communities that are most affected by underemployment and hardship.

One grantee member of the workgroup spoke of a reservation territory that has been categorized as free of poverty and unemployment by the ACS data in stark contrast to lived reality.

While the alternative is not free of such issues, our subject matter experts have encouraged DINAP to directly engage with the preparation for this Census Bureau in transition, making that data sure are comparable that the Department's and will methodology is beyond reproach be necessary to build trust in the new process.

Our one workgroup member highlighted the difference between estimate sources for American Indian and Alaskan Native communities and those used for Native Hawaiian populations.

1 Material inconsistencies at. point in the process risk undermining the goal 2 3 fair and equitable funding framework 4 across programs. 5 In December, the council asked the Department to provide grantees with a feedback 6 7 period before making the final decision to 8 proceed. 9 May meeting, Αt our DINAP team 10 members shared informal grantee feedback with 11 the workgroup. 12 While there has not been much 13 inbound feedback from the Department, 14 workgroup member stressed the importance 15 proactively communicating with grantees 16 seeking the best feedback. 17 With youth program allocation 18 estimates having been posted just last week, 19 grantees have had limited time to digest, 20 comment, and react to potential changes to this 21 source of funding.

the

Additionally,

22

council

recommended that the Department circulate statistics that summarize the range of impact to programs.

Although these have yet to be furnished as of our May workgroup meeting, back of the envelope math suggests that service disruption risks under the proposed allocation is meaningful.

Of the 169 adult programs listed, one in five will experience a reduction in \$20,000, funding greater than where the reduction represents least 1/8, 12.5 at percent, of its grant.

If one considers this criteria independently, one in three programs, or 53 in total, will experience either funding reduction of \$20,000, or 12.5 percent, of the grant amount.

That statistic includes six of the ten largest programs. If the Department chooses to proceed, a thoughtful and extended hold harmless construct will be an absolute

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

necessity.

The Department is required by statute to consult with the council and grantee community to design the hold harmless implementation.

Properly and patiently phasing in any change may represent the difference between programs being able to serve their clients with continuity and forced choices that compromise the collective efficacy of these programs.

The need to align program funding with community needs through up-to-date data is felt by members of the census work group.

At the same time, the magnitude and human impact of these changes deserves a process of openness, patience, clarity, and surefootedness.

That concludes my remarks on behalf of the workgroup, but I would like to give the DINAP team the opportunity to comment on their process and the hold harmless considerations that they have in their mind before the floors

1	open for the council for any further questions.
2	Thank you.
3	MR. JACKSON: Thank you, Jacob, for
4	all the work that you've done and your report
5	to the council today.
6	We're going to turn it over to Duane
7	for comments.
8	MR. HALL: Hi, everyone. Thank you,
9	Jacob, for taking the lead for the census
10	workgroup. You did a great job on that.
11	MR. COLEY: State your name.
12	MR. HALL: Oh, excuse me, Duane
13	Hall, U.S. Department of Labor.
14	The census workgroup was formed
15	approximately a year ago, and we've been
16	meeting about census data.
17	We provided to the workgroup the
18	2000 numbers, the new census numbers, and then
19	the difference between those two numbers.
20	But I think what's important is not
21	just saying the numbers, obviously, is plugging
22	those numbers into the funding formula and see

how that affects our grantees.

And as I said when we first started this process, many council members and grantees asked for census numbers, updated census numbers, and I knew that that was going to be a disruption any time we change census numbers.

You're going to have a big change in funding for grantees. And some of that could be pretty dramatic.

We have grantees receiving over 100 percent increase. We have grantees losing around 40-50 percent of their funding.

And but, we have to go back to the law, and the law says that the Department shall use the most recent census data available.

And we have not been in compliance with that. The data that we've been using is the 2000 census data.

So we wanted to give full disclosure to the council and the way we did that was to form a census workgroup who we've been meeting with throughout the year.

We have also tried to get these estimated numbers of funding out to our grantees. We put the funding amounts up on our website.

We put it in our DINAP digest. And so we tried to make everybody aware of the impacts of these numbers.

And so the numbers have been out there for a while. What we haven't posted publicly was the hold harmless.

And we're prepared to talk about that today if you like, but I will just say on the hold harmless, we tried to minimize the impact of grantees losing a significant amount of money.

And the way we did that was, we proposed what we call a 95 percent hold harmless. And essentially what that means is that you will receive 95 percent of the funding that you received in PY 23, or this past year.

It will be a three-year hold harmless. So the first year you will -- if

you're losing more than 5 percent of your funding, we will cap that loss at no more than 5 percent.

Second year, you won't lose any more than 10 percent of your funding. And then the third year, you wouldn't lose any more than 20 percent.

So the idea is to try to slowly take grantees down to what their new funding allotments will be.

In order to do that, we also have to realize that we are taking money from grantees who had increases to supplement or support losing more 5 those grantees who than are percent.

So grantees who are getting increases, they'll still get increases, but it won't be as much as what they should get based on the formula.

So grantees that are losing a significant amount of money, they'll be at their level in three years.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1 They'll slowly be taken 2 Grantees' increase in funding will slowly go 3 up, and they'll be at their funding level after 4 three years. 5 I'll stop there and if anyone has 6 any questions, we'll be happy entertain to 7 those. 8 MR. COLEY: Before we take 9 questions, this is Nat Coley. I just want to 10 point out that Duane has been very vociferous 11 about making sure that grantees are aware of 12 the change in funding amounts. 13 Ι he's mean, been very 14 straightforward. He's been working diligently, 15 long hours, to prepare those charts and 16 understand and even causing a ruckus internally 17 make sure we implemented a common 18 process that really takes into account the 19 considerations of how this change is impacting 20 our grantees.

all the work that he's done, and he's really,

And I just want to applaud Duane for

21

1 as he said, we put in our DINEP digest this 2 information. 3 We've had one on one conversations 4 specifically between grantees and FPOs, 5 discussing the changes. 6 I've sent personal emails out to 7 We've had every grantee. one on 8 conversations with the entire 477 program with 9 DIA coordinating that, so our 477 grantees were 10 aware, a Q and A exchange. 11 We've also posted it on our website. So I think we've, under Duane's leadership, 12 13 we've really went on a campaign to make sure 14 that this process is least impactive as as 15 possible. 16 And I think that process has been 17 administered from Duane's experience, having 18 gone through this before. 19 So as Duane said, we'll take some 20 questions. Joseph Quintana had first -- sorry 21 22 MEMBER HIBBELER: I just want to

state that I also appreciate hearing. Nobody likes this, right? So this is going to be really hard.

It's going to be a big change to our grantees. And I appreciate hearing how judicious you have been in trying to make it as transparent as possible and inform the grantees of what's happening, especially those that are highly affected.

So I appreciate that, and that this point, I'd like to open it up for questions, comments, concerns. Joe?

MEMBER QUINTANA: Joseph Quintana, Region 6. I want to echo what was previously chaired by Deputy Chief Coley.

I think as we applaud the work of Duane, of course, I think that same leadership that we've been talking about all week and that next generation of leaders who are going to take the medal, I think that's what Jacob has been able to express in his time working with the census.

By no means is it an easy task. And I think that you have done diligence. I think for us to see every angle of this and for us to be as cautious as possible, I know these conversations with census group have not been easy.

But I think we've had the right people in the room. I think we've had access to working professionals who have provided us guidance and reasoning behind this.

We want to offer the communities whom we serve our best perspective. We need to give them our best, our best effort, in understanding the data.

And I know it's been talked about that data could be alarming for us, it could be things that we're hesitant about, but we also have to utilize it as a strength for us in order to strategize on the deliverables that we need to achieve long term.

And so, I just wanted to express what has already been shared, and also share my

1 thanks to you, Jacob, and your leadership and 2 quidance. 3 And I hope it's continued as we move 4 forward. Thank you. 5 MR. HALL: Thank you. Thank you. Kay Seven? 6 MEMBER HIBBELER: 7 VICE CHAIR SEVEN: Kay Seven, Other 8 Disciplines. For the recommendation, can we 9 get maybe a printed copy of what you just said? That was a lot of information to 10 11 digest, what you just said, so that we can 12 actually look at it. 13 is the And what step forward 14 withhold harmless? With council's 15 recommendations, when does the Department of 16 Labor plan to implement the hold harmless? Is 17 that effective this program year? 18 And then this is for the 2014-2018 19 I there would be ACS, quess 20 recommendations coming down the road. 21 And when in the future will the 22 Department of Labor update request to

1 formula with a more current ACS five 2 report? 3 MR. HALL: Yes, so we'll implement 4 the hold harmless starting this year when we 5 implement the new census numbers. As far as going forward, we get the 6 7 five year ACS, obviously every five years, and as you stated, it's 2014-2018 data. 8 9 So it's already somewhat old right 10 What I proposed to the advisory council now. 11 the census workgroup has only been 12 created when the census was due. 13 And I wonder if it might be helpful 14 if we kept this census workgroup intact and 15 continued moving forward with the iust 16 census data. 17 think there's some interest 18 maybe considering American Indian alone 19 combination with other races, which this census 20 does not. 21 So, another consideration is do we 22 want COVID data in the five-year census?

1 So there's some things that I think 2 the council needs to consider. But certainly, 3 the data is there. 4 So I think that's a good discussion 5 to have. MEMBER WOJNAS: Just building on the 6 7 back of Duane's comments there, I don't know 8 that the census workgroup has any specific recommendations for the council to deliberate 9 10 on at this point in time. 11 think more so, the goal 12 remarks was to share transparency some 13 context from our prior discussion. 14 And I think we're enthusiastic to 15 see the hard work of the Department continue 16 into the upcoming program year allocation 17 obviously and to continue process, 18 conversation on our part as to any issue that 19 touches on census or allocation data. 20 MEMBER HIBBELER: Lora Ann then 21 Darrell? 22 MEMBER CHAISSON: Lora Ann Chaisson,

1 Region 4. So Duane, just help me remember. 2 So, in 2000 is when we started using the census 3 with Indian only, is that correct? MR. HALL: I wasn't involved in the 4 5 1990 census, so I don't -- and I don't know if they had those two categories alone or 6 in 7 combination. 8 But, yes, I seem to think the 2000 9 was the first time they --10 MEMBER CHAISSON: Right, because if 11 I'm not mistaken, prior to that, it was just 12 Indian and Others, correct if I'm --Ι′m 13 looking at the lady here, the one that would 14 remember. 15 But I think it was both, and then I 16 know when they started that, and if my memory serves me correct, was in 2000. 17 18 And that's when a lot of the 19 fundings were cut. A lot of tribes got a lot 20 of cuts because of that. 21 And I am looking at our community,

our tribes, our state in its cut, and it's

1	going to continue.
2	And so, I would like to see the
3	census group to continue because I would really
4	like to see, to be able to have that increase.
5	And we also need to collectively, to
6	advocate for more money.
7	MEMBER HIBBELER: Thank you, Lora
8	Ann. Darrell?
9	MS. SUMMERS: Hey, Darrell, can you
LO	do the push to mic again?
L1	MEMBER WALDRON: Is that better?
L2	Yes.
L3	MS. SUMMERS: Yes, perfect. Thank
L4	you.
L5	MEMBER WALDRON: Yesterday, there
L6	was a gentleman in one of the meetings there
L7	that said that his area had a 30 percent
L8	increase in income for the native families.
L9	And he said, so in my tribe, 35
20	percent of my community is not in poverty. And
21	so it's just terrible.
22	Again, it goes back to a lack of

1 understanding of what's going on in 2 Country, out in North Reservation, and a need 3 to educate. 4 Then also, budget. Now, having a bigger budget would not have prevented the 5 6 change. 7 I do remember, I was on the census committee with Norm and had we did Indian and 8 9 something else, Indian other and or Multiracial, it would have literally destroyed 10 11 the tribes because the numbers were 12 different. 13 And so we did Indian alone 14 somewhat level the playing field. But the real 15 issue here is it needs to be a better 16 understanding in our communities filling out 17 census data. 18 I was involved with the one during 19 We shut down early. Those numbers are 20 going to be devastating. 21 So I think it stinks and I doubt

those families had an increase in income.

22

Ι

1 just think that maybe we work to leveraging 2 some of the opportunities that were leveraged 3 here by the Assistant Secretary to put some 4 money back in those budgets. 5 I know the small grantees are going to feel it the worst. So thank you, Darrell 6 7 Waldron, Region 1. 8 MEMBER HIBBELER: Thank you, 9 Darrell. Any other comments or questions? Erwin? 10 11 MEMBER PAHMAHMIE: Erwin Pahmahmie, 12 Region 4, Oklahoma. Yes, I'm very thankful for 13 all the hard work that Mr. Hall and Mr., is it 14 Wojnas, has done. 15 But the thing is again too, it's 16 like I remember being in the meeting yesterday 17 with the other grantees and kind of the open discussion, and, yeah, I mean, I very much want 18 19 to be a part of like let's don't wait another 20 20 years before we do this. 21 And again, Nate, you told me that

it's this body that can help design and help

1 formulate that. 2 So we've got some work to do, 3 everybody. I mean, so, I guess we won't be 4 looking for it until sometime after 2026, or is 5 it 2027? Because by then, the hold harmless 6 would have already gone through my those three 7 8 years, right? 9 I think that's MR. HALL: 10 discussion to be had. How often do we want to 11 update this data? 12 MEMBER PAHMAHMIE: Yeah. 13 MR. HALL: If you update it every 14 five years, then you have a three-year hold 15 harmless, I think you would be in constant state of flux. 16 17 People's numbers are changing all 18 the time. But it's something for the council 19 and the Department needs to take into 20 consideration. But, I mean, we can start looking at 21 22 the five-year, whatever that would be, 2019-

1	2025, yeah, 2024 data.
2	But I think that's something that
3	should be considered. Five years ago and has
4	gone by pretty quickly.
5	And it wouldn't hurt to look at,
6	start looking at data.
7	MEMBER PAHMAHMIE: Yes, so in the
8	course of the impact of COVID-19 in 2020, I
9	mean, and also, too, as I did speak of one time
10	before, sometimes tribes, their enrollment or
11	their memberships have changed.
12	Like mine has changed. We used to
13	be $\frac{1}{4}$ . Now we're $1/8$ . So again, too, we're
14	having more influx of the need is there but the
15	money is not.
16	And if we're basing off of numbers,
17	then, yeah, those numbers aren't as current as
18	they could be.
19	I appreciate all the data and all
20	your hard work, gentlemen. Thank you.
21	MEMBER HIBBELER: Thank you, Erwin.
22	Nat, I think you had a comment, and then

Darius.

MR. COLEY: This is Nat Coley.

Duane kind of commented on that that we're still looking for guidance on how often we should be updating the data.

I know within the Department, the data on the long form of the census collection that was administered every 10 years is not administered every year.

So we do have a fresh set of data which includes an amalgamation of an increasing diversity of areas that's being captured in that data set and extrapolated to represent the larger population.

So the data is available every year.

Of course implementing a new funding regime for organizations on a year to year basis would be completely disruptive.

But I think it's not -- going every

10 years is probably not palatable, right, at
this point either, because we do have
demographic shifts.

1 somewhere within So some type 2 timeframe is what we're looking to identify 3 within the council. 4 MEMBER WOJNAS: I think just further 5 to the point that Nat was making, to the extent 6 that the ACS data is a collated set of samples 7 five-year period, doing a five-year 8 cadence in addition to potentially minimizing the impact and sort of the differences between 9 10 the data sets would also allow us to use 11 consecutive, non-overlapping data for each of the updates. 12 13 MEMBER HIBBELER: Thank you, Nat, 14 and thank you, Jacob. Darius? 15 Darius Smith, Region MEMBER SMITH: 16 Census numbers are interesting. I actually 17 have a really good friend, you all may know 18 her, her name is Shadana Sultan. 19 Shadana works with a new internal 20 program that advocates for accountability to 21 Indian country. 22 Shadana is based out of Denver.

1 It's a small team. But that's what they do is 2 they work with these numbers. And I don't know if our committee or 3 4 your committee has been working with her, but 5 during COVID, I know my tribe, the Dine Nation, our numbers went up. 6 7 The tribe, my particular tribe, they 8 did a really good job of really start capturing 9 all our members in the -- so our numbers just 10 blossomed. 11 So, I'm encouraged to hear 12 that's considered, that using numbers from the 13 tribes, because I think some of the tribes did 14 a wonderful job of mobilizing and identifying 15 tribal members. And I want to be considered to be on 16 17 the committee if this body continues to look at 18 census number data. I want to be part of that. 19 So I'm just volunteering in advance. 20 MEMBER HIBBELER: Thank you, Darius. We like that. Candace? 21 22 Candace Lowry, Region MEMBER LOWRY:

3. Will this information for our federal project officers, will it be -- will they meet with each of their grantees so they can see that decrease over time so that they can plan for the activities for the participants of their programs? Is that something that's in the works?

MR. COLEY: This is Nat Coley. Our FPOs, federal project officers, have been meeting with grantees to have these discussions.

And we posted, so it's a three-year phase-in, so you'll be fully phased in in 2026 or 2027.

So you'll be able to look at that full phase-in amount, which will gradually occur over a period of years, and you can -- if you take your amount that you're currently getting -- and we'll publish this as well, but just in an open forum, that if you were to multiply your current value and if your amount listed on the document is decreased, you will

be -- you will be -- if it's more than 5

percent, you'll be limited to 5 percent

reduction.

I'm sorry, the answer to you

I'm sorry, the answer to your question is yes. Duane has been working hard on making sure that process and those numbers are correct.

And we'll be prepared to make those public as soon as they are reviewed internally.

MEMBER HIBBELER: So just to reiterate from what Candace said, so the answer is, yes, you already had conversations with those tribes, 166 or 477 programs that are going to realize the impact?

MR. HALL: So our FPOs are having, they have quarterly meetings and monthly meetings and I know that was what they had advised or made the grantees aware of, is that the state is published on our community of practice website and then also in the DINAP Digest.

What is new and what hasn't been

shared yet is the three-year hold harmless, that phase-in approach.

That has not been shared. We just kind of came to an -- there was a -- there was some discussion about how we implement that hold harmless, that on top of kind of getting the budget late from Congress and a delay that phase-in question about five-year phase-in.

How do you determine the money to take from the gaining grantees, and that's -- we had to work that out with our budget office.

So we have those numbers now. We haven't shared them. We can share them with the advisory council.

But I think what we've tried to communicate to our grantees that I shared with the FPOs and said it was okay to share is that I think we've agreed, oh, probably a couple months ago that we would use a 95 percent hold harmless and what that means.

And so I think the grantees who are having large losses and saw those and they

1 called their FPO, and the FPO basically laid 2 their concerns about you're not losing that much in year one, right? 3 So I'm not sure if that answers your 4 5 question but --MEMBER HIBBELER: So it sounds to me 6 7 like there may have been some conversation 8 about year one but the implication about what 9 happens in year two and year three probably 10 hasn't happened yet. 11 MR. HALL: Yeah, I don't think we've really -- grantees have been fully informed on 12 13 what the whole three years is going to look 14 like, just a basic conversation about you won't 15 lose more than 5 percent in year one. 16 And I don't know if they discussed 17 year two or year three. 18 MEMBER HIBBELER: Does that answer 19 your question, Candace? 20 MEMBER LOWRY: It wasn't discussed 21 at all with my grantees, but maybe our new rep 22 will let us know something.

MEMBER HIBBELER: Joseph?

MEMBER QUINTANA: Thank you for that. Joseph Quintana, Region 6. I know a lot of these conversations have continued to happen.

They were I think all the way up into the last two weeks. We've continued to meet with no only as a group but as representatives within the Census Bureau as well, because we wanted to look at it from every direction and thanks to Duane and Jacob, too, for your guidance and leadership on this, making sure that we and were as steady as possible on this.

And I think that only recently in that most recent conversation did we discuss what that potential three-year term could look like as far as dispensing that information.

So that is a comment. The question that I have, too, is do we have an overall plan as you all have done with the initial conversations with awardees as far as being

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1 able to disseminate that information now that 2 we have it? Or is that something that has to 3 be voted on by this council in order to move 4 forward from there? 5 in MEMBER HIBBELER: And relationship to that, Joseph, I know you have 6 7 have the hold harmless discussion with 8 council. 9 Do we need to pass some sort of 10 resolution? Do we need to act on it? Or is it 11 just a discussion and you gather feedback? 12 And then another question I have is 13 for you, Jacob, and your committee. So the 14 census has been pretty vocal in every decennial census, putting out information about what they 15 think that undercount is for American Indians. 16 17 And we've always been the largest 18 undercounted group. Is there any opportunity 19 to filter that undercount percentage that comes 20 directly from the census into these figures? 21 MEMBER WOJNAS: So I think the tough 22

thing about the undercount percentage, and I

might not be thinking about all the avenues in which we can use that data, to the extent that those statistics are provided to us, Patti, on sort of a national average, and we know what for different. the national undercount is population groups, including the American Indian, Alaskan Native, and Native Hawaiians, I think to some extent, the difficulty with undercount figures is there's an estimation of what it looks like on a national basis, but in any particular community, you can have very small communities, for example, where respondents receive the ACS inquiry and don't end up throwing it out.

And because it's such a small community, the fact that that data doesn't end up making it in there, can result in undercounts that really vary around the country, even for a group as specific and small as American Indian reservation communities.

So we could take that question back to some of the subject matter experts that we

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

1 have on the census workgroup and our BLS 2 statistic experts as well. 3 But I don't know that there's an 4 easy way I quess to use that information in a 5 way that improves the fidelity of this data. I think it makes us aware I think of 6 7 the limitations. I think there are limitations 8 at local level that we probably can't 9 quantify, but I don't know that there's 10 anything that we can do statistically to your 11 point with just the facts that we know about 12 the undercount I guess to reverse the impact of 13 it. 14 MEMBER HIBBELER: And then, Kay, 15 you'll be next, but what does it look like if we go back and we look at the effects of COVID? 16 17 So you'd mentioned COVID as part of 18 the data. 19 WOJNAS: And the COVID MEMBER question, I think, really ends up being one 20 when we look forward at the next data set, sort 21 22 of 2019 through I guess 2024, which we haven't

1 touched on at this point in time. number 2 Т know there are a 3 advocacy groups and sort of get out the vote 4 quite a bit type groups that have done of 5 research on the COVID impact, both as 6 relates to the decennial census but also as it 7 relates to the ACS. 8 And I think that's, as we look 9 forward to the next program year, basically whatever the next iteration of this data ends 10 11 up being, I think to Duane's point, that's 12 something that's going to have to be top of 13 mind. 14 Ιt shouldn't be affecting the 15 figures that we have currently, as those ended 16 in 2018. But I think it's something to be 17 mindful of and a key topic of consideration for 18 the census workers and this council. 19 Thank you, Jacob. MEMBER HIBBELER: 20 Kay? 21 VICE CHAIR SEVEN: So I think what

say probably

goes back

I'm

going

to

1 continuation of the census committee continuing 2 its work, because there's questions. 3 What ACS in the future is going to make a difference? 4 5 And in order to make the difference, what. is it that tribal nations or Indian 6 7 Country needs to advocate for? 8 Is it for the next ten years? What is the response rate for ACS? It's probably a 9 10 really low number. 11 And are there problems with the ACS? 12 Because census will only mail to residential 13 addresses. 14 What percent of a tribal nation area 15 or geographical area receives mail using post office boxes? 16 17 So what are those issues that are 18 affecting these numbers? And so that's the 19 continuation of work. t.he continuation 20 That's of 21 partnership with the national partnership 22 meeting talking about census data, meeting with

1 census. 2 They meet monthly and they have been 3 ongoing. So there's work. But is there any 4 future solution that's going to 5 anyone satisfied or be content? 6 inform our But how long can we 7 community, this is about how many years we're going to wait, but in the meantime, this is 8 9 what we need to do? 10 So, that's my comment. 11 MEMBER HIBBELER: Thank you, Kay. Nat? 12 13 MR. COLEY: Yes, I think one of the 14 questions was what are the next steps of the 15 council? And I think the council has laid out 16 17 a framework on how to implement this data and 18 implement the process. 19 And I think that we've moved forward 20 with those recommendations and the framework 21 that we've put forward with minimal impacts.

I think that that's what the council

1 has voted on, the framework, and we're guiding 2 on that framework. 3 I think as Jacob mentioned earlier, 4 at this point, we didn't have any items to vote 5 on by the council. Т think t.he of 6 set next 7 recommendations would be on the periodicity of 8 implementing the data set between some period 9 that makes sense. 10 And if there is some, as Kay said, 11 some creative ways that we can be advocates at the Census Bureau, that would be an opportunity 12 13 for us to close maybe something proceed gaps 14 and statistical processes or extrapolating 15 data. 16 I did share in one of our DINAP 17 Digests an opportunity for representatives to 18 serve on the census. 19 They had a committee that they were 20 establishing. 21 So I'm not sure if anyone heeded 22 the call in the DINAP Digest, but I did make

1 some calls and send it directly to some folks 2 on the council. 3 So thank you so much. 4 MEMBER HIBBELER: Thank you, Nat. I 5 don't know if anybody here wanted to join that particular committee as Nat had described or if 6 7 you have any experts back home that might be 8 interested. think that's very 9 important. 10 Joseph? 11 MEMBER QUINTANA: Joseph Quintana, Region 6. If there's a nomination involved, I 12 13 nominate Jacob Wojnas. 14 HIBBELER: I'm going MEMBER 15 second that. We're putting you forward, Jacob. 16 Any other comments? 17 Yeah, this is a very kind of somber 18 ending of today's meeting, but something we 19 knew that was in the works. 20 And we definitely appreciate 21 thinking it through and being very thoughtful 22 and bringing forward the hold harmless.

1 I think that's a really important 2 piece of the plan moving forward. 3 In regards to what it looks like for when we go through this process again, how far 4 5 out is that? I really look to you Jacob, and your 6 7 committee, to make some sort of recommendation, 8 provide some options to the council. 9 What are the implications of those 10 options that we can begin to respond to? 11 MEMBER WOJNAS: Yeah, that's noted, and we can take that with us into our next 12 13 meeting following this workgroup council 14 meeting. 15 think Ι I've appreciated the 16 thoughts and perspectives that folks have had 17 about continuing some of this engagement and 18 work going forward. 19 And we're going to create a process 20 doesn't that feel like it's necessarily 21 stopping and starting around each update.

appreciate that guidance, Patricia.

1 MEMBER HIBBELER: I would like to 2 see the census workgroup just continue as our 3 other workgroups and not one that just gears up 4 the year before we have the data analyzed. Duane Hall, Department of 5 MR. HALL: I think as the workgroup, we would be 6 Labor. 7 remiss if we didn't acknowledge all the work that Norm DeWeaver did on this. 8 9 And he's no longer with us, but I don't know if we could have done this without 10 11 all his pre-work before. 12 So he's not here to see the fruition 13 of the hard work of this committee, but I just 14 want to acknowledge that. 15 I recognize it. We couldn't do it 16 at the Department of Labor without his input 17 and guidance. Thank you. 18 MEMBER HIBBELER: Duane, that is 19 very much appreciated. And for you reminding 20 us of that. 21 We are indebted to his vears 22 service to this committee and Indian and Native

1	American programs.
2	And I like to think he's smiling at
3	us at some level today and really thinking
4	about where this committee has taken that
5	information and the recommendations that you're
6	leading forward with. So thank you. Darrell?
7	Darrell would like to make a motion
8	to adjourn for the day. Do we have a second?
9	MEMBER LOWRY: I second it, Candace
10	Lowry.
11	MEMBER HIBBELER: Seconded by
12	Candace. All in favor?
13	(Chorus of aye)
14	MEMBER HIBBELER: Meeting adjourned.
15	(Whereupon, the above-entitled
16	matter went off the record at 4:21 p.m.)
17	
18	
19	
20	
21	
22	

A
<b>ab</b> 76:13
<b>ability</b> 89:17
able 13:21 15:4,9,12
16:5,18 20:21 26:5
36:7,17 37:4,4 42:12
57:12 61:5 67:16 68:1
68:3,11,12 75:11 78:2
116:9 129:16 134:8
141:21 147:4 155:15
160:1
above-entitled 81:13
170:15
absolute 133:22
absolutely 10:20 27:21
29:1 44:15 50:3 63:2
64:3,11 66:15
<b>absorb</b> 118:12
accept 8:16 105:2
106:5,7 107:15 108:7
108:12 109:2,4,16
accepted 130:12
accepting 9:1
accepts 106:6 107:16
108:8 109:6,18
access 16:16 26:5
38:13 44:5 47:20 57:1
76:20 77:6 84:10
142:8
accessible 37:17 71:9
71:21
accomplish 97:13
accomplished 86:13
accomplishments 75:7
89:4
account 139:18
accountability 83:19
84:10 91:6 153:20
accountable 77:10
accuracy 130:17
achieve 5:6 142:20
acknowledge 21:2,6
30:7 33:12 63:13
65:22 169:7,14
00.22 108.7,14
acknowledging 59:18
63:14 65:21
<b>ACS</b> 129:21 130:9,17
131:9 143:19 144:1,7
153:6 161:13 163:7
164:3,9,11
act 24:17,21 57:12
83:18 84:8,17 85:11
90:11 91:20 95:18
160:10
acting 9:4 10:3 13:2
21:4 48:8 49:13 55:13
84:9
action 18:4 71:20

I

```
actions 4:21 70:7 75:8
active 47:11 91:11
activities 83:16 84:16
  155:5
activity 22:6 90:18
acts 83:1
add 29:22 58:3,7 67:1
addition 38:5 63:14
 86:4 94:13 153:8
additional 71:15 86:5
  111:8
Additionally 132:22
address 9:18 24:22
 25:6 26:7,11 79:11
addresses 164:13
addressing 25:4,7
adds 53:10 54:9
adjourn 89:17 170:8
adjourned 170:14
adjustment 36:7
Adkins 5:12
administer 15:19
administered 140:17
  152:8,9
administration 2:10
  10:3.22 14:10 15:15
  17:18 26:20 28:17
 30:5 46:11 47:14
 48:17 50:3 73:3,4,20
 85:9 90:10 113:18
Administration's 27:12
  71:1
administrative 17:17
 95:2 112:14,18
administrator 2:3,9
  14:8 74:6,20
adult 129:19 133:9
advance 92:4 154:19
advanced 86:10
advice 82:22 84:4,7
 88:16 97:16
advise 83:5 84:1
advised 100:3 156:18
advisory 1:10 22:10,11
 25:17 47:13 83:1,17
 85:10 90:11 98:4,7,13
  113:21 121:8,11
  144:10 157:14
advocacy 48:6 163:3
advocate 147:6 164:7
advocates 153:20
  166:11
Affairs 68:6 69:10 72:7
  76:5
affect 93:4
afford 63:11
affordable 54:8 64:20
```

afraid 46:21 afternoon 9:20 21:9 67:15 age 125:22 agencies 24:1 49:7,21 54:14 66:18 68:14 69:4,13 71:8,19 72:16 74:10,12 75:6,18,22 76:9 77:9,11 79:1,9 84:21 88:12 91:8 agency 13:21 16:13 48:22 63:16 69:7 76:8 76:10 85:1,16 91:20 93:18,20 94:4 95:21 96:15 agency-specific 76:1 agency's 72:21 84:8 agenda 3:5 8:7 9:10 10:20 34:5 64:1 81:19 89:16 128:19 ages 40:10 **ago** 17:15 135:15 151:3 157:19 agree 30:1 31:14 103:15 agreed 157:18 agreeing 103:17 agreements 79:10 ahead 4:7 86:15 128:18 aim 71:11 aimed 35:21 aiming 16:9 air 53:9 **aisles** 61:8 alarming 142:16 **Alaska** 53:6 109:13 124:17 **Alaskan** 131:21 161:7 alcohol 54:1 alcoholic 45:20 align 134:11 alignment 11:18 alive 40:12 allocates 130:1 allocation 132:17 133:7 145:16,19 allotments 138:10 allow 13:5 22:7 153:10 allowable 17:2.10 allowed 87:4,16 allowing 67:20 71:16 83:18 97:10 allows 37:2 84:14,17 104:18 alluded 56:14 70:14 **alongside** 14:15 15:13 alphabet 49:3 50:13 alternative 131:11

amalgamation 152:11 **amazing** 124:21 **amend** 94:10 **American** 1:3 4:4 10:9 18:7 21:18 35:3 36:2 69:10 72:7 76:5 104:8 113:11 120:2 131:21 144:18 160:16 161:6 161:20 170:1 Americans 71:13 amount 18:14 44:13 47:1 81:2 133:18 137:14 138:21 155:16 155:18,21 amounts 137:3 139:12 amplify 55:5 analyzed 169:4 and/or 84:2 Angel 1:19 6:22 7:1 106:11,11 angle 142:3 **Angus-** 72:22 **Ann** 1:15 6:2,3 105:5 145:20,22 147:8 **Annette** 2:7 115:9,13 116:4.8.14.21 announce 126:20 announced 69:3 announcement 19:11 19:18 20:1 24:19 35:20 36:5.8 announcements 19:2 34:12 35:14 36:11 37:7.14 annual 90:17 anonymously 116:8 answer 18:22 32:1 156:4,11 158:18 **answers** 158:4 anybody 55:4 58:3 66:22 79:3 167:5 anyway 15:7 **apologize** 33:4 82:16 Appalachia 38:20 appears 42:11 applaud 139:21 141:16 **apply** 36:12 39:3 85:21 appointed 23:9 appointing 88:18 appreciate 11:7,17 51:18 54:21,22 80:12 99:16 103:20 125:8 141:1,5,10 151:19 167:20 168:22 appreciated 168:15 169:19 appreciative 47:3 apprentices 28:10

65:14

apprenticeship 28:8,22 attends 89:17 branch 84:3 161:10 break 67:5 80:7 81:5 29:4,11 33:21 34:2,19 Attorney 2:7 **baton** 122:10 57:13 attract 60:9,10,20 bear 12:10 101:10 audience 68:19 beat 45:22 apprenticeships 28:7 **brief** 9:21 82:3 129:5 28:18 audio 87:16,22 beauty 62:4 **briefing** 95:4,5 approach 10:18,19 audit 91:7 **Becht** 73:18 bring 24:4 28:18 29:11 August 75:21 began 120:4 40:4 62:17,18 94:22 157:2 authority 40:15 45:9 appropriately 89:9 **beginning** 4:3 63:1 112:10 114:14 121:4 57:11,21 79:7 80:4,13 bringing 12:10 74:18 appropriation 130:1 72:12 99:4 129:7,11 appropriations 39:1 88:18 behalf 25:5 134:18 109:12 111:20 118:2 approval 3:5 80:2 91:22 authorization 84:5 behavioral 52:16 53:1 167:22 authorize 84:21 **believe** 76:21 101:14 brings 112:5 93:11 99:13 **approve** 91:21 **autonomy** 71:5,14 119:22 **broad** 76:18 approved 85:7 availability 95:16,16 believer 42:1 **broken** 100:17 beneficial 80:15 approves 89:15,16 available 19:8,9 29:9 brought 68:17 59:5 72:1 79:3 87:1 benefit 29:18 approximately 135:15 **Brown** 120:7 area 20:10 32:7 40:14 90:5 95:19,20 96:11 benefits 56:8 **bruised** 45:22 97:5 136:15 152:15 best 5:7 10:13 72:17 43:7 46:2 53:12.22 **budget** 72:10 73:12,17 54:3 147:17 164:14 **avenues** 161:1 77:10 132:16 142:12 73:19 75:17 77:18 164:15 average 131:1 161:4 142:13,13 148:4,5 157:7,11 areas 25:9 32:8 36:1 better 10:7 19:16 54:5 awardees 159:22 **budgets** 24:4 149:4 38:20 40:7 43:15 52:5 awards 19:13 56:3 57:3 65:19 70:19 build 15:1 22:6,7 24:5 53:3,21 57:20 62:2 aware 61:19 62:22 90:9 72:1 77:14 147:11 24:14 25:7 36:4,9 66:12 75:8 81:1 121:2 90:22 96:9 100:4 148:15 43:14 60:7 65:11 66:2 131:4 152:12 137:6 139:11 140:10 beyond 70:5 131:17 131:18 aren't 18:8 35:22 36:15 156:18 162:6 bi-weekly 73:9 building 19:10 23:21 39:19 151:17 **awfully** 87:19 **BIA** 15:16 26:6 42:13,18 43:18 argument 40:21 aye 170:13 Biden 69:3 70:17 43:21,22 79:12 95:10 **arm** 91:7 Biden-Harris 10:2 95:12 145:6 В arrange 34:7 26:20 27:12 28:16 **bunch** 34:10 **aside** 120:7 **B** 75:5 71:1 burdensome 71:9 asides 35:2 37:20 **B.C** 2:5 big 136:7 141:4 Bureau 129:13 131:14 159:9 166:12 asked 37:8 76:13 79:4 **baby** 54:7 bigger 39:5 148:5 132:5 136:4 back 13:17 20:20 24:16 **bill** 45:6 94:10 **business** 9:22 34:6 asks 37:12,18 40:5 52:3 56:17 67:6 **billing** 52:15 **busy** 52:1 **aspect** 97:17 81:6,17,19 88:1 93:15 **bills** 46:8 **button** 40:3 assembly 117:9 94:22 98:21 101:11 **bit** 22:15 39:6,7,13 83:6 **buy** 60:17 96:10,13 163:4 **assess** 75:20 102:13 118:2 119:15 C assessing 72:3 120:4 121:20 126:5,5 blessed 21:9 assessments 76:1,2 133:5 136:13 145:7 block 41:21 cadence 153:8 assign 94:17 147:22 149:4 161:21 **blocks** 131:3 **call** 3:2 5:11,20 47:20 blossomed 154:10 assigned 62:10 162:16 163:22 167:7 81:20 101:11 103:9 105:12 137:17 166:22 assist 64:7 background 83:6 blown 44:12 assistance 4:19 12:16 105:22 **BLS** 129:14 162:1 called 85:8 158:1 12:17 16:3,6,9 54:14 **badly** 41:5 board 22:12 25:17 44:4 calls 89:15 167:1 assistant 2:8 9:16 13:3 balance 90:13 93:14 44:8,11,12 47:14 campaign 140:13 13:22 15:10 20:22 balanced 86:2 49:18 98:7 105:18 can't 13:19 28:1 60:9 30:12 33:19 39:12,15 **ballot** 119:20 60:20 101:1 162:8 113:21 51:20 54:20 58:5,9 barriers 16:19 17:17,21 **boards** 28:5 44:5,6,7 Cancer 53:14,14 59:17 73:2,4,20 114:1 body 46:1 149:22 77:3 Candace 1:17 6:15,16 149:3 based 59:1 129:21 154:17 30:7,8,10 34:17 assuring 84:13 138:18 153:22 boost 71:11 106:11 108:11,12,14 **Athena** 120:7 **Border** 38:21 **basic** 96:19 158:14 117:3,7 119:12,13,14 **Atkins** 1:15 5:21,22,22 box 61:10 62:18 110:14 basically 83:3 91:18,22 123:22 124:7 125:12 8:17 108:19 109:4,5 92:7 95:18 158:1 117:4 119:17 124:14 125:14 154:21,22 125:15,16,16 126:18 163:9 **boxes** 164:16 156:11 158:19 170:9 127:2 brainpower 79:17 170:12 **basing** 151:16 attend 86:12,18 basis 19:6 38:8 152:17 brainstorming 74:17 candidate 109:15

candidates 106:19 109:19 124:3,12 **candor** 92:10 cap 138:2 capture 115:6 captured 152:12 capturing 154:8 care 5:12 20:5 54:6 101:3 career 56:9 64:9 65:3 careers 10:8 Carolyn 72:22 carpenter's 42:8 carpenters 41:9 **carries** 123:14 carry 122:9 123:14 case 85:14 88:8 89:21 92:1 cases 10:7 99:12 Casta 2:3 14:4 33:3,5,6 50:19,20 58:8 75:12 **casting** 127:1,8 **catching** 127:19 categories 54:10 146:6 categorized 131:8 caught 18:13 causing 53:19 139:16 cautious 142:4 ceiling 85:18 census 3:9 12:4 67:11 81:11 128:9 129:5.13 130:6 131:3,14 134:13 135:9,14,16 135:18 136:4,4,6,15 136:18,21 141:22 142:5 144:5,11,12,14 144:16,19,22 145:8 145:19 146:2,5 147:3 148:7,17 152:7 153:16 154:18 159:9 160:14,15,20 162:1 163:6,18 164:1,12,22 165:1 166:12,18 169:2 center 18:8 23:2 24:12 60:2 73:19 centers 23:2 24:6,14 43:14 certain 18:10 42:2 84:22 91:2 105:13 certainly 61:21 70:22 109:10 145:2 certified 88:4 cetera 49:21 101:6,7 **chair** 1:11,14,14 7:4,8 21:7 78:15,18 79:20 88:5 94:6 98:2,20,21 99:2 100:1,2,7,7,12

100:12 101:14 102:9 104:5,8,10 105:18 106:2,7,18,22 107:1,6 107:19,20 108:8,9,12 110:4,20,21 114:5,9 115:8,16,18 117:2 118:10,10,18 119:18 119:21 122:3 124:1,2 124:7 126:22 127:13 128:4,5,11 143:7 163:21 **chaired** 73:13 141:15 chairperson 87:10 **chairs** 104:7 110:13 122:16 **Chaisson** 1:15 6:2,3,3 105:6 145:22,22 146:10 challenge 65:21 66:1 **challenges** 29:15 77:6 challenging 64:16 **chance** 8:8,21 9:8 16:3 33:3 change 94:10 113:10 113:17 134:7 136:6,7 139:12.19 141:4 148:6 changed 151:11,12 changes 12:4 35:16 37:16 119:8 132:20 134:15 140:5 changing 150:17 characterization 51:17 charged 85:10 charter 84:6 85:7 119:4 **chartered** 85:6 93:22 **charters** 88:6 90:12 **charts** 139:15 **chase** 37:5 **chat** 19:16 34:11,20 38:6,16 39:10 110:22 116:5,10,10,13,21 **check** 77:9 **checked** 119:17 124:15 checking 110:14 117:4 chief 14:4 44:22 120:19 141:15 **choice** 130:8 **choices** 134:9 **chooses** 133:21 **Chorus** 170:13 circulate 133:1 circumstances 84:22 91:14 **CITC** 125:1

citizen 24:11

clarification 115:22

**City** 40:8

clarify 18:17 **clarity** 134:16 class 41:17 **clean** 53:9 66:13 clear 12:13 17:3 29:5 35:11 **clearly** 59:22 129:2 **clients** 134:8 close 91:13,17 92:5,11 92:20 93:7 166:13 **closed** 90:20,22 91:12 97:10 closely 27:5 68:14 105:11 closing 96:9 113:19 clustering 46:17 co-chaired 72:9 coattails 80:13 code 58:21,22 114:14 114:18 115:4 Coley 2:4 4:3,5 5:10,16 6:2,5,8,12,15,18,22 7:3,6,10,13,15,18,21 8:3,6,19 13:2,13 14:4 21:1,1 30:1 32:16,19 32:20 33:11.16 39:11 39:20 40:1 51:14 58:5 58:11 59:7 67:2,17 78:14 80:6 81:4,5,16 82:1,2 96:22,22 97:14 97:14 98:1 99:7,9,18 100:20 101:2,6,12 102:7,12,12 103:2,3 103:19 105:1,4 106:6 107:3,14,16,18 108:7 108:15 109:2,6,16,18 110:11,19 111:6,9,12 112:21,21 114:8,20 114:22 115:17 116:2 116:7,12,18 119:11 119:13 122:4 123:19 124:10 125:12 126:17 128:7 135:11 139:8,9 141:15 152:2,2 155:8 155:8 165:13 collaboration 27:3 66:8 117:17 collated 153:6 colleagues 59:21 74:19 **collect** 123:21 collected 116:19 127:4 collecting 18:14 collection 152:7 collective 134:10 collectively 66:1 112:6 147:5 colleges 22:19

combination 144:19 146:7 come 13:17 32:11 34:2 44:18 60:22 61:6 67:6 78:1 81:6 92:7,18,21 101:11 117:13 119:10 123:9 comes 11:6 12:8 26:17 28:2 75:9 160:19 coming 29:17 95:9 118:21 129:2 143:20 **comment** 25:11 33:12 98:22 99:1 101:13 103:10 132:20 134:20 151:22 159:19 165:10 commented 152:3 comments 26:10,12 55:3 103:15 111:2,4,8 111:10 135:7 141:12 145:7 149:9 167:16 commerce 27:6 commitment 10:2,11 14:1 15:13 71:2 102:5 committed 69:6 **committee** 9:18 22:10 67:9 72:7.13.20 73:8 74:15 81:11 82:5,6,17 83:1,9,18 84:19,19 85:4,6,7,8,11,13,14 85:17,21 86:6,8,11,15 87:20 88:9,10,17,21 88:22,22 89:8,12,21 90:11,11,17,20,21 91:2,8,16 92:13 93:16 93:16,21 94:6 95:20 95:22 96:2 98:4,13,17 98:18 99:1 100:8 104:19 108:3 121:9 121:12,17 125:8 128:17 148:8 154:3,4 154:17 160:13 164:1 166:19 167:6 168:7 169:13,22 170:4 committee's 84:5 committees 83:4,7,11 83:13 84:1,9,11,17,20 84:21 85:2,19 86:1 88:6,13 89:5 93:5,9 93:12 98:16,20 113:14 common 139:17 communicate 157:16 communicating 12:11 132:15 communities 24:9 30:20 31:12 38:18 45:9 61:18 64:13,15

**Collin** 73:17 74:21 75:5

65:6 78:1 113:7

118:20 131:4.21 142:11 148:16 161:12 161:20 community 24:12 44:21 45:8 60:12,16 61:21 63:4 65:1,1 113:9,11 130:7,22 134:4,12 146:21 147:20 156:19 161:11,16 165:7 companies 92:21 comparable 131:16 compensates 92:18 compensation 92:15 compete 35:15,17 36:22 competitive 14:16 complained 87:18 complaining 41:8 complaint 51:11 completely 13:15 124:18 152:18 compliance 49:10 51:12 136:16 component 95:17 comprehensive 74:22 75:13 compromise 134:9 compromises 117:13 computer 13:16 **concerned** 46:10,20 111:21 concerns 26:4 53:11 68:16 130:17 141:12 158:2 concludes 134:18 **conduct** 17:13 76:9 conducting 76:1 Confederated 61:16 **conference** 43:6 79:21 125:20 confidence 14:3 128:17 conflicts 96:14 congratulations 128:16 **Congress** 24:22 83:12 84:14 91:4,7,9 96:5 127:17 157:7 Congressional 68:5 connecting 28:4,5 connection 108:5 consecutive 153:11 consider 31:20 37:19 59:13 75:19 82:4 145:2 consideration 35:2 81:18 144:21 150:20 163:17 considerations 134:21 139:19

considered 151:3 154:12,16 considering 69:14 144:18 considers 133:14 consisted 120:13 constant 150:15 construct 133:22 consult 134:3 consultation 69:13 76:6,10,14,22 85:12 85:15 content 165:5 **CONTENTS** 3:1 context 26:20 145:13 continual 112:4 continuation 164:1,19 164:20 continue 8:14 12:1,6 31:15 32:2 63:11 66:19 114:2 145:15 145:17 147:1,3 169:2 **continued** 13:1 16:2 129:14 143:3 144:15 159:4.7 continues 79:15 154:17 **continuing** 15:13,19 16:14 164:1 168:17 continuity 134:9 **Contract** 49:10 contractors 62:10 contracts 46:6 contrast 131:9 control 45:10 82:10 85:19 89:3 controls 84:11 convening 110:6 conversation 65:18 145:18 158:7,14 159:16 conversations 120:10 121:14 127:19 140:3 140:8 142:5 156:12 159:4.22 Cook 125:1 cooperation 87:8 **coordinate** 72:5 94:6 coordinating 140:9 copies 31:3 **copy** 31:5 34:15 143:9 core 26:14 27:12 29:19

34:6 55:18

156:7

**costs** 90:4

**correct** 146:3,12,17

**cost** 11:6 29:9 63:18,20

correlation 58:18

64:2,10 84:11

Counce 1:16 6:5,6,6 111:10,11 115:21,21 116:6 117:1 124:5 council 1:3,10 3:4 4:5,6 8:9,12 9:18,22 10:20 12:5 21:10,12,13,19 23:10 33:10 34:1,3,7 55:6 67:20 69:9 72:6 72:11 76:4 82:10,12 99:4 101:22 104:9,18 104:20 110:1 117:16 118:1,7,13,21 119:1 119:21 120:11,12,21 120:22 122:3 123:13 125:2 129:6 130:13 132:5,22 134:3 135:1 135:5 136:3,20 144:10 145:2,9 150:18 153:3 157:14 160:3,8 163:18 165:15,16,22 166:5 167:2 168:8,13 council's 31:14 143:14 councils 21:13 **counsel** 82:19 count 122:18 **countries** 25:8 59:10 **country** 22:1 24:13 45:12 52:18 53:13 61:1 64:3 105:14.15 105:20 121:3 148:2 153:21 161:19 164:7 couple 33:13 35:10,16 41:7 64:18 94:14,18 94:20 157:18 course 14:2 36:16 55:3 69:21 71:11 74:7 86:15 89:16 93:5 141:17 151:8 152:16 **court** 5:16 21:5 97:18 127:15 courteous 5:2 **COVID** 56:14,17 144:22 148:19 154:5 162:16 162:17,19 163:5 COVID-19 53:15 151:8 create 23:1 50:4 71:14 84:20 113:17 168:19 created 21:14 78:6 83:5 113:13 144:12 creates 71:22 creating 10:7 37:1 69:12 118:6 creative 166:11 creator 4:12 5:4 crisis 64:2

couldn't 169:15

critical 10:20 20:3 27:1 52:11 55:15,18 56:21 57:2 130:16 **CSKD** 62:10 **CSKT** 60:5 **current** 26:19 144:1 151:17 155:21 **currently** 59:7 75:3 79:22 94:9 120:12 155:18 163:15 curriculum 69:12 cut 66:15 146:19,22 **cuts** 146:20 **cycle** 37:15 104:13 **Cynthia** 115:2,20 116:10,11,13 D

**D.C** 30:17 41:8 dad's 45:1 **Dakota** 120:5 **Darius** 1:20 7:10.11 152:1 153:14,15 154:20 dark 99:12 Darrell 1:21 7:15,17 30:8 39:14,20,21 48:3 51:14 52:16 53:22 80:8 97:1 100:13 103:11 105:7.7.12.12 106:6 107:4 108:16 110:16 112:22 114:8 115:18 123:7 125:14 145:21 147:8,9 149:6 149:9 170:6.7 data 12:4 58:14,16 59:2 59:4 129:21 130:8,9 130:12 131:9,15 134:12 135:16 136:15 136:17,18 142:14,16 144:8,16,22 145:3,19 148:17 150:11 151:1 151:6,19 152:5,7,10 152:13,15 153:6,10 153:11 154:18 161:2 161:16 162:5,18,21 163:10 164:22 165:17 166:8,15 169:4 database 90:10 date 75:10 130:10,12 day 29:3 170:8 day's 102:3 days 30:16 86:14 87:21 87:22 88:5 92:4 deal 48:13 61:2 112:1 113:15,20 114:6

criteria 133:14

dealing 61:13 63:20,22

93:6

62:22 66:17 108:6 deals 92:14 129:9.20 131:13 20:10 22:16 37:10.10 dear 52:7 111:19 132:9 134:20 137:5 37:15,21 44:1 47:22 death 52:17 **depend** 37:22 156:20 166:16,22 50:3 68:9 89:22 95:7 Depending 49:9 **deaths** 53:20 **Dine** 154:5 96:6 112:9 119:3,5 decades 82:6,17 **Deputy** 2:3 14:4 33:7 **DINEP** 140:1 153:7 141:15 dire 54:10 **DOL** 9:4 50:22 59:7 118:12 **December** 3:4 10:15 described 48:12 73:14 direct 20:5 58:18 61:8 62:16 74:5,16 **DOL's** 30:6 73:16 129:6 132:5 74:2 167:6 directing 58:17 decennial 130:6 160:14 direction 50:16 159:11 dollars 44:14 deserves 134:15 163:6 design 134:4 149:22 directly 63:20 64:4 77:1 Domestic 72:11 decide 94:4 **designated** 2:4,9 4:5 93:20 112:16 131:13 don't 22:1 32:13 34:4 160:20 167:1 **decides** 121:21 87:9 89:11,13 93:11 46:18 56:10 61:7 62:3 decision 99:19 110:9 designed 38:19 39:2 directs 71:7 64:5 66:22 79:3 91:15 132:7 desire 16:2 42:11 disadvantaged 64:8 92:12 94:8,14 96:6 decisions 99:20 121:20 100:5 111:7 112:3 destroyed 148:10 disaster 20:5 detail 57:9 decrease 155:4 Discipline 1:14 2:1 113:6 123:14 128:13 detailed 86:9 87:11 decreased 155:22 disciplines 1:19,20 145:7 146:5,5 149:19 6:11 7:9 8:5 21:8 dedicated 109:11 determination 89:18 154:3 158:11,16 definitely 30:5 32:15,22 **determine** 18:11 157:9 59:20 78:16 104:11 161:13 162:3,9 167:5 107:22 111:15 119:19 50:6 79:18 167:20 devastating 148:20 169:10 deftly 123:1 develop 62:12 77:13 143:8 **doors** 48:15 delay 157:7 **developed** 62:5 70:9 disclosure 136:19 doubt 148:21 delaying 18:15 **developing** 30:4 97:17 discovered 60:11 **Dowd** 120:19 **deliberate** 93:17 145:9 development 10:16 discretion 94:4 dozen 43:9 20:8 23:6.10 25:22 discretionary 12:15 **DPC** 72:15 77:12 deliberations 59:15 delighted 33:9 39:18 27:17 31:17 37:6 30:22 85:16.19 88:10 **Dr** 120:20 40:4 79:12 111:18 discuss 67:10 81:9 draft 94:18 deliver 16:8 18:5 19:4 developmental 20:12 82:8 97:4 159:16 dramatic 136:9 deliverables 142:19 DeWeaver 169:8 discussed 60:2,3 dramatically 130:22 delivering 26:15 **DFO** 89:15 90:1 158:16,20 **drivers** 73:10 **Delta** 38:21 **DIA** 140:9 discussing 140:5 **drop** 19:16 demand 21:21 22:6 dialogue 13:7 55:1 discussion 9:14,15 dropping 34:10 52:5 76:20 12:21 32:3 101:9 **Duane** 2:5 100:3 119:14 didn't 95:4 125:9 demographic 152:22 128:10 129:18 145:4 119:15,15 120:6 demonstrates 71:1 126:11,12 166:4 145:13 149:18 150:10 126:18 128:8.21 dentists 60:21 169:7 157:5 160:7.11 135:6,12 139:10,21 die 44:8 **Denver** 153:22 discussions 21:16 140:19 141:17 146:1 **department** 1:1 2:3,6,7 difference 119:8 131:20 109:7,21 129:13 152:3 156:5 159:11 3:6 10:4,18 11:12,18 134:7 135:19 164:4,5 155:11 169:5,18 12:10 18:22 21:17 differences 153:9 disease 53:12 **Duane's** 140:12,17 22:10,21 24:1,5 25:18 different 18:3 19:1 **dislocated** 15:1 48:21 145:7 163:11 41:7 49:8,17 55:8 35:10 38:10 61:11 **due** 68:20 75:10 76:2 57:15 61:17 62:5 63:16,19 62:14 74:10 119:6 dispensing 159:18 144:12 disruption 133:7 136:6 65:5 66:4 68:6.13 123:4 148:12 161:5 **duties** 81:8 69:3,5 72:19 77:2 difficult 12:2 62:8,17 disruptive 152:18 dying 54:17,17 78:21 79:10,22 82:20 disseminate 160:1 97:7 Ε 88:22 92:1,13 93:4 difficulty 161:8 **diverse** 122:12 95:9 98:6,17 120:2,17 digest 51:7 132:19 diversity 152:12 earlier 11:11 18:6 26:18 137:5 140:1 143:11 doctors 60:20 121:11,21 129:10,19 30:22 52:4 56:12 66:6 130:8 132:6,13 133:1 156:21 166:22 document 38:13 118:6 70:15 95:4 117:19 155:22 123:8 166:3 133:20 134:2 135:13 **Digests** 166:17 136:14 143:15,22 dilemma 61:2 documentation 108:20 early 53:20 148:19 easier 28:17,18 35:16 145:15 150:19 152:6 diligence 142:2 documented 121:19 169:5,16 diligently 139:14 documents 22:15 39:6,8 Department's 130:11 **DINAP** 8:13 12:18 14:3 doesn't 63:6 87:13 95:6 easiest 26:11 96:2,3 100:22 161:16 131:16 14:10 16:4 17:19 easily 16:19 18:19 **Departmental** 73:19 29:22 32:14 51:6 55:4 168:20 easy 11:6 35:15 39:3 departments 27:4 58:3,12 120:6,19 doing 10:13 11:8,19 142:1,6 162:4

F

eat 41:10 echo 33:18 59:20 141:14 **echoes** 122:8 **ECHOHAWK** 2:5 economic 10:16 65:20 economies 71:12 **EDT** 1:11 educate 148:3 educating 47:13 **education** 45:7 47:8 **EEO** 76:13 77:2 **EEOC** 49:18 effect 93:21 effective 143:17 **effects** 162:16 efficacy 134:10 efficient 90:7 effort 16:7,15 142:13 **efforts** 16:6 30:6,18 32:22 54:12,22 74:4 eighth 119:22 either 84:18 86:20 88:18 95:6 133:16 152:21 elected 118:9 **election** 3:7,8 67:10 81:9 82:8,14 elections 40:18 electricians 42:10 electrification 61:20 62:13 **elevated** 55:15,17 eligibility 18:11 eligible 15:2 35:12 75:1 130:3 email 115:12 **emails** 140:6 emergency 57:17 emphasis 27:13 employees 60:10 employer 28:10 **employment** 1:3 2:8,10 4:4 10:21 14:9,16,21 15:15 17:18 18:2 21:18 22:8 48:17 50:2 104:9 130:5 enabling 86:4 encounter 91:16 encouraged 12:14 131:13 154:11 encouraging 59:3 76:9 ended 44:6 163:15 ends 162:20 163:10 energy 22:11,11,17 23:1,4,18 24:3 25:17 26:1 27:1,6 61:17 62:5 66:4,13 98:6,17

Energy's 98:6 **enforce** 45:16 enforced 41:2,2 enforcement 43:2 44:2 46:7 47:17 48:22 49:3 49:5,7,14,21 50:6,11 51:3,13 enforcements 41:17 engage 131:13 engaged 104:19 engagement 168:17 engaging 12:3 **England** 42:19 enhance 12:17,18 31:16 70:19 enhancement 54:4 **enjoyed** 78:19 enrollment 151:10 ensue 21:3 82:14 114:9 **ensure** 68:15 71:20 88:15 123:12 ensures 89:6,7 ensuring 12:8 71:4 90:6 enter 22:7 **entered** 127:16 entertain 139:6 enthusiastic 145:14 **entire** 140:8 entity 117:14 envelope 133:6 environment 113:10 **EO** 76:10 episode 70:1,2,5,6,8 equitable 71:21 132:3 **equity** 51:16 era 70:20 71:3 **Erwin** 1:18 6:19,20 107:6,16 122:4,5 128:5 149:10,11 151:21 **especially** 5:16 10:8 141:8 essential 28:3 29:21 essentially 137:18 establish 37:19 85:2 93:10 **established** 73:9 83:9 84:1,18 85:5,13,22 106:15 establishing 166:20 establishment 83:22 89:3 **estimate** 131:20

estimated 137:2

estimates 129:20

estimation 161:9

et 49:21 101:6,6

130:18 132:18

**ETA** 14:11 33:8 50:20 68:15 73:18 74:7,19 74:22 76:19 **ethics** 95:3 ethnic 41:14 evening 30:11 event 31:9,12,20 32:9 eventually 83:12 everybody 137:6 150:3 evident 30:5 **example** 12:12 49:10 57:10,14 64:7 65:10 92:12 161:12 **examples** 64:6,18 excellent 106:2 exception 95:21 exchange 140:10 excited 25:12 excuse 110:16 135:12 **executive** 10:15 37:8 37:18 70:15,17,22 71:7,19 72:6,7 73:6,7 73:10,14 74:3,13 77:4 78:3,20 84:2 128:16 **exemptions** 91:19 96:1 97:10 exercises 89:2 expand 50:4 expanding 113:9 **expect** 15:20,21 76:7 expectations 77:1 78:3 expected 74:12 expecting 34:14 54:1,2 expensive 100:21 experience 65:13 109:12 111:18 112:8 113:15 121:7 133:10 133:16 140:17 experiences 123:12 expert 22:2 **expertise** 62:3,7,17,19 **experts** 26:6 129:15 131:12 161:22 162:2 167:7 explain 119:17 124:14 exploration 75:9 exploring 26:14 **express** 26:3 141:21 142:21 extended 80:19 133:21 extensive 18:14 **extent** 17:12 49:19 50:15 55:7 63:6,7 153:5 161:2,8 extrapolated 152:13 extrapolating 166:14

FACA 81:8 82:5 83:3,21 86:8 91:8 93:13,21 94:10 95:17 96:6 98:10 127:17 facilitate 16:16 18:17 facilitating 104:16 facilities 42:2 **facing** 53:18 fact 87:13 161:16 factor 64:11 99:9,10 facts 162:11 fair 11:20 132:3 **fairly** 80:10 **faith** 14:3 fall 19:8 **Falls** 120:5 familiarity 130:19 families 147:18 148:22 family 56:8 far 53:5 59:21 100:10 144:6 159:18,22 168:4 faux 103:19 favor 170:12 fear 47:11 feasible 79:19 February 17:16 129:21 federal 1:10 2:4,5,9 4:6 16:12 22:9 24:1 40:22 46:6 48:20 62:22 69:4 69:12,17 70:18 71:8 71:19,20 72:1,2,3 74:10 77:9,14,18,22 79:1 83:1,5,6,17 85:10 86:14 87:9 89:11,14 90:11 91:19 93:11 98:3.13 108:6 111:19.20 113:14 121:8 155:1,9 federally 78:12 **feed** 45:3 feedback 16:1 32:15 76:16 132:6,10,13,16 160:11 feel 44:17,20 68:11 106:1 122:21 123:5.8 124:20 127:9 149:6 168:20 feeling 47:5 125:10 feet 43:18 felt 43:11 134:13 fentanyl 53:19 fidelity 162:5 field 49:15 148:14 fifth 70:8 fight 40:21 fighting 48:14 56:11

eves 41:22

figure 64:11 97:19 figures 160:20 161:9 163:15 file 51:11,12 86:19 **filed** 91:3 fillable 75:6 filling 148:16 **filter** 160:19 final 132:7 financial 71:14 find 107:10 125:5 **finding** 64:16 finish 127:12 finished 126:19 first 30:13 31:8 32:1,6 69:1 73:12 75:10 83:9 88:15 104:6,17 110:9 136:2 137:22 140:20 146:9 fistfights 43:11 fits 74:11 **five** 74:3 133:10 144:1,7 144:7 150:14 151:3 five-part 69:17 five-year 144:22 150:22 153:7.7 157:8 fixed 39:2 flag 16:21 flexible 71:21 floating 94:9 floor 20:20 floors 134:22 Florida 1:11 64:19,19 Floridian 63:5 flow 29:18 62:15 **flowing** 31:11 flows 62:6,7 flux 150:16 focus 27:16 54:11 57:18 68:20 74:19 115:7 focuses 20:4 focusing 59:1 **FOIA** 82:20 89:8 96:1 **folks** 18:8 28:5,6 38:10 50:7 65:20 79:17 100:1,6,13 102:19 115:12 116:20 122:9 124:4 167:1 168:16 follow 34:22 51:3,10 93:22 98:14 108:21 Follow-up 3:3 following 168:13 food 45:4 **force** 40:9 46:16 73:12 73:17,22 74:1,8 75:17 forced 134:9 **forces** 73:8

**formal** 31:18 formally 69:5 **format** 98:14 formed 11:21 135:14 formula 14:13,15 130:1 135:22 138:19 144:1 formulate 121:4 150:1 formulation 77:19 forth 26:2 126:5,5 forum 32:21 155:20 forward 12:21 29:21 55:1 62:19 101:21 102:15,20 103:9 108:4 109:13 110:10 111:21 112:6,7,12,19 123:18 143:4,13 144:6,15 160:4 162:21 163:9 165:19 165:21 167:15,22 168:2,18 170:6 fostered 10:16 fostering 80:21 found 58:18 59:10,13 founding 83:8 Four 70:6 73:14 fourth 122:14 **FPO** 158:1,1 **FPOs** 140:4 155:9 156:15 157:17 fragmentation 25:1,4 fragmented 24:15 framework 38:1 132:3 165:17,20 166:1,2 **Frances** 95:10 **frankly** 65:17 free 127:9 131:8,11 **Freedom** 91:19 fresh 152:10 friend 153:17 front 15:8 frontline 56:16 fruition 169:12 frustrating 42:20 47:14 49:2 50:14 frustration 48:12 **fulfill** 71:18 fulfilling 78:2 full 21:10 26:5 93:16,16 94:19 136:19 155:16 fully 155:13 158:12 functions 86:3 fund 74:1 funded 52:12,13,14 funding 19:1,11,18 20:1 34:11 35:14,20 36:4,8 36:10 37:6,14 38:10 42:13 52:11 57:12

form 12:1 136:21 152:7

70:18 71:6,8,20 72:1 75:4,9 129:20,22 132:3,21 133:11,16 134:11 135:22 136:8 136:12 137:2,3,19 138:2,5,9 139:2,3,12 152:16 **fundings** 146:19 **funds** 17:5,5 furnished 133:5 further 37:16 54:4,4 55:1 135:1 153:4 future 34:8 55:21 56:21 57:4,6 71:12 118:21 118:22 143:21 164:3 165:4

G gained 113:15 **gaining** 157:10 game 77:17 gaming 26:2 gaps 166:13 **Gary** 7:6 gather 67:21 160:11 gathering 4:12 78:22 gears 95:15 169:3 general 85:9 90:9 91:6 117:9 generalities 57:8 generally 84:14 86:9 96:8 97:8 generation 141:19 generations 71:12 gentleman 147:16 gentlemen 151:20 geographical 164:15 geography 39:1 George 83:10 getting 18:13 47:7,8 94:21 95:11 119:4 138:16 155:19 157:6 **Gipp** 120:20 give 4:13,15 13:6,16 33:2 34:2 37:3 64:5 64:17 83:2 84:2,7 104:2 115:22 134:19 136:19 142:13 given 8:12 35:13 130:21 giving 38:7 41:22 95:5 125:21 glad 125:6 **go** 4:7 13:5 24:16 39:13 52:3 57:9 85:3 121:22 128:8,18 136:13 139:2 162:16 168:4 qo-to 29:1

goal 132:2 145:11 goes 27:15 78:11 80:9 99:12 122:19 147:22 163:22 going 4:7,8 15:5,5 16:4 30:7 34:10 37:21 38:12 43:4 45:6,11 51:2 52:2 64:17 67:3 68:10.20 82:2 83:2 84:8 87:7 88:9 92:6 92:21 97:12 101:2 103:12 105:17 106:3 115:10 120:10 121:20 121:22 123:21 127:4 128:8,18 135:6 136:5 136:7 141:2,4,19 144:6 147:1 148:1,20 149:5 152:19 156:14 158:13 163:12,22 164:3 165:4,8 167:14 168:18,19 good 8:1 9:19 10:19 30:11,15 31:11 39:18 44:17 56:20 64:1 67:15 78:16 99:15,19 108:20 110:4.5.8 117:11 121:14.16.20 125:10,11 126:9 145:4 153:17 154:8 government 10:17 16:15 40:22 48:21 77:14 83:5 85:20 governmental 25:1 governments 50:11 68:12 77:18 83:7 governor 47:18 Governor's 44:6,8,11 44:12 **governs** 83:21 **GPMS** 58:16 59:2 grace 103:20 104:3 gradually 155:16 grant 12:15 14:16,18 18:12 19:14 36:5.12 38:14,18 39:8 74:22 77:6 78:5,9 133:13,17 grantee 15:22 17:5,9 30:20 61:17 113:9 131:6 132:10 134:3 140:7 grantee's 18:7 grantees 12:3,9 15:14 17:12,19 18:4,11,12 19:20 24:9 32:5,8 38:9 46:13 77:6 117:12,15 132:6,15

132:19 136:1,3,8,10

136:11 137:3,14

II			
138:9,12,14,16,20	150:9,13 156:15	heeded 166:21	60:17 167:7
139:2,11,20 140:4,9	158:11 169:5,5	hefty 81:19	homes 53:8 60:13
141:5,7 149:5,17	hand 20:20 95:15	Heidi 2:3 14:4 33:3,4,6	honestly 125:9
155:3,10 156:18	114:11	50:20 75:12	honor 9:20 11:15 68:11
157:10,16,21 158:12	handed 126:10	held 30:16	126:1 128:2
158:21	handled 96:15	hell 45:22	honorable 107:11
grants 14:13,14,15,21	hands 108:16 114:12	Hello 78:17	honored 111:16 113:3
15:2,19 17:21 20:7,8	happen 16:20 21:20	help 4:13,14 18:16	122:6 124:20 126:13
20:9,13,14 30:22 32:5	22:9 89:21 91:10 94:7	31:16 45:14,16 50:7	hooked 45:21
35:11 37:2,5 52:14	159:5	1	hope 47:4 66:19 71:16
57:16 74:6 76:20 78:5		50:16,18 51:12 53:21	•
	happened 61:8 87:20	54:18 62:7 65:2	77:7,7 143:3
grateful 13:20 68:2	92:13 158:10	105:13 127:8 146:1	Hopefully 13:11 Hornbuckle 73:1
<b>great</b> 13:14 31:7 46:5 65:11 67:18 68:19	happening 41:18 63:3 141:8	149:22,22	
	_	helped 125:5	hospitality 20:4 23:18
77:21 105:9 107:12	happens 40:19 158:9	helpful 27:21 58:4	26:2
108:2,4,4,22 109:14	happy 51:6 96:20 139:6	144:13	host 76:5,21
113:15,20,22 114:6	harassed 41:5	helping 57:5	hosted 74:17
117:18 120:18 123:13	hard 15:18 65:3 87:19	hesitant 142:17	hosting 76:14
128:22 135:10	141:3 145:15 149:13	hey 47:21 147:9	hot 63:8
greater 71:5 76:8	151:20 156:5 169:13	Hi 135:8	Hotel 1:10
133:11	hardship 131:5	Hibbeler 1:16 6:9,10,11	Houle 1:17 4:10 6:12,13
grew 83:13	harmless 133:22 134:4	59:18,19,19 104:12	6:13 51:18,19,20
ground 27:22	134:21 137:10,13,18	104:22 105:1,3	115:15
group 5:8 16:12 69:11	137:22 143:14,16	107:20,21,21 109:9	hours 43:20 139:15
69:16 70:10 76:13	144:4 150:6,15 157:1	111:14,15 114:10	House 23:22 31:21 69:2
79:18 110:7 112:4	157:6,20 160:7	115:18 128:4,11,12	69:9 70:16 72:6,9,10
122:12 134:13 142:5	167:22	140:22 143:6 145:20	74:9 76:4 119:7
147:3 159:8 160:18	hasn't 11:5 94:12	147:7 149:8 151:21	housing 54:9 61:9
161:19	156:22 158:10	153:13 154:20 156:10	63:18,21 64:2,10
groups 28:12 40:13	hassled 41:9	158:6,18 159:1 160:5	65:14
41:14 161:6 163:3,4	hate 41:22 122:22	162:14 163:19 165:11	HUD 61:9
grow 107:8	haven't 14:5 16:22 91:5	167:4,14 169:1,18	human 134:15
growth 14:22	116:19 137:9 157:13	170:11,14	humble 5:2
<b>GSA</b> 85:13 87:16 90:9	162:22	high 64:10	humbled 123:9,17
90:17	Hawaii 8:2	highest 68:17	hurt 151:5
<b>GSA's</b> 94:16	Hawaiian 131:22	highlight 11:1,9 32:22	hurts 52:20
guarantee 51:15	Hawaiians 161:7	35:1,4 75:7	hybrid 1:10
guess 10:14 43:9 60:11	he'll 59:8	highlighted 131:19	
79:2 143:19 150:3	he's 59:9 73:18 105:14	highly 141:9	1 10 40 04 0 50 40 00 0
162:4,12,22	107:10 139:13,14,22	hill 25:2	l'd 9:13 21:2 50:19 99:3
guidance 4:13 12:13	139:22 169:9,12	hinted 49:6	100:8 105:6 107:22
17:1,16 18:2,3,16	170:2	hired 23:9 41:3	114:7 141:11
75:21 142:10 143:2	head 91:21	historic 66:14 70:17	<b>I'II</b> 5:20 9:21 13:16
152:4 159:12 168:22	heads 63:16 85:1 115:4	hit 96:20	18:20 19:16 20:15,15
169:17	health 52:13,16 53:1,10	hold 77:10 109:20	20:17 21:6 29:12 39:9
guide 21:14 23:20	57:17,19 60:8	133:22 134:4,21	44:19 48:2 54:19 55:3
118:4,6 126:22	healthcare 52:8,9 53:3	137:10,13,17,21	80:10 82:13 90:20
guidelines 51:4 67:7	54:2 55:14,21 56:4,19	143:16 144:4 150:6	91:4 127:13 128:10
guiding 104:16 166:1	56:19,20 57:1,4 58:1	150:14 157:1,6,19	129:4 139:5
guy 41:21 45:21 104:1	58:22 60:4,7,8,22	160:7 167:22	l'm 4:5,5,8 8:19 13:3,19
106:11	hear 13:22 67:4,6,16	holistic 61:11	13:20 14:8 15:5 16:4
<b>guys</b> 44:1 47:8 107:5	76:22 77:5,19 81:6,22	holistically 61:4	21:9 25:11 29:6 30:7
Н	100:16 107:2 154:11	Holly 1:18 6:18,18	33:16 34:10,14 43:4
	heard 4:16 5:15 16:1	109:9,10,16,18	44:11,21 45:1 46:22
Hall 2:5 119:14,15,15	25:16 79:21 82:18	124:13,15,16 125:14	47:3 50:12 52:1 57:7
120:6 125:14 135:8	117:6,8,19 122:8	125:14,17 127:2 128:6	61:19 64:17,18 66:5 68:8,20 78:19 79:16
	l booking 141.1 F		
135:12,13 143:5	hearing 141:1,5		
135:12,13 143:5 144:3 146:4 149:13	hearing 141:1,5 heart 52:7 53:12 123:3	home 14:22 40:6 42:6	81:21 82:2,19,19 83:2

	I	İ	İ
95:5 96:20 97:11	168:1	72:16 78:9,20,21 79:5	internet 86:16
100:16 103:21,21	impose 86:5	82:20,22 90:12,13,14	intervention 65:16,16
106:14,22 107:5,5	impressed 47:1	91:20 92:9,22 93:1	interventions 65:10
108:10 109:7 110:19	impressive 43:22	96:10,13 98:9 115:5	intimately 109:22
111:15 116:2 118:9	improves 162:5	117:19 118:2,5,7,12	introduce 33:4
119:13 122:6,13	inappropriately 88:17	119:4 140:2 143:10	introduced 14:6
123:7,16 125:6,10,13	inbound 132:13	155:1 159:18 160:1	introducing 9:15
125:21 128:18 129:1	include 23:14 75:20	160:15 162:4 170:5	invest 71:5
146:11,12,12 149:12	78:8 79:19 100:2	informed 66:20 84:15	investigate 10:14
154:11,19 156:4	110:17	158:12	investing 64:14 65:1
158:4 163:22 166:21	includes 36:1,1 69:5	infrastructure 19:10	Investment 2:10 14:9
167:14	133:19 152:11	26:22 42:16 53:10	14:12 33:7
I've 21:12 22:3 42:8,9	including 19:2,19 66:13	66:12	investments 15:1 26:21
44:20 52:7 68:9,9	68:15 79:14 161:6	initial 159:21	28:16 30:2 66:11,14
70:9 89:20 98:2 105:7	income 147:18 148:22	<b>initiatives</b> 26:7 39:7	involved 32:8 40:17
105:8 107:8 118:13	Incoming 2:4	injuries 92:17	80:3 95:11 104:19
118:14 122:8,20	inconsistencies 132:1	Inlet 125:1	117:16 146:4 148:18
123:9 125:19,20	increase 71:16 136:11	Innovation 14:14 24:17	167:12
126:3 140:6 168:15	139:2 147:4,18	24:21	involvement 113:8
idea 23:2 110:5 138:8	148:22	input 169:16	Irwin 123:19 124:1,8
ideas 120:9	increases 80:3 138:13	inquiry 161:13	125:3
identify 75:8,20 153:2	138:17,17	inside 33:21	Island 43:7
identifying 96:12	increasing 23:12	insight 83:19	Isn't 102:22
154:14	152:11	inspire 123:15	issue 49:9 50:17 51:3,3
II 1:21	indebted 169:21	instance 17:2 35:20	103:18 145:18 148:15
III 1:15,17	independent 88:21	institutions 42:5	issued 19:1
illnesses 4:18	independently 133:15	instrumental 30:15	issues 21:16 23:20
imagine 64:6	index 88:1	intact 144:14	29:14 49:6,11,16 60:1
impact 25:14 63:8,10	Indian 22:1 25:8 45:12	integrity 107:10 123:5	72:22 92:14 93:6
77:2 133:2 134:15	45:13 52:12,18,18	intent 101:21	105:13 111:21 112:5
137:14 151:8 153:9	53:13 80:12 105:13	intention 130:11	112:14,18 131:12
100:14 102:12 105:0	1 105:15 120:2 131:21	Interact 89°2	164.17
156:14 162:12 163:5 impacted 56:17	105:15 120:2 131:21 144:18 146:3.12	interact 89:2 interacting 23:22	164:17 <b>It'll</b> 37:22
impacted 56:17	144:18 146:3,12	interacting 23:22	It'll 37:22
impacted 56:17 impacting 139:19	144:18 146:3,12 148:1,8,9,13 153:21	interacting 23:22 interagency 66:7	<b>It'll</b> 37:22 <b>it's</b> 9:20 11:20 13:18
impacted 56:17 impacting 139:19 impactive 140:14	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6	interacting 23:22 interagency 66:7 interdepartmental 66:7	<b>It'll</b> 37:22 <b>it's</b> 9:20 11:20 13:18 19:22 23:5,6 27:18,18
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8	<b>It'll</b> 37:22 <b>it's</b> 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19	<b>It'll</b> 37:22 <b>it's</b> 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4	It'll 37:22 it's 9:20 11:20 13:18     19:22 23:5,6 27:18,18     28:3,9,10,11 29:3     32:10 39:18 45:17     46:4,5,16 47:7 49:15     50:13,22 51:2,5,7     52:21 54:16 59:3 61:4     61:5 62:5,6,6,14 65:3     65:12 68:19 85:14     88:2,20 89:18,21     90:16 92:12 97:12     98:8 110:4,5 112:3     115:5 117:10 125:4
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9 implosion 25:4	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17 influx 151:14	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21 34:19 intermediary 25:19,21 25:22	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9 168:20
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9 implosion 25:4 importance 132:14	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17 influx 151:14 inform 101:20 141:7	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21 34:19 intermediary 25:19,21 25:22 intermediate 37:1	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9 168:20 items 81:19 166:4
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9 implosion 25:4 importance 132:14 important 17:14 26:18	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17 influx 151:14 inform 101:20 141:7 165:6	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21 34:19 intermediary 25:19,21 25:22	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9 168:20 items 81:19 166:4 iteration 51:8 163:10
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9 implosion 25:4 important 17:14 26:18 51:16 52:1 89:10	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17 influx 151:14 inform 101:20 141:7 165:6 informal 132:10	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21 34:19 intermediary 25:19,21 25:22 intermediate 37:1 intern 58:12 59:6 internal 74:17 153:19	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9 168:20 items 81:19 166:4
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9 implosion 25:4 important 17:14 26:18 51:16 52:1 89:10 104:20 112:2,3	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17 influx 151:14 inform 101:20 141:7 165:6 informal 132:10 information 34:9 35:13	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21 34:19 intermediary 25:19,21 25:22 intermediate 37:1 intern 58:12 59:6 internal 74:17 153:19 internally 139:16 156:9	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9 168:20 items 81:19 166:4 iteration 51:8 163:10 IV 1:15,16,18,20
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9 implosion 25:4 important 17:14 26:18 51:16 52:1 89:10	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17 influx 151:14 inform 101:20 141:7 165:6 informal 132:10	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21 34:19 intermediary 25:19,21 25:22 intermediate 37:1 intern 58:12 59:6 internal 74:17 153:19	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9 168:20 items 81:19 166:4 iteration 51:8 163:10
impacted 56:17 impacting 139:19 impactive 140:14 impacts 64:3 65:4 66:20 137:7 165:21 imperfect 130:8 implement 143:16 144:3,5 157:5 165:17 165:18 implementation 72:5,8 72:13 73:7,11 74:14 76:6,10 130:15 134:5 implemented 27:22 139:17 implementing 59:14 152:16 166:8 implements 82:11 implication 158:8 implications 130:15 168:9 implosion 25:4 important 17:14 26:18 51:16 52:1 89:10 104:20 112:2,3	144:18 146:3,12 148:1,8,9,13 153:21 161:7,20 164:6 169:22 Indians 160:16 indigenous 59:11 indirectly 63:22 individual 45:13 individually 5:7 individuals 4:20 22:7 51:1 53:2,8 60:21 92:8 114:19,22 118:20 119:2 industries 26:22 28:19 29:1 industry 20:5 21:21 22:5 23:4,17 27:14,18 28:12 52:4 58:19 influence 16:14 influenced 88:17 influx 151:14 inform 101:20 141:7 165:6 informal 132:10 information 34:9 35:13	interacting 23:22 interagency 66:7 interdepartmental 66:7 interest 23:13 24:8 31:10 88:19 89:19 96:14 121:2 122:2 144:17 interested 167:8 interesting 22:13 90:16 98:8 153:16 interests 100:10 Intergovernmental 68:6 Interior 24:1,5 69:4 79:10,22 interiors 24:3 intermediaries 25:18 28:14 29:5,8 33:21 34:19 intermediary 25:19,21 25:22 intermediate 37:1 intern 58:12 59:6 internal 74:17 153:19 internally 139:16 156:9	It'll 37:22 it's 9:20 11:20 13:18 19:22 23:5,6 27:18,18 28:3,9,10,11 29:3 32:10 39:18 45:17 46:4,5,16 47:7 49:15 50:13,22 51:2,5,7 52:21 54:16 59:3 61:4 61:5 62:5,6,6,14 65:3 65:12 68:19 85:14 88:2,20 89:18,21 90:16 92:12 97:12 98:8 110:4,5 112:3 115:5 117:10 125:4 126:1 127:4 141:4 142:15 143:3 144:8,9 146:22 147:21 149:15 149:22 150:18 152:19 154:1 155:12 156:1 161:15 163:16 164:9 168:20 items 81:19 166:4 iteration 51:8 163:10 IV 1:15,16,18,20

**Jack** 2:6 67:4,5,13 68:4 78:16,18 80:7 81:4 **Jackson** 2:6 67:4,5,14 67:15,18 68:4 78:17 79:13 80:5 81:3 111:7 115:9 128:1 135:3 Jacob 2:1 8:3 67:12 81:11 111:1,3,6 117:1 124:5 127:5 128:9,21 135:3,9 141:20 143:1 153:14 159:11 160:13 163:19 166:3 167:13 167:15 168:6 Javier 2:8 9:16 13:4 **job** 18:7 20:3 30:16 41:10,18 48:18,18 54:5 56:3,7 108:22 113:22 135:10 154:8 154:14 **job's** 41:3 **Jobany** 59:6 123:21 **iobs** 10:7,19 19:10 27:2 27:13 31:11 41:4,19 43:12 48:1 56:9,10,20 58:1 64:1 65:19,19 **Joe** 80:8 81:19 82:2.13 82:19 141:12 join 68:2,3 129:16 167:5 ioined 129:13 **ioining** 30:11 joint 11:22 12:1 14:1 **Jonas** 67:12,12 **Jose** 2:8 9:16 13:4 **Joseph** 1:11,14 2:7 7:3 7:4 67:7 81:7 99:8,15 106:13 108:11 140:20 141:13 159:1,3 160:6 167:10,11 journey 5:3 **JR** 1:18 judgment 88:21 judicious 141:6 **Julie** 10:3 48:9 55:13 jump 112:3 June 22:17 Κ

Kathy 1:15 5:11,21,22 108:18 109:2,5,6 125:10,13,15,16 126:18 127:2 Kathy's 5:12 124:21 Kay 1:14,19 7:6,8 21:6 21:7 42:4 52:3 78:14 78:15,17 98:1 99:7,18 100:14 101:12,13 104:9,10 107:22 108:7,8 110:5 119:16 119:18 120:7,11 122:4 124:1,8 143:6,7 162:14 163:20 165:11 166:10 **Kay's** 58:13 103:15

**kay's** 58:13 103:15 **keep** 15:7 37:9 56:11 76:17 88:9 121:18 129:4

**keeping** 81:8 112:11,12 **kept** 84:15 86:10 87:12 89:7 144:14

key 22:5,22 23:17 26:7 26:16 27:11 44:16 52:5 56:5 72:16 95:17 163:17

kick 74:16 killer 46:15

Kim 2:9 13:5,8 14:7 21:4 31:1 33:12,12,16 35:1,5 39:11 55:4 58:2,6 70:14 74:7,18

kind 29:14,15 40:4 49:2 50:7 57:7 61:3,7,9,22 62:14 63:5,8 87:18 96:9 112:13 125:18 149:17 152:3 157:4,6

167:17 Kinds 93:3 knew 136:5

knew 136:5 167:19 know 9:22 11:4,5 15:9 17:7,8,13 20:21 22:2 22:14 24:3 28:6 31:1 31:13,18 32:13 34:4 34:14 38:10 39:12 43:3 49:1,12 50:13,21 51:10 52:20 54:12 61:7 64:6 66:22 68:18 77:17,19 79:3 82:5,6 91:11,15 92:12 94:9 96:6 100:5 105:12 110:9 116:15,16

110:9 116:15,16 117:5,7 118:3,4 122:8 124:22 129:1 142:4

142:15 145:7 146:5 146:16 149:5 152:6

153:17 154:3,5 156:17 158:16,22 159:3 160:6 161:4

162:3,9,11 163:2 167:5 169:10

knowing 122:19 knowledge 108:4 118:15,18,19 121:2

123:11 **known** 12:9 103:16 105:7

**knows** 74:9

Kodiak 74:5

**labor** 1:1 2:3,6,7,8 3:6 10:4,18,19 11:12,19 18:22 21:18 22:15,21 25:19 28:12 40:9 41:7 41:20 43:7 49:8,16,17 49:18 55:9 56:6 58:14 63:16,19 65:5 68:7,13 68:22 69:5 77:3 78:22 92:1,2 93:5 95:9 120:2.17 121:5 135:13 143:16,22 169:6,16 labor-related 49:11 Labor's 72:19 **labors** 40:16 42:10 labs 23:6 lack 46:8 52:22 147:22 lady 23:8 146:13 laid 158:1 165:16 land 25:10 70:4 language 39:1 45:5 46:4,8 55:8 80:19 large 8:11 36:16,17,22 40:13 55:7 157:22 largely 35:21 larger 20:14 30:19 32:7 32:10 37:5 53:16 65:16 152:14 largest 133:20 160:17 lastly 20:2 78:4 late 157:7 launch 36:16.17 launched 72:8 **law** 60:6 70:3 79:7 82:20,22 99:10 136:14,14 laws 80:15 lays 18:3 lead 73:13 74:2 99:19 114:7 118:19 122:9 127:14 135:9 leader 13:21 107:9 leaders 24:8 77:1,20 118:11 119:5 141:19 **leadership** 3:6 101:21 105:9,10 108:3 113:22 140:12 141:17 143:1 159:12 leaderships 13:8 leading 74:4 104:16 170:6

learning 103:21 leave 42:6 54:19 leaving 130:7 led 10:16 41:13 Lee 1:20 7:10,11 legislation 25:3 86:5 legislative 45:5 let's 149:19 letter 18:2 letters 17:1 119:6 level 31:11 37:13 49:15 66:6 68:17 76:7,9,11 78:1 113:14 138:22 139:3 148:14 162:8 170:3

leveraged 149:2 leveraging 149:1 liaison 2:6 68:5 liaisons 119:7 Library 91:3 127:17 life 120:1,16 lift 50:6 light 99:11 101:1 likes 141:2 limitations 162:7,7 limited 91:14 132:19 156:2

line 42:13 67:12 81:20 links 19:16 31:3 34:11 34:20 38:5 list 74:22 102:22 listed 133:9 155:22 listen 87:21 123:1 listened 24:19

listened 24: 19 listening 20:18 54:22 78:19 122:21 literally 148:10

little 19:6 24:14 39:6,7 39:13 46:20,20 47:4 82:7 83:6 96:10,13 live 25:9,10 63:10

lived 131:9

**living** 46:1 61:5 63:11 77:15

LLC 2:5 LMB 73:13 LMMS 49:10

**local** 42:6 44:2 80:21 162:8

located 80:22 locations 120:13 logistics 95:11 long 17:15 41:3 4

long 17:15 41:3 44:20 44:21 45:13 77:17 107:7 109:12 126:11 139:15 142:20 152:7 165:6

longer 39:13 169:9

**leads** 112:5

**learn** 101:17

learned 118:14 122:20

**lean** 57:21

look 8:12.15.21 9:9 48:14 59:5 65:18 94:3.11 98:7.14.19 **Mexico** 23:10 121:16 147:16 156:16 12:14,21 21:22 38:4 70:10 71:3 84:16 mic 40:1 147:10 156:17 52:4 55:1 58:13 61:3 86:22 90:5 102:20 microphone 4:8 126:21 76:15 79:18 98:12 107:5 111:22 131:15 member 4:10 5:22 6:3,6 mics 5:18 21:5 100:20 99:3,4 123:17 143:12 132:7 139:11 153:5 6:10,13,16,20 7:1,11 middle 41:17 151:5 154:17 155:15 156:6 159:13 161:17 7:14,16,19 8:1,4,17 middlemen 29:7 158:13 159:10,17 man 107:8 12:22 30:10 32:6 million 19:6,7 42:14,16 162:15,16,21 163:8 managed 15:14 39:17,21 40:2 51:19 mind 123:4 134:22 168:6 management 56:13 59:19 68:8 80:9 86:19 163:13 looked 58:15 72:10 73:3,5,21 74:6 97:2 100:17,22 mindful 163:17 102:22 103:12 104:13 looking 37:13 51:15 89:1 91:8 mine 43:3 100:22 60:5 61:9 65:3 70:1,3 mandate 90:1 104:18 105:3,6 106:4 151:12 96:5 121:6 127:6,10 minimal 165:21 manufacturing 23:19 107:2,4,15,17,21 146:13,21 150:4,21 March 72:12,12 102:14 108:14,18 109:4,9 **minimize** 137:13 151:6 152:4 153:2 110:2,16 111:4,10,14 marginalized 23:14 minimizing 153:8 **looks** 161:10 168:3 113:2 115:15,21 **minimum** 56:11 market 58:14 63:8 **Lora** 1:15 6:2,3 105:4 Marty 43:19 47:10 116:6 117:5 119:12 ministerial 90:3 145:20,22 147:7 114:6 122:5 124:16 125:16 minors 46:11 massive 40:10 53:19 minute 122:15 126:10 **Lorenda** 120:20 128:12,22 131:6,19 Lorenda's 126:4 match 36:6,9 58:17 132:14 140:22 141:13 minutes 3:3 8:8,11,16 **lose** 45:18 138:4,6 material 95:22 96:1 143:6 145:6,20,22 8:21 81:12 86:10 132:1 87:12,15,17,22 88:2,3 158:15 146:10 147:7,11,15 losing 136:11 137:14 materials 91:2 149:8,11 150:12 88:4 138:1,14,20 158:2 maternal 54:2 151:7,21 153:4,13,15 **mission** 26:14 154:20,22 156:10 loss 138:2 math 133:6 Mississippi 38:20 losses 157:22 **Matt** 4:5 158:6,18,20 159:1,2 mistaken 66:5 146:11 **lost** 13:15 matter 22:2 26:6 47:7 160:5.21 162:14.19 mix 117:11 **lot** 5:5,6 9:22 11:4 81:14 131:12 161:22 163:19 165:11 167:4 **MMEBER** 109:17 12:12 14:2 15:8 20:16 170:16 mobilizing 154:14 167:11,14 168:11 22:3 27:1,8 29:1,13 matters 95:2 169:1,18 170:9,11,14 **model** 29:1 37:3 41:11 57:10 60:6 mean 33:15 37:11 43:1 members 11:8 34:1 mom 54:6 63:9 64:5,13,14 66:16 44:1 47:10 103:7 55:7 81:10 87:4,6,18 mom's 44:22 83:15 90:12 98:18 125:13 139:13 149:18 90:14 94:18 96:11 **moment** 100:16 102:17 112:8 118:14 150:3,21 151:9 100:9 101:17,17,20 money 62:6,15 137:15 122:20 123:5 143:10 meaningful 133:8 120:6,22 129:9 138:12,21 147:6 146:18,19,19 159:3 means 60:6 85:5 132:10 134:13 136:3 149:4 151:15 157:9 **Lots** 52:2 137:18 142:1 157:20 154:9,15 **Montana** 60:5,10 membership 90:4,15 **love** 43:13 113:8,16 measured 11:13 monthly 156:16 165:2 114:4,7 118:17 medal 141:20 memberships 151:11 months 22:14 121:8 126:14 medical 52:22 92:14 memory 15:6 38:12 157:19 low 164:10 meet 13:21 47:5 73:9 146:16 moons 108:22 **Lowry** 1:17 6:15,16,16 155:2 159:8 165:2 men 47:18 **Morales** 1:18 6:18 mention 18:20 29:13 30:9,10,10 32:6 meeting 1:5,10 3:4 8:9 102:22 109:10,17 8:22 20:16 33:10 41:6 44:19 91:4 108:12,14,14 117:5,7 124:13,15,16,16 119:12 123:22 124:8 63:15 86:11,15,20 mentioned 11:11 22:15 127:3 128:6 154:22,22 158:20 26:18 27:8 28:14 29:5 morning 8:1 9:9 110:9 87:12,13,20,21 88:5 170:9,10 89:17 90:2,22 91:13 30:22 31:1,19 33:6 117:6,8 91:17 92:4,6,11,20 lunch 41:10 101:10 48:8 49:1 52:4,17 mothers 54:2,3 54:1 66:4 87:11 96:4 motion 107:6 170:7 94:15,19 95:7,13 M 96:17 97:10,13 98:20 162:17 166:3 motions 3:3 magnitude 134:14 102:4 128:8 129:6 mentioning 31:6 **MOU** 69:11 mail 164:12,15 132:9 133:5 135:16 mentored 118:10 move 29:21 60:22 63:9 136:21 149:16 155:10 102:20 103:9 106:18 maintained 119:1 120:18 164:22,22 167:18 **message** 116:14 106:21 109:7,19 maintaining 90:4 met 1:10 14:5 18:19 maintains 89:6 168:13,14 170:14 110:5,10 112:19 major 45:6 68:21 meetings 74:15 77:7,8 43:19 72:13 117:2 128:18 143:3 making 12:10,12,13 methodology 130:18 160:3 84:13 86:9 89:16 16:7 28:6 30:3 34:17 90:20 91:13 93:7,13 131:17 moved 165:19

moving 101:21 102:15 112:7,12 144:15 168:2 multiple 25:15 31:16 57:20 multiply 155:21 Multiracial 148:10 mute 35:8

**NAETC** 3:7 name 14:6 68:4 110:15 124:20 135:11 153:18 named 36:11 38:22 Narragansett 45:1 Nat 5:16 21:1 32:20 33:5 51:19 59:7 81:5 81:22 82:2,15 89:11 96:22 97:14 98:5 99:9 101:6 102:12 103:3 112:16,21 124:10 128:1.2 139:9 151:22 152:2 153:5,13 155:8 165:12 167:4,6 Nate 67:19 149:21 **NATHANIEL** 2:4 nation 44:22 54:9 68:9 69:2 70:16 79:11 154:5 164:14 national 19:5 23:2.5 49:18 57:17 93:6 110:6 131:1 161:4,5 161:10 164:21 **nations** 15:20 16:17,17 22:1,4,20 23:18 24:7 25:5,8,20 31:22 45:21 70:2,19 71:4,10 72:4 164:6 **native** 1:3 4:4 10:6,8,9 21:18 23:11 35:2,3 36:2 45:8 56:12,15 69:10 71:13 72:7 76:4 104:8 113:11 120:2 131:21,22 147:18 161:7,7 169:22 natural 23:19 **Navajo** 68:8 near 52:6 165:4 necessarily 11:5 36:15 168:20 necessary 12:3 18:18 131:18 necessitated 12:4 necessity 134:1 **need** 4:17 5:19 16:10 20:16 41:18 51:11,17

84:9.22 85:3.4 91:17 92:16 117:20 118:1 118:22 127:8 134:11 142:12,20 147:5 148:2 151:14 160:9 160:10 165:9 needed 30:4 54:3 95:10 121:14 needs 4:15 25:8 44:2 50:6 52:10 71:17 77:19 118:15,16 134:12 145:2 148:15 150:19 164:7 never 89:20 Nevertheless 130:14 **new** 3:8 11:8 12:22 23:10 29:3,11 33:22 36:21 40:8 41:21 42:19 45:6 46:9 47:13 47:14 54:6 67:9,11 72:6 73:6,7 81:10 101:16 103:16 106:11 127:13 128:11 130:20 131:18 135:18 138:9 144:5.15 152:16 153:19 156:22 158:21 newsletter 78:6 nice 51:9 **NINAETC** 120:5 125:20 126:5 Nine 80:2 nominate 100:1,6 101:5 101:6 105:7 106:10 106:10,12,13,15 107:22 108:18 109:9 167:13 nominated 101:19 111:16 113:3 122:7 126:2 nominating 100:10 nomination 101:18 104:12,21 105:2

109:3,5 119:20 123:17 124:18 126:16 167:12 nominations 102:21 103:5,10 104:5,8 106:22 107:18 108:9 108:10,11,16 110:20 111:2 non-Native 45:8 non-overlapping

106:3,7 108:8,13

153:11 Norm 148:8 169:8 normally 35:22 North 148:2 northeast 50:10 northern 38:21 53:5 **notable** 129:17 **note** 58:11 **noted** 168:11 notes 34:13,16 126:8,9 127:20,22 **notice** 86:11,14 87:6 102:3 **notify** 86:17 Notwithstanding 53:11 number 12:19 52:17 56:2 72:13 80:3 83:13 85:3 88:12 89:14 90:8 111:17 124:6 154:18 163:2 164:10 numbers 40:11 135:18 135:18,19,21,22 136:4,5,6 137:2,7,8 144:5 148:11,19 150:17 151:16,17 153:16 154:2,6,9,12 156:6 157:12 164:18 nurses 60:20

0

**nursing** 53:2 57:13

**O\*NET** 58:21 objective 10:11 obligations 72:3 observe 87:2 **obviously** 12:5 27:22 63:18 65:4,15 135:21 144:7 145:17 occupational 58:22 occupations 21:21 22:5 56:14.16 occur 155:17 occurred 102:10 occurring 52:21 offer 142:11 **offers** 27:8 office 2:9 14:8,11,11 15:3 18:7 33:7 34:2 43:19 47:19 68:5 72:9 73:3,19 74:6 89:1 91:7 157:11 164:16 officer 2:4,5 4:6 89:11 officers 3:7,8 67:11 89:14 101:16 155:2,9 official 2:9 87:9 93:11 officials 41:7 oftentimes 28:11 50:9 **oh** 5:12,14 8:1,19 39:21 82:15 102:7 108:11 114:13 119:13 135:12 157:18 okay 40:3 81:16 82:1,15 86:7 97:21,22 106:14

106:21 107:14 109:18 110:12 111:12 114:13 114:21 115:14 116:6 116:12 123:19 157:17 **Oklahoma** 6:21 122:6 149:12 **old** 101:17 144:9 **OMB** 72:10,15 75:15,18 75:21 77:12 79:2 Omer 1:20 7:13,14 once 16:17 41:4 85:4 91:6 120:19 126:19 127:12 129:6 one-pager 51:5 one-stop 71:22 ones 122:17 ongoing 165:3 online 6:8 7:22 13:9 28:19 29:11,18 45:21 67:4 76:19 102:2 110:20 111:1 114:11 115:10,12 116:1,3,20 116:21 124:4 127:5,7 127:10,11 open 32:7,10 48:15 55:3 78:13 93:13 94:15 96:17 103:13 103:14 110:21 135:1 141:11 149:17 155:20 opening 4:9 **openness** 134:16 operate 38:19 94:5 99:20 operating 55:10 83:20 97:9 operation 83:22 operationalizing 97:16 operations 90:7 **opinion** 52:11 opinions 120:9 **opioid** 57:18 opioids 57:17 opportunities 12:11,15 14:17,21,22 27:9 29:17 38:11 39:9 44:13 50:5 65:20 72:15 75:1 78:5,10 80:19 149:2 **opportunity** 13:7 14:14 19:1,11,18 20:1 24:17 24:21 25:12 34:12 35:14,20 36:5,8,11 37:6,14 38:17 41:16 42:21 43:14 45:10 47:4 48:15 67:19 77:8 77:22 81:2 86:12 98:3

52:4 54:10,15,18 60:2

60:21 64:5 76:21 82:4

111:16 113:10,16,18

114:3,4 121:1 129:8

134:20 160:18 166:12 115:11 123:20 127:4 129:1 168:22 plan 21:14 27:20,20 **Patti** 161:3 166:17 paperwork 18:9,15,18 28:1 62:12 74:11 **option** 36:12,13 parent 96:18 **Patty** 125:13 104:17 112:9 143:16 **options** 168:8,10 part 5:2 9:2 11:22 12:1 Paul's 101:2 155:4 159:20 168:2 order 3:2 5:15,19 10:15 14:10,11 26:14 27:15 **pause** 123:1 planning 76:5 16:16 18:4 33:2 37:8 30:20 39:5 50:21 53:4 payers 15:21 plans 80:1,2 90:13 37:18 70:15,18,22 55:20 56:18 61:1 Peer 1:19 6:22 7:1,1 platform 22:6 24:6 71:7,19 72:6 73:6,7 65:17 73:18 74:7 **peers** 123:6 plating 36:12 98:11 107:9,10 73:15 74:3,13 77:4 pending 75:7 80:2 play 13:17 26:21 46:18 78:3,20 81:8 91:20 127:17 145:18 149:19 playing 49:15 148:14 people 4:15 10:6,8 17:7 138:11 142:19 160:3 154:18 162:17 26:7 35:3,22 40:17,19 **Plaza** 1:10 164:5 partially 52:12,13,14 41:16 43:11 48:1 please 4:11 5:1 21:4 organization 36:22 participant 58:16 51:10 52:18 54:17 50:18 114:11 124:5 41:6 participants 58:17,20 56:13,15 63:9 65:13 127:9 129:1 Plick 2:7 67:7 80:8 81:7 organizations 12:14 130:4 155:5 80:16 94:21 102:17 participate 32:12 98:3 17:6 19:4 29:10 35:17 103:16 105:9,20 81:19,21 82:3,15,19 110:17 116:1 120:18 35:21 36:2,15,20 37:3 102:3 104:18 97:7,21 99:17 38:19 39:4 52:9 68:13 participating 122:20 123:12 142:8 plugging 135:21 68:16 80:12 152:17 participation 129:14 **People's** 150:17 **plus** 105:8 organize 32:18 particular 43:18 50:17 percent 40:9 46:12,14 point 20:17 28:22 33:2 organized 109:10 64:22 85:2 86:4 154:7 80:14,17 133:13,17 34:17 46:5 50:16,19 161:11 167:6 70:13 87:16 100:9 orient 50:7 136:11,12 137:17,19 originally 29:2 99:22 particularly 9:10 10:21 138:1,3,5,7,15 147:17 129:3 132:2 139:10 147:20 156:2,2 141:11 145:10 152:21 **Orlando** 1:11,21 7:18 27:17 28:19 30:6 7:19 67:22 33:20 36:14 46:10 157:19 158:15 164:14 153:5 162:11 163:1 **Osorio** 59:6 50:9 52:8 55:12 percentage 46:11 163:11 166:4 outdated 115:5 partner 22:22 44:17 160:19.22 points 86:2 129:17 outreach 17:3,13 partnering 66:17 **Perez** 24:18 **policies** 41:1 71:13 partners 16:11 25:15 perfect 100:19 115:14 policy 72:11 121:4 outset 48:7 outside 49:17 74:14 28:13 117:18 147:13 policymaking 69:7 89:22 98:19 partnership 11:2 12:19 performed 86:3 political 40:15 overall 70:12 72:21 26:17,19 27:10,11,13 period 21:15 98:22 **poll** 100:1,8 102:11,18 104:16 132:7 153:7 89:2 90:6 159:20 28:2,9,9,11,15 29:20 103:4.13 overrepresented 56:15 45:17 56:5 65:11 155:17 166:8 **population** 42:3 80:17 oversee 14:13 48:19 164:21.21 periodicity 166:7 152:14 161:6 overseeing 85:10 partnershipping 44:16 **Perkins** 95:10 populations 23:15 overseen 17:17 partnerships 80:21 permitted 86:19 87:7 59:12 65:7 131:22 person 13:20,21 20:22 oversight 72:21 121:11 parts 55:22 64:3,19 Porta 41:11 overview 19:17 82:3 party 52:15 89:10 101:16,19 posing 26:13 position 44:9 68:10 pas 103:19 103:1,22 104:2 83.3 overwhelming 45:3 pass 115:1,19,19 160:9 116:10 101:20 113:4 115:6 ownership 71:16 74:13 passed 83:18 118:15 personal 92:9 140:6 126:2,3,4,4,14,15 passing 93:18 perspective 142:12 positions 128:15 possible 5:3 17:4 77:3 passion 14:1 perspectives 168:16 pathway 14:21 27:18 phase-in 155:13,16 91:13 140:15 141:7 P-R-O-C-E-E-D-I-N-G-S 142:4 159:14 56:9 157:2,8,8 4:1 **p.m** 1:11 4:2 81:14,15 pathways 10:7 19:3,10 **phased** 155:13 possibly 16:19 170:16 27:2 35:19 56:20 **phases** 37:6 **post** 164:15 posted 19:12 129:19 packet 8:18 9:9 57:22 66:16 phasing 134:6 132:18 137:9 140:11 patience 134:16 phone 47:21 114:15 packets 9:6 patiently 134:6 155:12 pages 126:11 **phones** 110:18 **Pahmahmie** 1:18 6:19 **Patricia** 1:16 6:9,10 piece 45:17 128:19 posts 109:20 59:18,19 104:12,15 6:20,20 107:6,15,17 168:2 posture 38:6 **pieces** 39:7 potential 33:20 75:8 122:5,5 124:1,8 128:5 104:21 105:1 107:20 place 17:21 30:18 94:15 96:14 132:20 159:17 107:21 109:8 110:13 149:11,11 150:12 151:7 111:13,14 112:22 118:7 potentially 153:8 114:10 115:17 119:11 places 16:10 24:9 **Potties** 41:11 palatable 152:20 paper 45:17 70:5 115:1 124:18 128:4,11 placing 30:3 poverty 45:2 130:2

131:8 147:20 **power** 70:6 practice 8:14 156:20 practices 59:10 72:18 77:11 prayer 4:9 prayers 4:20 pre-apprenticeship 65:12 pre-work 169:11 **prefer** 115:1 preferable 82:12 preference 101:15 preoccupied 124:13 preparation 131:14 preparations 23:7 prepare 23:3,3 24:11 37:4 139:15 prepared 65:2 137:11 156:8 preparing 22:16 present 1:13 2:2 6:7,10 6:14,17,19 7:2,9,12 7:14,16,20 8:4 16:7 128:3 presentations 34:3 presenting 59:8 president 69:2 70:17 84:20 105:18 106:22 107:13 President's 10:15 presiding 1:11 pretty 75:13 81:18 100:20 125:11 136:9 151:4 160:14 preventable 52:19,20 prevented 148:5 **previous** 8:9 21:13 previously 16:22 19:12 19:13,17 47:16 141:14 primarily 120:13 **primary** 72:19 73:16 printed 8:10 143:9 prior 145:13 146:11 **priorities** 55:10,18 prioritizing 57:22 priority 30:3 35:2 private 116:13,21 proactively 132:15 probably 82:18 89:1 119:22 152:20 157:18 158:9 162:8 163:22 164:9 **problem** 102:8 113:6 **problems** 40:5 45:7 61:11 62:8,18 164:11 procedures 83:4 89:4

127:20 proceed 100:9,11 102:16 106:20 109:22 110:12 132:8 133:21 166:13 process 9:11 18:10 45:7 69:11 82:11,14 84:16 85:11,15 96:12 99:14 100:3 101:18 102:16 127:18 131:18 132:2 134:16,21 136:3 139:18 140:14 140:16 145:17 156:6 165:18 168:4,19 processes 69:8 74:20 100:5 166:14 professional 52:8,10 professionals 53:1,1 54:4 142:9 professions 57:19 program 15:16,17 38:14 46:16 65:11,12 92:18 119:9 127:13 129:19 130:3 132:17 134:11 140:8 143:17 145:16 153:20 163:9 **programs** 17:17 18:13 29:11 38:2 45:4,10 48:20,21 52:10 62:16 64:7 74:20,22 75:20 92:15 109:11.13 111:19 120:3 130:2 132:4 133:3,9,15,20 134:8.10 155:6 156:13 170:1 progress 37:11 77:9 82:9 129:10 project 2:5 36:16 61:20 62:4 70:14 155:2,9 projects 36:18 51:16 62:2 68:21 promise 71:18 promote 70:20 promptly 84:9 proper 53:9 Properly 134:6 proportionately 53:16 proposals 25:19 propose 54:11 proposed 82:9 133:7 137:17 144:10 proprietary 92:22 protect 4:13 5:3 43:4 protected 96:1 protecting 69:6 protocol 106:17

proud 122:13

provide 4:18 12:18 29:9

49:20 61:5 67:20 72:21 75:21 84:4 110:14 121:13 132:6 provided 62:20 72:14 72:15 124:6 135:17 142:9 161:3 provides 95:22 121:11 providing 54:6 82:22 public 24:10 60:6 79:7 84:14,15 86:9,10,11 86:17,18,19 87:1,1,4 87:4,7,18 89:19 90:6 91:14 92:10 93:2 94:3 94:11 95:1,4,6,7,14 95:16,16 96:3 97:8,12 98:9,19,20,21,22 99:1 99:6 103:6,13,14 113:12 156:9 **publicly** 95:20 137:10 **publish** 155:19 **published** 20:3 156:19 **publishing** 20:2 86:13 **pull** 15:4 pulled 120:7 purchase 42:14 purchased 60:14 **purpose** 83:14 86:22 **push** 5:17 21:5 40:3 147:10 **put** 16:6 34:20 38:5,16 39:6,9 42:15 47:21 48:11 49:2 57:18 66:10 137:3,5 140:1 149:3 165:21 **puts** 118:7 putting 17:20 26:21 75:13 160:15 167:15 **puzzle** 39:6 **PY** 137:20 Q

QR 114:14,18 115:4
quality 20:4 27:13 56:3
56:7 58:1 65:19
quantify 162:9
quarterly 156:16
question 18:21 27:16
30:14,21 31:8 32:1,4
39:15 48:6 59:18 63:4
79:4 80:10 97:15
156:5 157:8 158:5,19
159:19 160:12 161:21
162:20
questions 15:10 17:12

questions 15:10 17:12 20:19 21:3 26:12 30:13 31:8 33:14 51:1 63:17 75:18 76:17,19

78:13 80:6 96:21 130:5,14 135:1 139:6 139:9 140:20 141:11 149:9 164:2 165:14 quick 39:15 51:5 67:5 80:7,10 83:2 122:20 quicker 18:17 quickly 18:5 66:9 91:12 93:9 151:4 Quintana 1:11,14 7:3,4 7:4 140:20 141:13,13 159:2,3 167:11,11 **quit** 41:5 quite 22:15 63:7 97:11 163:4 quitting 41:13 quorum 8:7 81:17

R races 144:19 racing 66:9 racism 40:12 43:3 raise 114:11,12 raising 51:18 **rampant** 53:13 range 133:2 **rapports** 113:13 rate 52:17 53:11 130:21 164:9 rates 53:7.14.14.19 rationale 99:13 re-47:12 re-educating 47:12,12 re-enter 64:8 reach 17:7 24:2 54:5 reached 76:12 reaching 61:7 react 132:20 ready 20:11 36:15,20 36:21 real 22:13 41:19 46:3,7 46:15 47:17 73:10 98:8 126:1 148:14 reality 43:2 131:10 realize 117:14 126:11 138:12 156:14 really 13:18,20 15:18 15:22 18:3,15 20:10 21:9 25:11 33:9 36:21 37:12 45:11,16 50:22 51:10 58:8 60:3 62:1

62:14 68:11 77:19

79:16 89:22 93:9

104:14 112:2,11

113:17 120:10 121:10

123:5 126:13 139:18

139:22 140:13 141:3

147:3 153:17 154:8,8

158:12 161:18 162:20 164:10 168:1,6 170:3 reason 56:22 101:19 reasonable 86:21 reasoning 109:19 110:14 117:4 142:10 reasons 31:16 55:22 91:18 92:5 reassuming 60:6 receive 75:4 137:19 161:13 received 17:6 95:3 137:20 **receives** 164:15 receiving 136:10 rechartered 88:11 recipients 14:19 recognize 169:15 recognized 78:12 83:12 Recognizing 112:22 recommendation 143:8 168:7 recommendations 9:3 11:10,16,21 31:14 77:13 84:2 88:16 91:9 93:17 121:5 143:15 143:20 145:9 165:20 166:7 170:5 recommended 133:1 reconvened 129:5 record 81:14 97:3,12 170:16 recorded 87:13 recording 87:17 97:19 127:16 recordkeeping 84:12 records 89:7,8 90:4,5 95:17,19 recruit 23:13 reducing 10:5 17:16 reduction 133:10,12,16 156:3 reentry 14:20 reestablished 88:11 reference 10:14 reflect 88:20 123:1 **reform** 70:18 74:1,1,20 regarding 60:3 93:13 regardless 75:2,2 regards 168:3 **regime** 152:16 region 1:14,15,15,16,16 1:17,17,18,18,19,20 1:21,21,22 6:1,4,6,13 6:16,21 7:1,5,12,20 8:2 27:19 30:10 38:21 39:22 41:6 51:20

107:5 109:5 115:21 117:7 122:6 124:17 125:16 141:14 146:1 149:7,12 153:15 154:22 159:3 167:12 regions 7:16 38:22 43:17 48:3 118:8 register 86:14 regular 38:7 74:14 regulation 94:18 regulations 41:1 94:16 regulatory 69:7 72:14 **reissue** 11:16 reiterate 10:1 156:11 related 31:9 32:4 57:17 57:18 66:10 92:14 relates 163:6,7 relating 130:5 Relations 49:18 relationship 160:6 released 17:16 relevant 19:22 84:8 relied 83:7 remain 38:6 130:15 remained 16:11 remarks 13:6 129:4 134:18 145:12 remember 4:17 53:7 126:6 146:1,14 148:7 149:16 remembrance 4:21 reminder 129:22 reminding 169:19 **remiss** 169:7 renaissance 49:14 renewed 88:6 rentals 60:14 **rep** 158:21 report 3:9 22:16,18 90:19 93:15 98:21 99:2 128:20 135:4 144:2 reporter 5:16 21:5 97:18 127:15 reporting 59:2 89:4 93:20 reports 89:6 90:8,13,17

121:20

120:14

represent 40:7 52:6

53:4 68:12 80:1

105:19 134:7 152:13

representation 117:11

representative 117:22

representatives 72:20

73:16 159:9 166:17

**representing** 6:1,4 7:12

8:2 74:4 104:11

119:19 124:17 represents 133:12 reproach 131:17 request 51:12 143:22 requests 89:8 113:11 **require** 94:11 96:10 required 18:1,1 134:2 requirement 87:3,14 96:18 requirements 84:12 86:5 93:13 requires 71:19 86:1,8,9 86:10 90:9,17 research 22:4 163:5 reservation 60:1,17,19 80:18 105:21 131:4,7 148:2 161:20 reservations 120:14 reserve 69:14,19,22 70:6 residential 164:12 **resides** 80:18 resign 109:21 resilience 20:6 resolution 160:10 resolutions 3:3 9:3 97:17 119:6 resource 29:12 118:4 resources 12:9 16:16 16:18 23:19 31:5 37:2 39:5 63:1 118:8 121:13 127:18 respect 49:12 50:1 71:2 104:14 121:10 respond 33:13 100:6 102:18 168:10 responded 58:13 89:9 103:3 respondent 130:19 respondents 161:13 responding 57:16 response 9:5 11:16 31:19 69:9 164:9 responsibilities 77:15 82:21 89:15 responsibility 70:20 72:2 88:13 restate 103:5 result 9:2 126:20 130:18 161:17 results 102:10 103:8 128:3 Results/Seat 3:8 **resumed** 81:15 retiring 40:10 **return** 21:10 **reverse** 162:12 **review** 3:3,5,8 8:8 11:15

75:7,16 91:22 129:9 reviewed 156:9 reviewing 69:17 70:10 revisions 9:10 **Rhode** 43:7 Rickard 7:6 ride 80:12 right 11:18 12:16 26:17 27:4,14 28:1,7,9 29:2 31:9,16 35:10 40:13 40:17,20 41:12 43:15 44:3,5,15,16 45:14 46:17 50:16 56:8,9,12 57:1,2,19 59:1 63:12 64:8,12,16,19,21 69:16 70:11 79:20 91:11 115:7,15 127:1 141:2 142:7 144:9 146:10 150:8 152:20 158:3 rights 50:21 69:6,11,14 69:15,18,19,22 70:6 risk 132:2 risks 133:7 road 143:20 **Robert** 1:17 4:9 5:10 6:12.13 30:8 39:14 51:18,20 58:12 59:16 60:3 **Robin** 1:16 6:5,6 111:11 111:12 115:21 116:22 124:4 127:5 Robin's 6:8 Rodriguez 2:8 9:16,19 13:4,22 15:10 20:22 26:9 30:12 31:7 32:13 32:17 33:19 34:21 35:7 39:13 48:5 51:21 54:21 55:2 58:10 63:2 67:3 **roles** 37:9 **roll** 5:11,20 **rolled** 70:13 room 34:15 38:8 59:7 71:15 81:17 103:4,20 103:22 104:2 115:1 116:19 118:11 129:2 142:8 **Rosen** 1:10 round 19:14 121:15 **Rubric** 82:22 ruckus 139:16 rules 67:8 83:4 94:1 run 48:20 120:11 running 47:19 53:8 88:14 **runs** 98:7,13 rural 23:6,10 36:1 38:17

38:20 53:5 54:18 **Section** 15:16 24:10 99:18 109:12 152:10 **slowly** 125:3,5 138:8 139:1,2 61:21 62:2 131:3 73:14 74:2 117:12,15 152:13 153:6 162:21 rurally 80:22 sector 20:3 23:4 41:17 166:6,8 **small** 38:19 39:3 65:9 65:15 131:3 149:5 53:3,16 55:16,18 56:4 **sets** 20:7 83:3 153:10 S sectors 21:21 22:5 **setting** 53:5 71:13 154:1 161:12,15,19 **safe** 54:8 23:17 27:1 52:5 54:18 **Seven** 1:14,19 7:7,8,8 smaller 20:13 32:9 55:15 59:1 21:6,7,7 78:14,15,15 35:17 36:19 37:2 Sales 61:16 **samples** 153:6 security 93:6 78:18 79:20 98:1,2 smiling 170:2 **Smith** 1:20 7:10,11,11 sampling 130:18 **see** 13:10,12,13,18 101:13,14 102:9 **Sanchez** 120:20 22:21 25:13 37:15,22 104:9,10,10 108:1 153:15,15 sand 126:10 42:21 43:13 46:5 110:4,5 119:16,18,18 solely 54:3 sandbox 46:19 58:16 59:3,22 68:19 124:1,8 143:6,7,7 Solicitor 92:1 78:16 85:2 87:19 96:2 solidarity 5:8 satisfied 165:5 163:21 **satisfy** 87:14 118:8 135:22 142:3 sewer 53:9 solution 165:4 145:15 147:2,4 155:3 **Shadana** 153:18,19,22 solutions 77:4 saw 157:22 **share** 10:1,4 15:12 solve 61:10 62:7,17 169:2,12 saying 70:11 88:2 110:11 135:21 seeking 97:16 132:16 48:11 49:22 51:6 somber 167:17 72:16,17 77:10 92:22 **says** 95:18 119:4 120:7 seen 16:22 21:12 89:20 somebody 43:5 44:8 somewhat 76:18 144:9 136:14 91:5 105:8 107:8 121:2 123:11 124:5 148:14 scale 20:11 22:7 30:19 segments 42:3 129:17 142:22 145:12 32:10 36:16,18 **segue** 99:15,19 157:13,17 166:16 soon 156:9 **shared** 10:11 98:5 scaling 20:9,13 36:13 **select** 116:9 **sorry** 5:11 8:19 13:3,19 scan 114:15 selecting 96:12 100:11 132:10 142:22 157:1 33:16 35:4 39:21 50:12 59:8 100:16 schedule 52:1 157:3,13,16 116:7 self-determination 106:14,22 107:5 school 19:5 **sharing** 34:9 63:3 92:8 70:21 98:9 99:6 108:11 109:7 110:19 scratching 45:18 **screen** 114:15 self-governance 71:15 **she's** 73:2 108:2.20.21 116:2 119:13.14 125:13,15 140:20 seasoned 41:20 self-nominations 106:8 124:21 107:19 **sheet** 127:4 **seat** 48:14 156:4 second 13:16 19:13 semi-professional 53:2 **shifted** 130:6 sort 18:13 20:8 29:6 30:21 32:4 58:21 64:9 send 24:11 78:6 167:1 shifting 95:15 34:6 36:21 38:1 39:2 70:14 73:22 90:21 sending 58:20 75:18 **shifts** 152:22 50:12 55:22 63:7 sense 32:21 48:11 91:4 97:19 125:7 **shining** 99:11 85:19 87:22 89:2 126:7 138:4 167:15 139:17 166:9 **shop** 71:22 99:22 153:9 160:9 170:8.9 sent 31:3 75:5 99:22 **short** 15:7 161:4 162:21 163:3 **Seconded** 170:11 102:13 140:6 shortly 9:12 168:7 secretarial 125:19 separate 93:21 **shot** 64:9 **Souix** 120:5 **shouldn't** 42:6 163:14 Secretariat 85:8 September 19:7 **sound** 63:6 secretaries 30:14 series 69:17 70:8 **show** 104:4 sounds 158:6 **secretary** 2:8 9:4,4,16 seriously 38:4 **shut** 148:19 **soup** 49:3 50:13 9:17,19 10:3 13:3,3 **serve** 35:22 36:2 65:6,7 **side** 20:13,14 44:22 **source** 130:9 132:21 13:22 15:10 20:22 65:8 88:1 113:14 **sources** 131:20 45:1 21:4 22:17 23:1,21 121:6 122:13 134:8 sign 13:8 South 63:5 120:5 142:12 166:18 24:2,18 25:6 26:9 **signed** 70:17 Southern 40:7 30:12 31:7 32:13,17 served 35:22 83:14 significant 131:3 sovereignty 71:2,4 104:12 120:19,20 137:14 138:21 33:19 34:21 35:7 80:14,15 39:12,16 43:19 47:5 serves 113:12 146:17 silo 25:3 **speak** 4:16 21:19,20 **service** 13:1 54:15 similar 31:20 28:1 87:5,7 123:2 48:5,9 49:13 51:20 54:21 55:2,13 58:6,10 133:6 169:22 **simple** 51:10 80:11 129:8 151:9 59:17 63:2 67:2 73:2 sit 22:9 37:9 44:18 **services** 17:8,9 18:5,6 **speaking** 5:17 55:8 18:15,17 19:5 25:1 73:4,20 100:2,12 121:1 57:7 59:8 113:6 123:3 104:6,6 106:18 43:16 52:13 60:8 situation 91:16 123:4 71:17 85:9 90:10 six 11:9 22:14 121:8 **special** 88:18 129:12 108:10,16 109:3,15 110:21 117:20 121:5 serving 122:2 133:19 specialist 26:1,1 size 74:10 session 21:6 112:11 specialize 42:2 121:22 124:11,12 126:3,7 127:2,7 128:6 sessions 74:18 **skilled** 40:9 43:6 **specific** 27:18,18,19 **set** 15:17 35:1 37:20 **skills** 42:17 64:17 74:19 116:9 149:3

slice 24:4

56:17 77:13 85:16

secretary's 114:1

145:8 161:19

92:21 93:8 94:16

**specifically** 16:5 19:20 29:4,16 31:4 37:19 38:18 39:3 48:18 57:16 140:4 specificity 76:8 **speech** 117:8 **speeches** 106:19 spent 11:3 47:1 53:6 114:2 **spoke** 23:8 131:7 spreads 46:6 **square** 43:18 staff 60:9,22 120:6 stage 52:11 stand 4:11 87:17 120:8 **standing** 57:3 66:16 **stark** 131:9 start 4:9 5:20 8:7 9:15 18:5,21,21 34:10 62:2 93:19 104:5,6,7 111:13 124:13 150:21 151:6 154:8 started 4:8 5:20 9:14 74:21 112:10 136:2 146:2.16 starting 144:4 168:21 startup 20:8 **state** 50:10 120:9 135:11 141:1 146:22 150:16 156:19 **stated** 144:8 statement 11:20 86:20 states 1:1 14:15 53:17 statewide 111:20 statistic 133:19 162:2 statistical 166:14 statistically 162:10 **statistics** 130:3 133:2 161:3 status 70:2 130:6 **statute** 36:5 84:18 85:5 85:22 86:1 89:13 134:3 statutes 84:20 statutory 36:6 38:1 84:5 85:14 88:8 129:22 stay 64:15 65:4 staying 20:15 **stays** 119:9 **steady** 159:13 step 20:17 36:20 37:1 64:12 143:13 stepping 122:9 128:1,2 **steps** 77:14 85:3 165:14 **stinks** 148:21 **stop** 90:1 97:19 123:1

139:5 **stopping** 168:21 stories 46:3 straightforward 139:14 strange 62:1 strategic 21:14 27:20 27:20 28:1 62:12 104:17 112:9 strategies 26:13 27:21 66:10 strategize 142:19 **strategy** 56:1,19 57:13 57:22 98:12 111:22 112:6 strength 4:16 5:8 33:20 142:18 strengthening 10:6 stressed 77:15 132:14 stringent 85:15 strong 10:2 16:2,11 40:15 42:1 113:5 stronger 112:18 strongly 106:1 **structure** 86:6 99:5 **stuff** 46:9 **Su** 10:3 24:2 47:5 48:9 55:13 Sub-Committee 3:9 sub-regulatory 18:2 subcommittee 59:14 67:11 93:19 94:3.11 94:20 128:10.20 subcommittees 93:9 93:10 94:5,13 96:17 subject 22:2 26:6 93:12 96:17 131:12 161:22 **submit** 104:11 114:16 116:4,9 117:4 123:20 submitted 116:20 submitting 100:10 114:10 124:9 **success** 15:22 113:20 114:6 suffering 4:18 54:16 92:17 suggest 34:22 suggestion 58:13 suggestions 110:1 suggests 133:6 suicide 52:18 53:11 **Sultan** 153:18 summarize 133:2 **summary** 29:14 summer 76:6 **Summers** 2:7 100:15 100:19 114:17,21 115:3,14 116:4,8,14 116:21 147:9,13

**Summit** 30:16 69:2 70:16 **Summits** 31:22 sunshine 83:15 99:8,10 supervises 89:3 supplement 138:13 **support** 15:22 29:10 42:4 70:18 71:12 72:3 138:13 **supporting** 30:15 40:15 47:18 59:11 119:5 supportive 16:15 supports 72:2 supposed 88:20 97:8 97:20 116:1 supreme 70:3 sure 5:15 12:10,12 15:18 16:4,7,13 17:3 28:4,6 29:16 34:8,17 34:18 35:6,9 38:9 48:14 49:14 51:7 52:1 56:3 61:14,19 62:21 65:2,18,19 67:8 70:11 71:3 82:10 90:5 97:11 111:22 118:1 119:3 126:9 131:15 139:11 139:17 140:13 156:6 158:4 159:13 166:21 surefootedness 134:17 **survey** 100:6 130:7,19 **suspect** 31:10 sustaining 56:8 **system** 49:4 58:16

**TA** 16:9 table 26:4 44:18 48:14 79:4 122:1 tack 42:19 tackle 29:16 take 4:22 8:12,15,20,21 8:22 9:9 13:6 18:4 20:11 37:12 41:3 48:1 67:5 71:20 74:13 77:14 80:7 81:5 91:4 94:15 96:21 101:2 122:10 126:8,12,17 127:22 128:9 138:8 139:8 140:19 141:20 150:19 155:18 157:10 161:21 168:12 taken 108:2 139:1 170:4 takes 45:13 82:10 139:18 talk 5:17 9:11 16:4,5 20:21 21:5 25:21 60:11 90:21 92:7,18

97:11 98:9 101:9 137:11 talked 42:9 44:5 56:12 79:13 99:8 118:3 142:15 talking 24:7 27:2 29:6,6 29:8,14 39:19 43:5 45:19 50:10 66:2 91:12 141:18 164:22 talks 22:18 49:13 78:4 tall 104:1 tally 115:2,20 117:1 tallying 126:20 127:12 **Tamir** 1:20 7:13,14,14 task 73:8,12,17,22 74:1 74:8 75:17 142:1 tasked 75:22 94:20 tasks 90:3 tax 15:21 team 14:3 16:4 34:1 62:9 73:18 112:17 129:9 132:9 134:20 154:1 **Tech** 2:5 technical 12:13.16.17 16:3.6.8 20:18 tell 38:14 101:1 113:5 ten 44:10 133:20 164:8 tenure 11:11 term 25:16 118:14 120:1 125:7 142:20 159:17 termination 83:22 terms 12:2 29:4 48:13 49:5 55:9.19 86:2 terrible 147:21 **territory** 94:17 131:7 text 124:6 thank 5:10 8:6,20 9:20 11:2 12:22 13:2 21:2 21:8 26:8,10 30:11 31:7 32:16,19 33:5,10 35:9 39:11,17 48:3,5 51:14,19,21,22 54:13 55:1,2 58:5 59:16 63:3 67:2,19,20 74:18 75:12 80:4,5 81:2,3,4 82:1 99:7,15,17 100:19 106:4 107:17 111:9,12 112:20,22 113:2 114:7,8 119:10 119:11,15,19 122:3,4 123:17,18,19 124:9 124:17 125:12,14,17 126:15,17,18 128:12 128:17,21,22 135:2,3 135:8 143:4,5,5 147:7

II	ı	ı	ı
147:13 149:6,8	34:5 35:12 42:5 46:4	tied 18:8	50:2 60:2 61:4 69:12
151:20,21 153:13,14	46:14 48:7,8,10 49:6	time 8:12 11:3,5 19:5	69:17 70:12 81:2
154:20 159:2 163:19	50:1 52:16 55:6,7	24:18 44:20,21 45:14	104:9
165:11 167:3,4	56:14,18 59:1,12	45:15 46:22 47:1,13	transferrable 118:16
169:17 170:6	61:15 62:15 63:1,14	51:22 67:3 68:2,20	transition 131:15
thankful 79:16 123:7	77:5,21 79:20 81:16	75:22 81:18 86:21	transparency 145:12
149:12	95:3 97:15 98:11,15	96:20 99:16 107:7	transparent 84:16 99:5
thanks 51:13 82:15	99:8 102:13,15,17	113:19 114:2 120:12	117:13 121:19 141:7
129:12 143:1 159:11	103:2,9,18 104:1	120:15 122:14,19	transportation 27:6
that's 17:9 19:6 22:13	105:17 107:12 108:2	125:4 126:6,18	treasury 27:6
25:11 28:3,15 32:14	108:22 109:14 110:2	132:19 134:14 136:6	treaties 69:21 70:3
35:10 36:14 38:17	110:4,5 111:21 112:2	141:21 145:10 146:9	treatment 57:18
43:5 45:5 47:19 52:19	112:3,8,9,16 113:19	150:18 151:9 155:4	treaty 69:6,11,14,18,18
52:20 56:18 60:19	117:10,20 118:22	163:1	70:6
	120:4,10 122:15	timeframe 153:2	tremendous 41:15 43:1
61:2 62:10 65:15 81:12 82:11 86:6,13		times 5:4 41:11 72:14	81:1
111	123:9 125:4,9 126:7		
87:5 91:11 94:2 95:17	126:14 127:21 128:9	117:16 122:16,21	trend 59:4 trends 58:19
97:7 101:4 102:7	128:13 135:20 140:12	123:3	
103:18 105:18 106:2	140:16 141:16,17,20	timing 31:21 tipped 41:12	tribal 2:5,6 10:16 12:13
112:2 116:22,22	142:2,2,7,8 144:17	• •	15:20 16:12,17,17
120:16 122:2 141:20	145:1,4,11,14 146:8	today 4:22 20:3 34:5,7	19:20 22:1,4,19,19
145:4 146:18 150:9	146:15 148:21 149:1	43:6 45:19 59:21 70:7	23:17 24:6,8,8 25:5,8
151:2 152:12 154:1	150:9,15 151:2,22	83:10 95:7 114:1	25:10,20 26:2 31:12
154:12 155:6 157:10	152:19 153:4 154:13	135:5 137:12 170:3	31:22 32:7,8 37:20
163:8,11,12 164:18	157:15,18,21 158:11	today's 20:16 167:18	38:9 52:9 54:9 60:8
164:20 165:4,10,22	159:6,15 160:16,21	told 149:21	68:5,12,12,16 69:2,6
167:9 168:1,11	161:8 162:6,6,7,20	Tom 120:19	69:10,13,14,18,18,21
themed 17:1	163:8,11,16,21	tomorrow 8:16 9:1,7	70:2,16,19,21 71:2,3
there's 18:10 22:2	165:13,16,19,22	20:18 59:9	71:4,6,9,12 72:4
23:12 27:3 43:2 46:3	166:3,6 167:9 168:1	tonight 8:15,22 109:21	73:12,17,22 74:1
46:7 47:16 51:15	168:15 169:6 170:2	tool 51:9 90:17 97:6	75:17 76:5,14,22 77:1
54:12 81:1 85:18 87:3	thinking 61:10 62:18	tools 121:13	77:20 78:1,6 79:5,11
91:10,14 95:21 96:20	64:18 75:19 161:1	top 58:21 103:8 157:6	105:19 125:2 154:15
110:22 112:13 144:17	167:21 170:3	163:12	164:6,14
145:1 161:9 162:3,9	thinks 23:9	topic 163:17	tribe 24:11 36:19 59:22
164:2 165:3 167:12	third 68:10 118:14	torch 122:10	61:6 79:11 105:15
they'd 92:8	138:6	total 130:1 133:16	147:19 154:5,7,7
they'll 138:17,21 139:1	third- 52:14	totally 17:9 80:11	tribe's 53:5
139:3	Thomas 74:5	touch 34:19	tribes 14:17,18 15:2
they're 8:11 34:5 41:21	thought 102:20 122:11	touched 163:1	32:11 35:12,13,18
62:1 88:13 96:6,14	thoughtful 133:21	touches 145:19	36:17 37:17 61:16
they've 60:15	167:21	tough 160:21	62:16 68:16 71:16,21
thing 18:20 34:21 41:14	thoughts 81:7 100:13	tour 43:21	72:1 75:1,3 78:12
44:19 61:15 62:1 79:4	168:16	track 20:8 77:9 79:5	79:6,7 80:1,3,21,22
102:10 110:8,9	three 19:2 30:13 70:5	91:18 112:12	108:5 146:19,22
149:15 160:22	116:19 122:18 124:3	tracker 75:6,10,14 79:2	148:11 151:10 154:13
things 5:5,6 11:14	124:4 127:7,10	79:14	154:13 156:13
12:19 14:20 15:4,11	128:14 133:15 138:22	tracking 79:6	tried 35:11 137:1,6,13
37:10 48:19 50:8	139:4 150:7 158:9,13	trades 41:9 42:17	157:15
53:20 55:12 56:7 57:8	158:17	Trading 14:10	trigger 51:12
59:9,12 61:12 70:11	three-year 137:21	traditional 28:20,21	trust 70:19 72:2 131:18
82:4 86:16 92:8 93:3	150:14 155:12 157:1	100:5 102:16	try 31:20 35:12 38:6
93:4,14 94:14 95:8,12	159:17	trained 42:7	45:16 47:20 57:21
96:19 97:18 112:12	thriving 61:18	training 1:3 2:8,10 4:4	138:8
123:5 142:17 145:1	throw 50:12	10:21 14:16 15:15	trying 10:17 12:17
think 8:10 10:13 11:20	throwing 161:14	17:18 18:1 21:19 23:2	24:13 29:10,15,19
23:16 26:9,11 29:13	thrust 41:16	24:6,12,14 42:1,2,4	39:4 46:1 48:1 50:4
31:9 32:2,20 33:12	<b>Thursday</b> 1:7 102:4	43:14 44:14 48:17,19	55:19 63:11 64:11,15
	I	I	I

65:5,6,7,8 141:6 **tuning** 67:9 turn 4:8 67:13 80:7 81:10 82:2,13 126:21 127:13 128:7,10 135:6 turned 60:15 **two** 20:7 21:10 25:13 43:20 55:22.22 68:20 70:2 73:8 74:17 87:21 87:21 88:7,11 99:21 103:8 112:19 114:18 115:12 116:15 120:6 121:15 123:4 124:12 135:19 146:6 158:9 158:17 159:7 two-112:10 two-year 21:15 104:13 104:15 120:1 type 49:1 97:17 153:1 163:4 types 94:14 U

**U.S** 22:10 98:5 120:1,17 135:13 ultimately 77:12 undercount 130:21 160:16,19,22 161:5,9 162:12 undercounted 160:18 Undercounting 131:2 undercounts 161:18 underemployment 131:5 undergo 91:21 underline 10:10 undermining 132:2 underrepresented 23:14 56:13 understand 23:8,12,16 25:18 45:11 63:6 80:11 139:16 understanding 4:14 46:9 69:21 142:14 148:1,16 understands 34:18 unemployment 10:5 130:3 131:8 unexpected 124:19 Unfortunately 68:1 100:15 unfragmented 25:7 union 40:13,16 42:9,10 42:10 unionized 40:14 **unions** 42:9 unique 70:1

**unsure** 17:22 up-to-date 134:12 upcoming 145:16 **update** 78:20 143:22 150:11,13 168:21 updated 136:4 updates 67:21 68:21 72:17 78:8 153:12 updating 152:5 urban 25:9 40:7 54:18 62:16 80:12 81:1 105:22 120:13 use 5:19 16:18 21:4 32:17 40:1 54:1 75:6 76:18 77:7,8 79:7 130:11 136:15 153:10 157:19 161:2 162:4

United 1:1 53:17

unprecedent 26:21

unprecedented 27:3,7

unmet 72:3

66:6.11

V

useful 76:17 90:16

uses 17:2

usually 41:2

utilize 142:18

**V** 1:17.19 vacation 60:12 valuable 83:14 value 155:21 various 54:14 **vary** 130:22 161:18 vehicle 61:20 62:12 Vermont 40:8 versus 121:15 **VI** 1:14,16,18,21,22 viable 61:5 vice 1:14 7:8 21:7 78:15 78:18 79:20 98:2 100:1,7,12 101:14 102:9 104:10 106:18 106:21,22 107:1,6,13 107:19,19 108:8,9,12 110:4,20 117:2 118:9 119:18,21 122:3 124:1,2,7 128:5 143:7 163:21 video 13:11 87:17 view 86:2 virtually 1:11 68:3 visibility 13:15 vital 12:6,7 Vitelli 2:9 13:5,10,14 14:7 33:15,17,18 35:6 35:9 vocal 120:8 160:14

vociferous 139:10 voice 21:17 25:14 112:4 112:5 113:6 125:5 voices 5:15 25:6 volunteering 154:19 vote 8:16,22 9:7 101:11 102:2 110:12 114:9 114:16 115:4,17 116:1,3,4,16 123:18 125:8 127:1,3 163:3 166:4 voted 116:17 126:1 160:3 166:1 votes 114:10 115:2,19 116:15,18 117:1 123:20 124:6,10,11 127:6,7,9,10,11,12 **voting** 9:11 101:15 115:16 123:22 124:2 124:7 **VRBOs** 60:15

wage 51:2 56:11
wages 56:8
wait 121:15 149:19
165:8
waive 36:9
Waldron 1:21 7:15,16
7:17 39:17,20,21,22
40:2 48:3 80:9 97:1,2
100:17,22 101:4
103:12 105:7 106:4
107:2,4,4 108:17,18
110:2,16,17 113:1,2
115:18 126:19 147:11

W

147:15 149:7 walks 18:6,7 walkthrough 19:19 Walsh 43:19 47:10

114:6 want 4:11 8:15 10:10 11:2,8 15:7,9 16:21 20:21 29:22 31:19 33:13 40:4 52:3 54:13 54:20 55:4,5 56:2,7 56:10 59:20 61:15 63:13 67:8 74:18 75:12 82:9 91:17 92:9 92:10 93:1,8 96:8 100:9 102:1 111:15 114:2 118:10 122:10 123:11 139:9.21 140:22 141:14 142:11 144:22 149:18 150:10 154:16,18 169:14 wanted 8:8 10:1 15:11 26:3 33:2 38:14 43:22

58:7 61:13 62:21 96:20 97:3 125:17 129:17 136:19 142:21 159:10 167:5 wanting 62:2 63:9 wants 24:22 58:3 85:16 94:4 **warm** 47:5 Washington 30:17 32:11 83:10 117:18 119:7 wasn't 29:2 58:22 83:15 146:4 158:20 watch 4:12 5:4 87:21 **water** 53:9 Wauneka 1:21 7:18,19 way 10:14 15:20 24:15 25:7 26:11 31:2 36:7 62:15 82:11 89:22 103:14 104:17 123:8 125:3 136:20 137:16 159:6 162:4,5 ways 18:4 51:15 166:11

ways 18:4 51:15 166:11
we'll 5:11 8:14,15,22
9:7,11,14 13:5,6 16:3
38:6 39:13 59:4 67:4
67:4,5,6,10,13 79:18
81:5,6,9,10 82:8,14
102:15 103:20 104:2
106:21 111:13 124:13
126:20 128:7 139:6
140:19 144:3 155:19
156:8

we're 4:7 5:15 12:20

15:18 16:7,9,14 20:2 24:10 26:5 28:4 29:6 29:8 30:2,3 33:1 34:8 38:3,7 40:3,5 46:10 46:20 52:12,13,14 53:18 58:17,20 59:1 61:13,21 65:5,7,8 67:8 70:11 79:6 95:6 97:16,20 103:5 110:6 111:21 115:10,15 119:3 121:3 124:2,7 127:1,6,10,21 128:8 135:6 137:11 142:17 145:14 151:13,13,16 152:3 153:2 165:7 166:1 167:15 168:19 we've 8:10,11 15:17

46 6.10,11 13.17 16:1,6,11 27:1 35:4 35:10 57:11 60:10 67:3 68:21 97:3 101:4 108:19 113:20 118:3 118:11 126:19 135:15 136:17,21 140:3,7,11

1			
140:12,13 141:18	14:1 15:8,13 16:12	wouldn't 85:21 92:10	younger 122:8
142:7,8 150:2 157:15	21:14 22:14,22 23:16	93:1 94:19 95:1,13	youngest 103:21 104:2
157:18 158:11 159:7	25:12 26:19 29:20	138:6 151:5	youth 10:9 15:1,1 19:4
160:17 165:19,21	43:8 47:16 50:2,4	write 72:17 115:1 127:3	23:3 35:3 36:3,4,9
web 118:5	55:20 61:6 62:11 64:4	written 40:22 86:20	64:8,14,14 65:11
website 8:13 50:21	65:4,13 66:3,15,19,21	87:15 88:2	132:17
129:20 137:4 140:11	69:11,16 70:10 72:21	wrong 128:13	Youths 35:19
156:20	73:13 74:2,11,14	wrote 126:12	104113 00.10
<b>websites</b> 86:16	75:12 76:12 78:2	W1010 120.12	
week 19:2 78:7 79:21	79:14,17 94:17 98:16	X	
102:2 132:18 141:18	98:17,18 99:1 104:14		0
weeks 11:13 159:7	104:20 105:8,11	Y	
welcome 3:6 4:11 11:8	112:14,17 114:19	yeah 79:13 102:7,13	1
12:22	118:17 121:16,17,21	103:2 149:18 150:12	<b>1</b> 7:16 39:22 41:6 43:17
went 81:14 88:1 140:13	123:13 125:19 134:13	151:1,17 158:11	48:4 107:5 149:7
154:6 170:16	135:4 139:22 141:16	167:17 168:11	<b>1,000</b> 83:11
what's 45:11 51:1 85:8	145:15 149:1,13	year 19:21 30:16 31:12	<b>1/8</b> 133:12 151:13
121:22 135:20 141:8	150:2 151:20 154:2	62:11 68:10 70:13	1:00 1:11
148:1	157:11 164:2,19	76:3 96:7 112:11	1:10 1:11 1:10 4:2
White 23:22 31:21 69:2	165:3 168:18 169:7	121:14,16 126:8	<b>10</b> 46:11 81:12 138:5
69:9 70:16 72:6,9,10	169:13	129:11 135:15 136:22	152:8,20
74:9 76:4 119:7	worked 87:5 108:19	137:20,22 138:4,6	<b>10-minute</b> 81:5
Whitman 1:22 7:21 8:1	123:8 125:3	143:17 144:1,4,7	<b>100</b> 80:14 136:10
8:2 111:4	worker 15:2 48:21	145:16 152:9,15,17	<b>100</b> 60.14 136.10 <b>100,000</b> 46:15
who's 67:4	57:16	152:17 158:3,8,9,9,15	<b>102477</b> 24:10 79:8
WIB 44:5,7	worker's 92:15	158:17,17 163:9	<b>112</b> 78:21
wide 88:22	workers 41:20 57:1,5	169:4	<b>12.5</b> 133:12,17
wider 32:21	92:17 163:18	year-old 45:20	<b>12.3</b> 133.12,17 <b>128</b> 3:8
willing 42:15	workers.gov 50:22	year's 70:16	<b>129</b> 3.9
Winona 1:22 7:21,22	workforce 2:9 14:9,12	years 21:11,20 25:13	<b>14112</b> 70:15
8:2 111:2,3,5 116:22	14:14 19:3 20:5 22:11	44:10 52:7 53:6 55:11	<b>14112</b> 70.13 <b>14122</b> 37:8
124:5 127:6	23:3 24:17,20 25:17	88:7,11 99:21 105:8	<b>15</b> 86:14
wins 47:19	25:21 27:17 28:5 30:4	108:20 111:17 112:19	<b>16</b> 1:7 69:4
<b>WIOA</b> 16:22 17:5 24:10	31:17 33:7 35:19	119:10 120:18 125:1	<b>166</b> 15:16 24:10 59:2
44:4 109:11 119:9	38:17 44:6,8,11,12	125:20 130:10 138:22	107:9 108:5 117:12
Wisconsin 53:6	55:14,21 56:21 57:4	139:4 144:7 149:20	117:15 156:13
wish 46:22	61:3 64:9 66:10 79:12	150:8,14 151:3 152:8	<b>169</b> 133:9
withhold 143:14	98:6 111:18	152:20 155:17 158:13	<b>1794</b> 83:10
witnesses 92:7	workgroup 16:13 129:5	164:8 165:7 169:21	<b>1972</b> 83:17
<b>Wojnas</b> 2:1 8:3,4 81:11	131:6,19 132:11,14	yesterday 19:9 63:16	<b>1972</b> 03.17 <b>1990</b> 146:5
111:6 128:22 145:6	133:5 134:19 135:10	75:11 147:15 149:16	<b>1994</b> 125:21
149:14 153:4 160:21	135:14,17 136:21	York 40:8	<b>1996</b> 120:4
162:19 167:13 168:11	144:11,14 145:8	you'd 9:17 116:3	1330 120.4
woman 45:19	162:1 168:13 169:2,6	124:14 162:17	2
women 41:6,8	workgroups 169:3	you'll 116:7 155:13,15	<b>2</b> 7:17 39:22 43:17 48:4
won't 89:1 115:9	working 12:20 15:16,18	156:2 162:15	107:5
116:16 127:21 138:4	19:15 21:17 22:19	you're 29:14,15 41:19	<b>2.7</b> 42:14
138:18 150:3 158:14	23:5,6 25:14,20 27:5	41:21 50:10 56:10	<b>2:7</b> 42.14 <b>2:32</b> 81:14
wonder 144:13	30:4 33:1 40:2 44:20	61:19 64:22 65:2,3	<b>2:42</b> 81:12
wonderful 13:18 41:1	56:6 68:14,22 70:9	90:9,22 105:17	<b>2:46</b> 81:15
46:5 58:9 67:18	111:18 112:16 121:7	110:11 120:8 136:7	<b>20</b> 19:6,7 126:11 130:9
154:14	124:22 139:14 141:21	138:1 155:18 158:2	138:6 149:20
wondering 78:19	142:9 154:4 156:5	170:5	<b>20,000</b> 40:16 47:18
word 26:16	works 153:19 155:7	you've 11:3,19 34:6	133:11,17
worded 36:6	167:19	41:19 44:16 47:15,18	<b>2000</b> 135:18 136:18
words 4:14 125:18	worksite 51:2	82:18 135:4	146:2,8,17
work 10:5 11:1,19,22	world 114:12	young 54:17 65:13	<b>2005</b> 130:7
12:1,2,3,5,6 13:11	worst 149:6	107:8	<b>2014-2018</b> 129:21
,=,=,=,=		107.0	2017 2010 120.21
Ш			

		19.
143:18 144:8 2018 163:16 2019 162:22 2019- 150:22 2020 151:8 2021 69:1 2023 3:4 10:15 2024 1:7 151:1 162:22 2025 151:1 2026 150:4 155:13 2027 150:5 155:14 21- 45:19 23 137:20 25 76:3 26 125:1 280 60:6 298 80:1  3 3 6:1,17 30:11 109:5 117:7 125:17 155:1 30 41:20 52:7 92:3 105:8 147:17 35 147:19 35,000 43:18  4 4 3:2 6:4,7,21 7:5,12 115:22 122:6 146:1 149:12 153:16 4:21 170:16 40 41:20 40-50 136:12 477 15:17 16:12 80:1 107:10 117:11 125:1 140:8,9 156:13  5 5 6:14 7:1 51:20 138:1,3 138:14 156:1,2 158:15 50,000 46:13 53 133:15 574 78:11  6 6 7:20 8:2 124:17 141:14 159:3 167:12 60 40:10 7 70 46:14 75 80:17 750,000 60:18 78 79:22  8	8 3:4,5 42:15 80,000 46:14 82 3:7 9 9 3:6 90 88:5 95 137:17,19 157:19	

## <u>C E R T I F I C A T E</u>

This is to certify that the foregoing transcript

In the matter of: Native American Employment

and Training Council Meeting

Before: US DOL

Date: 05-16-24

Place: Orlando, Florida

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate complete record of the proceedings.

Court Reporter

near Nous &